

64th ANNUAL REPORT 2020-21



NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED
नेशनल प्रोजैक्ट्स कन्सट्रक्शन कारपोरेशन लिमिटेड

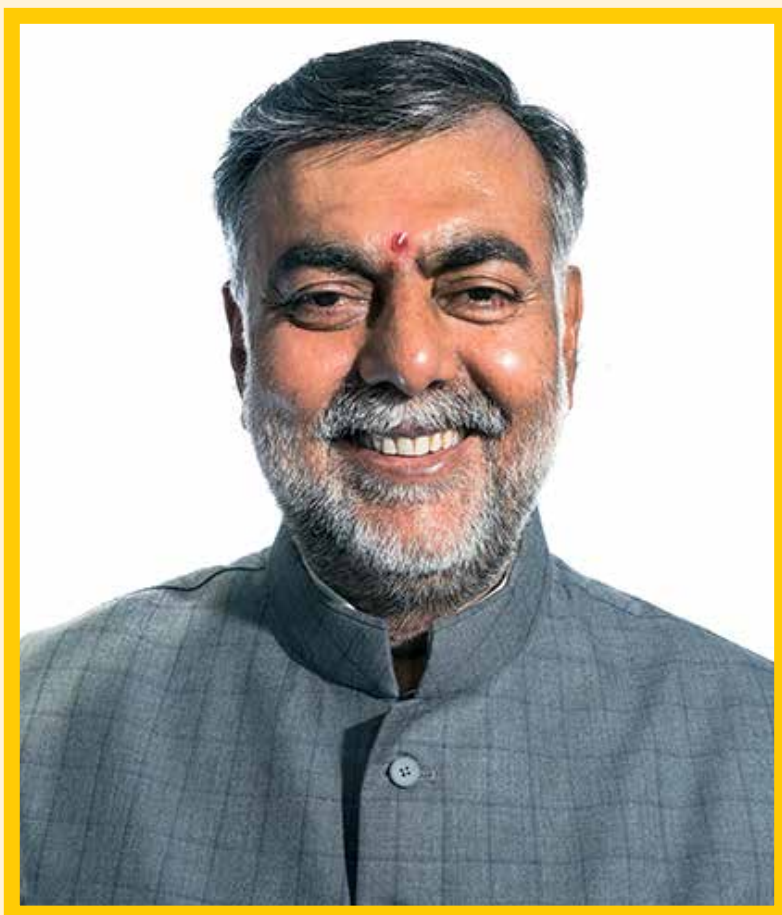
वाष्कोस लिमिटेड की सहायक कम्पनी (भारत सरकार का उपक्रम)
A Subsidiary of WAPCOS Ltd. (A Government of India Undertaking)



Corporate Office Building, Gurugram



Shri Gajendra Singh Shekhawat
Hon'ble Minister
Ministry of Jal Shakti
Government of India



Shri Prahlad Singh Patel
Hon'ble Minister of State
for Jal Shakti and Food Processing Industries
Government of India



Shri Bishweswar Tudu
Hon'ble Minister of State
for Jal Shakti and Tribal Affairs
Government of India

**Department of Water Resources,
River Development and Ganga Rejuvenation,
Ministry of Jal Shakti,
Government of India**



Shri Pankaj Kumar
Secretary (D/o WR, RD & GR)



Ms. Debashree Mukherjee
Additional Secretary



Shri Subodh Yadav
Joint Secretary
(Admin, IC & GW) & CVO



Shri Manoj Sethi
Joint Secretary &
Financial Advisor



Shri Sanjay Awasthi
Joint Secretary
(RD & PP)

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Vision

**"To become a premier
Organization, implementing
engineering projects."**



Mission

**"To achieve a turnover exceeding
Rupees 1500 crores with positive
net worth by 2021-22 by focusing
value addition at all points of
interaction with our clients and
continuously enhancing
capabilities of organization
and employees through
innovations."**

BOARD OF DIRECTORS

(As on 06.12.2021)



Shri R.K. Agrawal
Chairman & Managing Director



Shri Pankaj Kapoor
Director (Finance)



Shri Manoj Sethi
Joint Secretary & FA
DoWR RD & GR
Ministry of Jal Shakti
Govt Nominee Director



Shri Anupam Mishra
Director (Commercial & HRD)
WAPCOS Limited
Govt. Nominee Director

NPCC AT A GLANCE

NPCC Limited was incorporated on 9th January 1957 under the Companies Act, 1956. It is engaged in Engineering, Construction, Planning, Operation & Project Management Consultancy. The organization operates in Industrial Infrastructure, Thermal, Hydro Power Projects, Tunneling & Underground Projects, Railways, Highways, Surface Transport Projects, Townships & other Residential Buildings, Institutional Buildings, Office & Sports Complexes, Bridges & Flyovers, Real Estate Works, Dams, Weirs, Barrages, Border Road & Fencing, Hospitals & Health Sector Projects, Environmental Engg., Flood Lighting Works, etc.

Over the years NPCC has undertaken Prestigious Projects like Construction of Border Out-Posts (BOPs), Roads & Fencing Works, Flood Lighting works for Ministry of Home Affairs (MHA), Construction of various buildings for Assam Rifles in North-Eastern states, maintenance of Pradhan Mantri Gram Sadak Yojna (PMGSY) Road Works at different locations in Bihar, Jharkhand, West Bengal, Development and Construction of various buildings for Indira Gandhi National Tribal University Campus at Amarkantak (M.P.), Construction of Head Race Tunnel, Surge Shaft, Pressure Shafts & Tail Race Channel under Hydro Electric Project at Hathiyari (Uttarakhand), National Institute of Electronics & Information Technology (NIELIT) works in North East, Rehabilitation/Development Works of Ghats and Crematoria under National Mission for Clean Ganga (NMCG) Works in Jharkhand, Construction and Renovation of Sports Infrastructure Facilities for Maulana Azad Stadium in Jammu (UT of J&K), Boys Hostel & New Academic Building at Rajiv Gandhi National Institute of Youth Development at Sriperumbudur (Tamil Nadu), Construction of Post Graduate Institute and 100 & 200 Bed Hospitals for Yoga and Naturopathy at Nagamangala, Mandaya (Karnataka), Construction of Post Graduate Institute of Yoga & Naturopathy Education and Research (PGIYNER) with 200 bedded hospital at Deverkhana, Jhajjar (Haryana), Different Work of Dr. Rajendra Prasad Central Agricultural University in Pusa (Bihar), Admin cum Academic & Hostel block and Campus Development for Central Ground Water Board (CGWB), Naya Raipur (Chhattisgarh), Renovation works for Central Water Commission (CWC) at RK Puram, (New Delhi), Construction of building for Jammu Development Authority at Muthi (UT of J&K) etc.

VISION

“To become a premier Organization, implementing engineering projects.”

MISSION

“To achieve a turnover exceeding Rupees 1500 crores with positive net worth by 2021-22 by focusing value addition at all points of interaction with our clients and continuously enhancing capabilities of organization and employees through innovations.”

OBJECTIVES

1. To ensure customer satisfaction through :
 - ◆ Execution of projects within schedule & cost, while maintain quality,
 - ◆ Adhering to Specifications & conditions of Contract,
 - ◆ Ensuring improvement through Customer feedback.
2. Achieving Turnover Target as per MOU
3. Securing Business to maintain Work Order Book position around three times of Turnover.
4. Realizing old dues maximally and quickly for improving financial position of NPCC.
5. Continual capacity building of officers.
6. Continual organizational re-structuring and diversification as required, with focus on Business, Profitability and Customer's satisfaction..
7. Maintaining ISO 9001 – 2015 based Quality Management Systems in all areas of activity.
8. Improving quality standards by introducing standard operating procedure in all spheres of governance

FIELDS OF SPECIALISATION

- ◆ Townships & other Residential Buildings
- ◆ Tunnels & Underground Projects
- ◆ Hydro-electric Power Projects
- ◆ Canals & Irrigation System
- ◆ Thermal Power Projects
- ◆ International Projects
- ◆ Industrial Structures
- ◆ Surface Transport
- ◆ Hospitals & Health Sector Projects
- ◆ Road & Highway Projects
- ◆ Barrages
- ◆ Dams

ISO CERTIFICATION

NPCC Limited complies with ISO 9001:2015 parameters. The organization is contributing to Nation's development by successfully completing projects, while ensuring quality and economy.

GLIMPSES OF VARIOUS ONGOING AND COMPLETED PROJECTS



Industrial Biotech Park, District Kathua, Jammu



G+11 Jammu Development Authority Flats, Muthi



School Building for Kendriya Vidyalaya Sangathan Gangavathi, Karnataka



Synthetic turf at Sainik School, Bijapur



PMGSY Works at West Medinipur



FINA Approved Stainless Steel Swimming Pool, Sports Authority of India, Aurangabad, Maharashtra



Road Works in Progress



Indo-Bangladesh Border Fencing in Rajnagar, Tripura State



National Institute of Electronic & Information Technology Jorhat, Ladies Hostel



ST Xaviers Bathing Ghat



College of Horticulture & Forestry, Thenzawal, Mizoram



Kendriya Vidyalaya Sangathan at Jaipur, Rajasthan



Inauguration of Border Out Post, Torsha, Cooch Behar, West Bengal



ESI Dispensary, Chhipitola, Agra



PMGSY Road Works of West Singhbhum



Eastern Border Fencing Work in Progress in Tripura



Border Out Posts Bardupur in Meghalaya



PMGSY Bridge works Gumla district



FIH Approved Hockey Ground,
Sports Authority of India Aurangabad, Maharashtra



Construction of Eklavya Model Residential School,
Bhalda, Mayurbhanj, Odisha



Adit Junction Head Race Tunnel



Mahajantoli to Ram Ghat



Construction of Eklavya Model Residential School, Telibani, Deogarh, Odisha



Construction of Post Matric 100 seated hostel, Baripada, Mayurbhanj, Odisha

CHAIRMAN'S MESSAGE



Shri R.K. Agrawal
Chairman & Managing Director

Dear Distinguished Shareholders,

It gives me immense pleasure to present the performance of your Company for the Financial Year 2020-21.

NPCC is known for executing projects in challenging and remote areas with perfection. I have firm belief in the potential of NPCC as a leading player in the construction sector in India. NPCC is poised to consolidate its position in the large untapped construction market. I am sure that NPCC is slated to play a crucial role in the emergence of New India. I consider it an honor to place the Annual Report for the Financial Year ending 31st March 2021.

I am happy to announce that the Financial Year 2020-21 remained reasonably satisfying in terms of business growth and profitability inspite of the fact that the whole world including India is struggling with COVID-19 pandemic with profound impacts on economy and society at large. In India also, COVID-19 pandemic has severely impacted the health, lifespan and livelihood of the citizens. When it felt like the worst was over, a second wave of COVID again gripped the country with even higher ferocity.

Your Company has already geared up itself to overcome the adverse impact of pandemic on its business & operations. NPCC complied with the preventive measures to be taken to contain the spread of COVID-19. Major steps taken for prevention of COVID-19 included preparation of roster plan, implementation of work from home, sanitization provision, virtual meetings, Aarogya Setu app installed and updated by employees etc. Camps were organized for vaccination of employees and their families. Your company was quick to embrace digital transformation processes especially post Covid-19 pandemic.

Social distancing norms are being followed at various offices and project sites. Safety and sanitation has been ensured. Reviving the entire supply chain was an industry challenge. Keeping up the proactive spirit, NPCC was among the first few PSUs to restart the work at various project sites across the country.

Coming to the financials of the year 2020-21, your Company achieved an Operating Turnover of Rs. 1205.28 crore, earned Profit Before Tax of Rs. 34.10 crore and Net Profit of Rs. 24.51 crore. Your Company secured new works valuing Rs. 3942.74 crore. The effective order book position is Rs. 12194.07 crore as on 31st March, 2021.

The Board of Directors have recommended dividend of Rs. 105.78 per equity share (10.578% of paid up capital), involving a total outflow of Rs. 9.99 crore out of the profits of the current year.

NPCC has always promoted Corporate Governance and Transparency in its operations and has a structured Governance Framework. The Company has been graded as "Excellent for the year 2019-20 by the Department of Public Enterprises on the compliance of Guidelines on Corporate Governance for CPSEs. The Company continued to comply with these Guidelines in this year as well.

Your Company is planning to take up Major projects in EPC mode as well as enter into execution of projects in Foreign countries.

As a responsible corporate, your Company is focused on undertaking CSR activities for the benefit of underprivileged sections of the Society. Focus areas of your Company's CSR activities include Health, Sanitation, Safe Drinking Water, Education, Women Empowerment, Social Infrastructure, support to Physically Challenged Persons (PCPs) and activities contributing towards Environment Sustainability.

With a formidable combination of people, projects and processes, and a proven track-record of unblemished execution spanning over six decades, cutting-edge technological advances in machines and material - all converging into a renowned, dynamic and agile organization, NPCC is looking ahead with confidence and conviction to play its role in building a New India. I believe the best is yet to come! Thank you for your sustained faith and trust in NPCC.

I take this opportunity to express my sincere gratitude to the members of the Board of Directors for their active participation and contribution towards Growth of the Company.

I express my gratitude and sincere thanks to the Hon'ble Minister of Jal Shakti, Hon'ble Ministers of State for Jal Shakti, Secretary and senior official in the Ministry of Jal Shakti for providing valuable guidance and support at all times.

I am also thankful to the Ministries/Departments of Government of India especially Ministry of Agriculture, Ministry of Ayush, Ministry of Chemical & Fertilizer, Ministry of Culture, Ministry of Development of North Eastern Region (DoNER), Ministry of Home Affairs, Ministry of Human Resource Development, Ministry of Railway, Ministry of Rural Development, Ministry of Tribal Affairs, Ministry of Tourism, Ministry of Youth Affairs & Sports, Ministry of Science & Technology without whose help it would have not been an easy journey for achieving the Goal.

I also take this opportunity to thank Department of Public Enterprises, Comptroller & Auditor General of India, Statutory Auditors, Branch Auditors and other Professionals associated with the Company for their valued contribution and support at all times.

On behalf of the Board of Directors and Management, I would like to place on record the sincere appreciation to the dedicated work done by the employees of the Company. I would also like to acknowledge the guidance and support extended by WAPCOS Limited, the Holding Company.

Sd/-

(R.K. AGRAWAL)

CHAIRMAN & MANAGING DIRECTOR

IMPORTANT EVENTS

- ◆ Visit of Hon'ble Minister of Jal Shakti and Hon'ble Minister of State for Jal Shakti at NPCC, Corporate Office



- ◆ The Second Sub-Committee of Committee of Parliament on Official Language carried out inspection at Bengaluru, Karnataka



- ◆ WAPCOS & NPCC organised a Shramdaan programme on Chhat Ghat, ITO, Delhi. Event was graced by Shri Pankaj Kumar, Secretary, MoJS as Chief Guest. It was also attended by Shri R.K. Agrawal, CMD WAPCOS & NPCC; Shri Manoj Sethi, Joint Secretary & FA, DoWR, RD & GR, MoJS; Shri Pankaj Kapoor, Director (Finance), WAPCOS - NPCC and Shri Anupam Chandra, Chief Vigilance Officer, WAPCOS - NPCC along with the officers of WAPCOS & NPCC





◆ Womens Day Celebration



Address by Dr. Girija Bharath,
Special Invitee to women's day 2021



DIRECTORS' REPORT

DIRECTORS' REPORT

Dear Members,

Your Directors have pleasure in presenting the 64th Annual Report together with audited accounts of the Company for the year ended 31st March, 2021.

FINANCIAL SUMMARY AND HIGHLIGHTS

Your Company has earned a Profit before tax of Rs. 3410.11 Lakh and Profit after tax of Rs. 2450.99 Lakh. The Financial Performance of the Company for the year 2020-21, along-with the comparative figures for 2019-20, is indicated below:-

(In Rs. Lakh)

Particulars	Audited 2020-21	Audited 2019-20
Revenue from operations	120528.62	130920.90
Other Income	4308.37	4872.32
Profit for the year before tax	3410.41	4548.51
Profit after Tax	2450.99	1928.72

SHARE CAPITAL

Authorized Capital and Paid-up Capital of your Company at the end of the financial year is Rs. 70000 Lakhs and Rs. 9453.16 Lakhs respectively.

NET WORTH

Your Company's net worth as on March 31, 2021 is Rs. 21604.81 Lakh.

DIVIDEND

The Board of Directors have recommended dividend, for the Financial Year 2020-21, of Rs. 105.78 per equity share (10.578% of paid up capital), involving a total outflow of Rs. 999.96 Lakh out of the profits of the current year (39.072% of Profits and 4.628% of Net Worth)

TRANSFER TO GENERAL RESERVE

The Company has not transferred any amount to General reserve.

QUALITY MANAGEMENT SYSTEM

ISO 9001:2015 is the international standard for a Quality Management System ("QMS"). NPCC, is an ISO 9001:2015 Certified Organization which fulfill all the requirement of Quality Management System (QMS) with respect to "All activities carried out for execution of Civil work for Thermal and Hydro Electric Projects, River Valley projects, Industrial Structures, Project Management Consultancy Services for Buildings, Housing, Roads, Bridges and Infrastructural Projects."

BUSINESS DEVELOPMENT

During the year 2020-21, your Company has secured new works valuing Rs.394274 Lakh. The effective order book position is Rs. 1219407 Lakh as on 31st March, 2021.

NPCC has made efforts to secure works from new clients and some overseas projects. During the year, your Company has added the following new clients:

1. Department of Pharmaceuticals
2. Railway Board

Your Company is aggressively attempting to secure business in different locations and international locations like Myanmar to achieve optimum utilization of existing resources.

NPCC is completing its projects on time with quality and within approved cost and achieving greater customer' satisfaction. This enabled the company in securing repeat orders.

CONSTRUCTION SAFETY MANAGEMENT

NPCC gives highest priority and importance to Safety and Health of all the employees. The Company is striving to become a role model in implementing safe practices/measures to ensure the goal of achieving **zero harm** at its work places and committed itself to meet all the statutory compliance of the Government regulations issued from time to-time on safety aspects.

Your Company has already geared up itself to overcome the adverse impact of pandemic on its business & operations. NPCC complied with the preventive measures to be taken to contain the spread of COVID-19. Major steps taken for prevention of COVID-19 included preparation of Roster plan, implementation of work from home, sanitization provision, virtual meetings, Aarogya Setu app installed and updated by employees etc. Camps were organized for vaccination of employees and their families. Your company was quick to embrace digital transformation processes especially post Covid-19 pandemic.

PROJECTS

NPCC operates in the diverse fields of projects and is currently executing following major projects:

Andhara Pradesh

- ◆ Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations

Bihar

- ◆ Works under Dr. Rajendra Prasad Agriculture University in Pusa at Samastipur
- ◆ Navodaya Vidyalaya works at various locations
- ◆ Construction of Software Technology Parks of India (STPI) Infrastructure at various locations
- ◆ Pradhan Mantri Gram Sadak Yojana (PMGSY) Road Works at different locations

Chhatisgarh

- ◆ Construction of Eklavya Model Residential School (EMRS) and Eklavya Model Day Boarding Schools (EMDBS) School at various locations
- ◆ Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations
- ◆ Construction of Arts & Social Science Building, Law, Commercial Building, first floor of Information Technology (IT) workshop, Education building at Guru Ghasidas University (GGU) at Bilaspur
- ◆ Navodaya Vidyalaya works at various locations

Gujarat

- ◆ Construction of Eklavya Model Residential School (EMRS) and Eklavya Model Day Boarding Schools (EMDBS) School at various locations
- ◆ Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations
- ◆ Different works of Sports Authority of India (SAI) at various locations
- ◆ Different works of Central Ground Water Board (CGWB) in & Ahmedabad

Haryana

- ◆ Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations
- ◆ Different works of Central Ground Water Board (CGWB) in Ambala



Central Ground Water Board, Ambala Office, Store and Workshop Complex Building

- ◆ Works under Council of Scientific and Industrial Research (CSIR) in Chandigarh

Himachal Pradesh

- ◆ Construction of Hydro Engineering College in Bilaspur

Jammu & Kashmir

- ◆ Development of Tourist Facilities at Mantalai, SudhMahadev and Patnitop
- ◆ Construction of G+1 Load bearing wall type structure at Central University of Kashmir Campus, Ganderbal
- ◆ Renovation, Up-gradation and Development of Sports facilities at Bakshi Stadium, Srinagar
- ◆ Design, Construction and AMC of 120 bedded specialized Orthopedic units including Six bedded ICU in Bone & Joint hospital in Srinagar .
- ◆ Works under Council of Scientific and Industrial Research (CSIR)
- ◆ Navodaya Vidyalaya works at various locations
- ◆ Different works of Central Ground Water Board (CGWB) in Transport Nagar (Union Territory of Jammu & Kashmir)

- ◆ Works under Council of Scientific and Industrial Research (CSIR) in Union Territory of Jammu & Kashmir

Jharkhand

- ◆ Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations
- ◆ Construction of various buildings under Pradhan Mantri Awas Yojana (PMAY) at Jamshedpur
- ◆ Construction of staff quarter and site development of Police Line Campus for Jharkhand Police Housing Corporation Limited (JPHCL) at Jamtara and Pakur
- ◆ Pradhan Mantri Gram Sadak Yojana (PMGSY) Road Works at different locations
- ◆ Construction of Eklavya Model Residential School (EMRS) and Eklavya Model Day Boarding Schools (EMDBS) School at various locations



Laying of Foundation Stone of Eklavya Model Residential School,
District West Singhbhum, Jharkhand

Karnataka

- ◆ Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations



School Building for Kendriya Vidyalaya Sangathan Gangavathi, Karnataka

- ◆ Construction of Veterinary Dispensaries and Polyclinics in Karnataka under Rural Infrastructure Development Fund (RIDF)-24 scheme, Phase-1 for Department of Animal Husbandry, Bengaluru
- ◆ Different works of Karnataka Slum Development Board (KSDB) at various locations
- ◆ Different works of Sports Authority of India (SAI) at various locations

Kerala

- ◆ Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations
- ◆ Construction of Software Technology Parks of India (STPI) Infrastructure at various locations

Ladakh

- ◆ Construction of Eklavya Model Residential School (EMRS) and Eklavya Model Day Boarding Schools (EMDBS) School at various locations

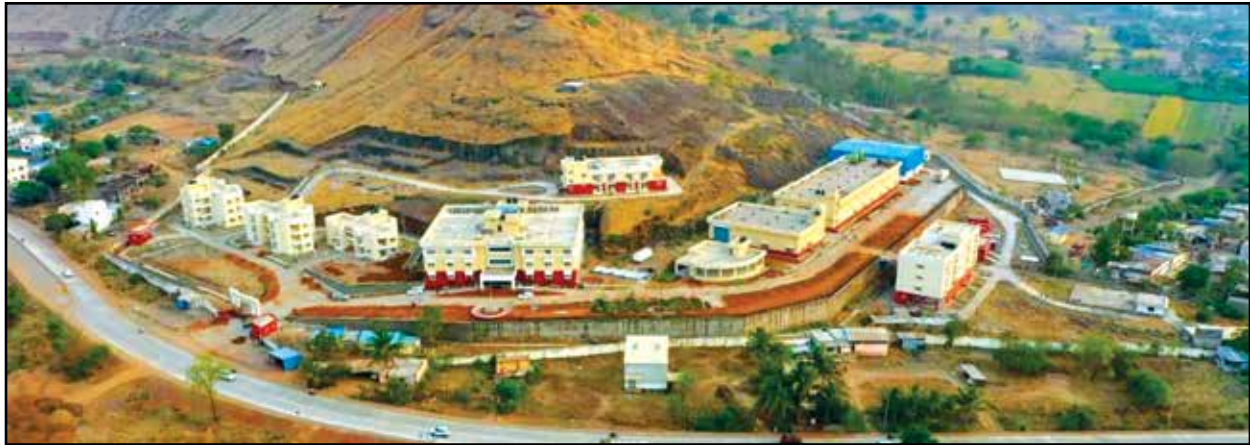
Madhya Pradesh

- ◆ Construction of up-gradation of Industrial Training Institute (ITI) at Jabalpur, Rewa, Shahdol & Sagar.
- ◆ Construction of Eklavya Model Residential School (EMRS) and Eklavya Model Day Boarding Schools (EMDBS) School at various locations

- ◆ Navodaya Vidyalaya works at various locations

Maharashtra

- ◆ Construction of Seismological Research Lab for Ministry of Earth Sciences at Karad.



Construction of Seismological Research Centre for Ministry of Earth Sciences

- ◆ Different works of Sports Authority of India (SAI) at various locations

New Delhi

- ◆ Construction of various Ayurveda, Yoga & Naturopathy, Unani, Siddha and Homoeopathy (AYUSH) Institute at Sarita Vihar
- ◆ Construction of Residential Complex for Central Board of Indirect Taxes Customs at Dwarka



Residential Complex for Central Board of Indirect Taxes Customs at Dwarka (New Delhi)

North Eastern States

- ◆ Indian Agricultural Research Institute (IARI) works in Dhemaji, Assam
- ◆ Central Agricultural University (CAU) Works at Mizoram, Nagaland and Manipur.
- ◆ Different works of Regional Institutes for National Institute of Electronics & Information Technology (NIELIT) in North Eastern States of Assam, Arunachal Pradesh, Nagaland and Manipur.
- ◆ Different works of Assam Rifles in North Eastern States of Assam, Nagaland, Meghalaya, Tripura and Manipur.
- ◆ Construction of Border Flood Lighting Works for Ministry of Home Affairs (MHA) in North Eastern States.
- ◆ Construction of Border Out-Posts (BOPs), Roads & Fencing Works for Ministry of Home Affairs (MHA).



Review of Eastern Border Fencing site by Secretary, Border Management & Joint Secretary, Inspector General, Border Security Force along with officers of NPCC



Fencing Work in Progress, Tripura

- ◆ Construction of various Ayurveda, Yoga & Naturopathy, Unani, Siddha and Homoeopathy (AYUSH) Institute Silchar & Shillong in Assam
- ◆ Navodaya Vidyalaya works at various locations in Arunachal Pradesh, Mizoram, Meghalaya.
- ◆ Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations in Arunachal Pradesh

- ◆ Construction of Software Technology Parks of India (STPI) Infrastructure at various locations in Arunachal Pradesh
- ◆ Construction of 2 lane-bridge over river Kanaka at Kayam Dzongu in North Sikkim

Odisha

- ◆ Different works of SC & ST Development Commission under Govt. of Odisha at various locations
- ◆ Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations

Rajasthan

- ◆ Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations



Construction of Kendriya Vidyalaya Sangathan (KVS) Schools at Jaipur

- ◆ Construction of various Ayurveda, Yoga & Naturopathy, Unani, Siddha and Homoeopathy (AYUSH) Institute at Jaipur

Telangana

- ◆ Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations

Tamil Nadu

- ◆ Construction of Rajiv Gandhi National Institute and Youth Development (RGNIYD) at Sriperumbudur

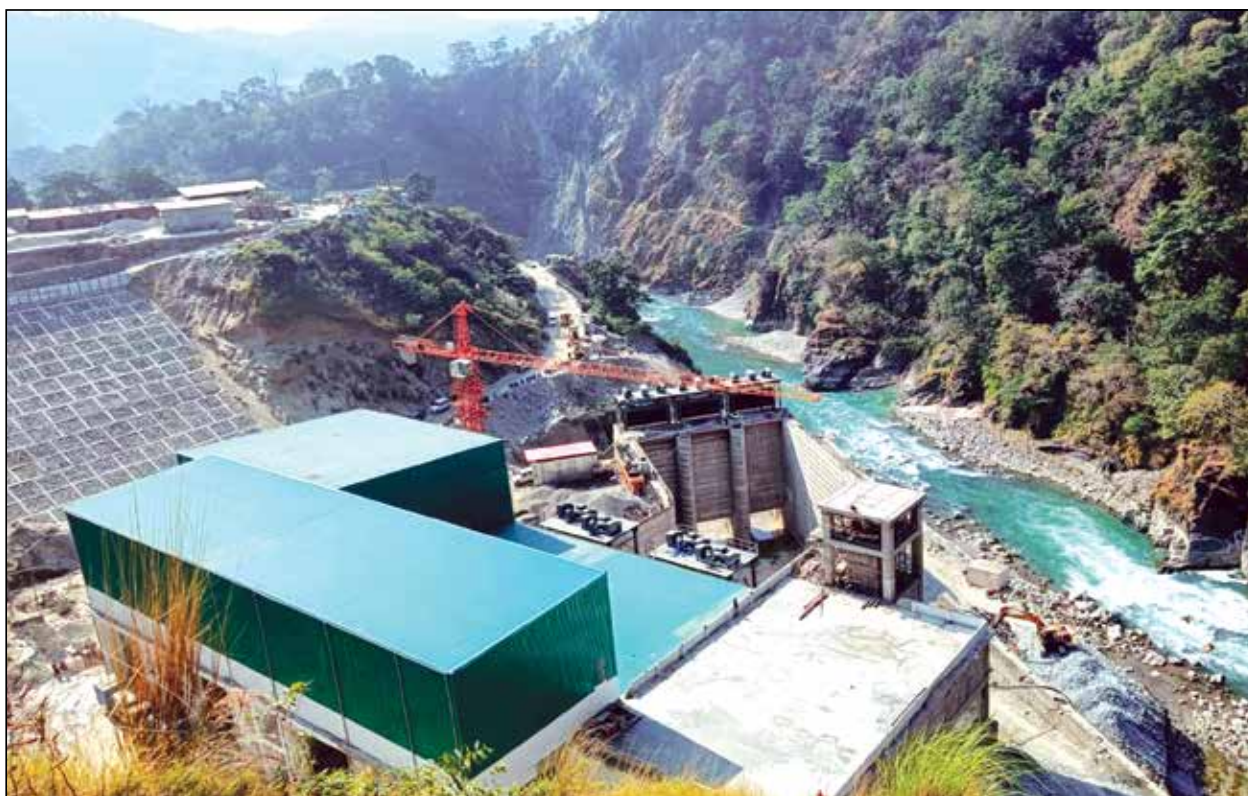
Uttar Pradesh

- ◆ Construction of Office Building of Upper Yamuna River Board, Noida

- ◆ Construction of Drug warehouses in various districts
- ◆ Navodaya Vidyalaya works at various locations.
- ◆ Construction of Software Technology Parks of India (STPI) Infrastructure at various locations

Uttarakhand

- ◆ Hydro Electric project at Hathiari in Dehradun



Hydro Electric Project at Hathiari in Dehradun, Uttarakhand

- ◆ Construction of Eklavya Model Residential School (EMRS) and Eklavya Model Day Boarding Schools (EMDBS) School at various locations
- ◆ Pradhan Mantri Gram Sadak Yojana (PMGSY) Road Works at different locations

West Bengal

- ◆ Construction of various Ayurveda, Yoga & Naturopathy, Unani, Siddha and Homoeopathy (AYUSH) Institute at Kolkata
- ◆ Navodaya Vidyalaya works at various locations

- ◆ Pradhan Mantri Gram Sadak Yojana (PMGSY) Road Works at different locations
- ◆ Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations



Construction of School Building at KVS, Kharagpur

- ◆ Establishment of 2nd Phase in National Institutes of Health (NIH), Salt Lake, Kolkata (West Bengal).
- ◆ Construction of Various works of Dr. Rajendra Prasad Central Agricultural University in Pusa, Bihar

CORPORATE GOVERNANCE

NPCC has always promoted Corporate Governance and Transparency in its operations and has a structured Governance Framework. The Company has been graded as “Excellent for the year 2019-20 by the Department of Public Enterprises on the compliance of Guidelines on Corporate Governance for CPSEs. The Company continued to comply with these Guidelines in this year as well.

Report on Corporate Governance is annexed in this Director’s Report (Annexure-A).

HUMAN RESOURCE DEVELOPMENT

The employees at NPCC are valued as the most important asset of the organization.

The Company maintains amicable, healthy and harmonious relations with its employees. Team NPCC with its motivated and skilled manpower has grown by leaps and bounds,

overcoming all kinds of obstacles in its over 64 years of existence. NPCC has reached a towering stature with meaningful contribution of its employees. NPCC is offering integrated services from concept to commissioning. The employees are provided with training periodically, which upgrades their skills and motivates them. NPCC was among the first few PSUs to resume the construction work at various project sites across the country, pursuant to exemptions in lockdown / unlockdown procedures, during the unprecedented Pandemic outbreak of Covid-19. Amidst Covid Protocol, offices were reopened, with preventive measures to contain the spread of the Corona Virus.

Reservation for reserved categories in recruitments is well taken care of, as per Govt. guidelines. NPCC strives to protect the interests of the reserved categories. NPCC has a Liaison Officer for each of the reserved categories, viz., SC/ST, OBC and PwD.

There is an employee-friendly atmosphere in the Company with a climate of equality and openness. NPCC maintains amicable, smooth and harmonious relations with its employees.

Learning and Development

For keeping pace with the dynamic & competitive business scenario, the employees of NPCC are sent for training in order to upgrade their skills. They are encouraged to attend seminars, workshops, etc in their relevant fields, to keep up with the changing needs of the organization.

Women Development

Special emphasis has been given towards women empowerment. Many women employees are holding responsible positions in the organization. NPCC also motivates women employees to attain higher qualification for career growth and advancement. Women's Day is celebrated annually as a gesture towards their contribution and recognition.

Safeguard of Women at Workplace

NPCC has a well defined Internal Complaints Committee, which looks after complaints of women employees regarding sexual harassment in NPCC. No complaint of sexual harassment was received and no case is pending.

Employee Welfare

The Company through its various motivational and welfare measures such as medical scheme, health check-up scheme etc. have maintained amicable relations with employees across all level.

Employee Strength

As on 31.03.2021, there were around 431 employees on the rolls of NPCC. Besides, in Financial Year 2020-21, there were over 200 persons engaged as Engineers/Support staff etc. on contractual basis.

Scheduled Caste, Scheduled Tribe and other Backward Classes

Reservation in vacancy is kept for SC, ST, OBC (NCL), PwD as per Govt. of India guidelines. NPCC works towards protecting the interests of the reserved categories. NPCC has a Liaison Officer for each of the reserved categories, viz., SC/ST, OBC and PwD. In selection committees, and in DPCs, reserved categories are well represented.

Industrial Relations

NPCC maintains sound, smooth and harmonious relations with its employees. Industrial Relations in the Company are development oriented with proper communication being maintained at all levels. Feedback from the employees are encouraged. The concerns of employees are well addressed with prompt interactions with employees at all levels.

New Normal In Covid

Last year Coronavirus (COVID-19) was reported and since then as a vigilant & responsible organization, the Company has adapted new methodologies to the changing requirements. The Company's efforts during pandemic were published in the book namely "WAPCOS-NPCC Business Continuity Plan" in which emphasis on digital transformation, works undertaken during lockdown on ongoing projects, road map to new normal, procedural and functional interventions etc. are given. This book was published in Hindi also.

IMPLEMENTATION OF OFFICIAL LANGUAGE

During the year under report, continuous efforts were made by your Company for the implementation of the provision of Official Language Act and rules framed there under. Emphasis was laid on ensuring compliance of the provisions of Section 3(3) of the Official Language Act. Under Rule 5 of the Official Language Act, replies to the letter received in Hindi were given in Hindi only.

With a view to enhance the use of Official Language i.e. Hindi, various incentive schemes were continued during the year like yester years. Those schemes include incentive Scheme for children of NPCC employees on securing higher percentage of marks/grades in Hindi subject at Secondary and Senior Secondary Level Examinations.

Hindi Fortnight was organized at Corporate Office from 14-28 September 2020. Various Hindi competitions viz Hindi Translation Competition, Hindi Typing Competition and Hindi kavy Path Pratiyogita were organized in which officers/staff actively participated. An appeal from the CMD Desk was issued in which all officers/employees of NPCC Ltd. were requested to do their official work in Hindi. Keeping pace with the modern age of technology, employees were encouraged to transact their official work in Hindi on computers. A Hindi workshop on Hindi E-tools was also organized during the above mentioned period.



Hindi Kavy Path Pratiyogita



Hindi Translation Competition

NPCC organized “Hindi kavy Path Pratiyogita” on 25.03.2021 under the aegis of Town Official Language Implementation Committee, Gurugram. In this competition, 14 officers/ employees participated from NPCC and Member Offices of Town Official Language Implementation Committee, Gurugram.

The Second Sub-Committee of Committee of Parliament on Official Language carried out inspection of NPCC Corporate Office on 7th November 2020 to review progressive use of Hindi in official works.

VIGILANCE ACTIVITIES

NPCC Vigilance

NPCC's Vigilance Division is headed by Chief Vigilance Officer, working towards creation of fair, transparent, justice policies and cordial atmosphere. Our vision is to bring excellence in execution of Projects through improvement in systems and by curtailing wastage and irregularities for a corruption free environment. It has been continuously endeavoring for ensuring strict compliance of CVC guidelines to achieve the Goal with special emphasis on Preventive Vigilance.

Whistle Blower Policy

NPCC has a sound Whistle Blower Policy to improve transparency and fight corruption, with provisions to protect the persons making public interest disclosure related to an act of corruption or misuse of power or criminal offences.

Observance of Vigilance Awareness Week 2020

Vigilance Awareness week was observed in NPCC as per Central Vigilance Commission Circular No. 049/VGL/036/459673 dated 08.09.2020, from **27th October to 02nd November, 2020** with the theme **“Vigilant India, Prosperous India”** and commenced with the integrity pledge taken by employees on 27th October, 2020 at 11:00 A.M. Various activities were conducted within the Organization at Corporate Office, Registered Office, Central Stores & Workshop and Zonal Offices.

The brief of the activities carried out for observance of Vigilance Awareness Week-2020 are as below:-

- ◆ Internal (housekeeping) activities as desired by CVC Circular No. 09/09/2020 dated 08.09.2020 were taken up in campaign mode.
- ◆ Integrity Pledge was taken by officials of NPCC at Corporate Office, Registered Office, Central Stores & Workshop and Zonal Offices.
- ◆ It was advised to all the officials to take Integrity Pledge at their desk at designated time by taking necessary measures to maintain social distancing in view of prevention from spread of the Covid-19. The same has been followed by all the officials to the extent possible.
- ◆ E-pledge was also taken by NPCC Ltd. and its officials by visiting the CVC website.



Pledge taking during Vigilance Awareness Week

- ◆ After completion of the Pledge, the In-charge of the various Zones sensitize the employees on the theme 'Vigilant India, Prosperous India (सतर्क भारत, समृद्ध भारत)', on policies / procedures of the Organization and also on the Preventive Vigilance measures.
- ◆ Banners about the Vigilance Awareness with the theme 'Vigilant India, Prosperous India (सतर्क भारत, समृद्ध भारत)' were displayed at the Corporate Office, Registered Office, Central Stores & Workshop and Zonal Offices.

RIGHT TO INFORMATION ACT

In accordance with the provisions of the Right to Information Act, 2005, NPCC strives to promote transparency and accountability. An Appellate Authority-I and a Central Public Information Officer are functioning in the Company. Both offline and online appeals and applications are addressed by them. During FY 2020-21, 162 RTI applications and 20 appeals were replied. Quarterly reports of RTI applications and appeals are uploaded on CIC website. Self-Appraisal Report being a part of the annual Transparency Audit was duly submitted on CIC website. Mandatory disclosures under Sec 4(1)(b) are promptly taken care of.

DIGITIZATION

With the aim of Digital NPCC, we took initiatives, and implemented various IT activities in our organization to make more efficient, seamless, transparent work environment, and to take a leap towards DIGITAL NPCC. IT division is providing following IT services to the Company on pan India basis:

- ◆ E-tendering through Central Public Procurement Portal of Government of India
- ◆ GeM Portal
- ◆ Video Conference

RISK MANAGEMENT POLICY

The Company has Board approved Risk Management Policy. The risk areas identified in the policy are Competition/Market Share Risks, Human Resource Risks, Insurance Risks, Realization Risks, System Risks, Fraud Risks, Business Operations Risks, Credit Risks, Contract Formulation and Execution Risks, Legal Risks, Disaster Risks. The action plan for mitigation of these identified Risks is contained in the Risk Management Policy. Heads of Departments are responsible for implementation of the Risk Management Policy, as applicable to their respective areas of functioning.

PARTICULARS OF EMPLOYEES

No employee received remuneration during 2020-21, either equal to or in excess of the limits prescribed under rule 5(2) of Companies (Appointment and Remuneration of Managerial personnel) Rule, 2014.

ENERGY CONSERVATION, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNING AND OUTGO

The detail of particulars required under Section 134(3) (m) of the Companies Act, 2013, read with Rule 8 of the Companies (Accounts) Rules, 2014 are Nil.

CONTRACTS AND ARRANGEMENTS WITH RELATED PARTIES

The Company has not entered into any contract and/or arrangements with related parties during the year 2020-21

LOAN, GUARANTEES OR INVESTMENTS BY COMPANY UNDER SECTION 186 OF THE COMPANIES ACT, 2013

The Company has not given or taken any loan, guarantee or has not made any investment falling under section 186 of the Companies Act, 2013 during the year 2020-21.

EXTRACTS OF THE ANNUAL RETURN

Extract of Annual Return of the Company shall be available at NPCC website at www.npcc.gov.in.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

A Report on Management Discussion and Analysis is at Annexure-B annexed to this report.

COMPLIANCE OF SECRETARIAL STANDARDS

During the year, the Company has complied with the applicable secretarial standards issued by the Institute of Company Secretaries of India.

NUMBER OF MEETINGS OF BOARD

The Information on number of meetings of Board held during the year, composition of Board of Directors, composition of committees of Board and their meetings held during the year, training policy of Directors have been provided in the Report on Corporate Governance, which forms part of this Directors Report.

FIXED DEPOSITS

Your Company has not accepted/renewed any deposits covered under Chapter V of the Companies Act, 2013 during the year under review. As such there were no deposits which were not in compliance with the requirement of Chapter V of the Companies Act, 2013.

COST AUDIT

Considering the nature of activities of the Company, the Order issued by the Central Government under the provision of sub-section (1) of the section 148 of the Companies Act, 2013, for maintenance of cost records and audit are not applicable to the Company.

DECLARATION GIVEN BY INDEPENDENT DIRECTORS UNDER SUB SECTION (6) OF SECTION 149

All the three positions of part time Independent Directors remained vacant during the year. Necessary action is underway by Ministry of Jal Shakti, Deptt. of Water Resources, River Development & Ganga Rejuvenation to fill-up the positions

BUY-BACK OF SHARES

The Company has not resorted to any buy-back of shares during the year under review.

CORPORATE SOCIAL RESPONSIBILITY AND SUSTAINABILITY POLICY

CSR has been synonymous with Company's core business of Construction. The Company's spirit of caring and sharing is embedded in its mission statement. The Company has a comprehensive Policy for CSR & Sustainability in line with Companies Act, 2013 and DPE Guidelines for CSR. Focus areas of your Company's CSR & Sustainability activities are Health, Sanitation, Safe Drinking Water, Education, Women Empowerment, Social Infrastructure, support to Physically Challenged Person (PCPs) and activities contributing towards Environment Sustainability. However, the CSR projects are undertaken every year as per the theme assigned by DPE. The Department of Public Enterprises (DPE) has assigned the theme of **"Healthcare and Nutrition"** as the theme of CSR projects for FY 2020-21. The Company commits itself to contribute to the society, discharging its Corporate Social Responsibilities through initiatives that have positive impact on society at large, especially the community in the neighbourhood of its operations by improving the quality of life of the people, promoting inclusive growth and environmental sustainability. The organization is also involved in 'Swachh Bharat Abhiyan' wherein various plantation drives, cleaning of Ghats, awareness programmes, etc. are held in various parts of India.

A report with details of the activities is attached at **Annexure-C** to the Directors' Report.

WEBLINK

The following policies may be accessed on the Company's website www.npcc.gov.in as under :

- 1) Corporate Social Responsibility Policy
- 2) Vigilance Guidelines
- 3) Risk Management Policy
- 4) Extracts of Annual Return

DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to the requirements under Section 134(5) of the Companies Act, 2013, Directors of the Company confirm that:

- ◆ In preparation of Annual Accounts, the applicable accounting standards have been followed along with proper explanation to material departures;
- ◆ The Directors have selected such accounting policies and applied them consistently with departures disclosed appropriately and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the statement of the Profit & Loss of the Company for that period;
- ◆ The Directors have taken proper and sufficient care of the maintenance of the adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- ◆ The Directors have prepared the Annual Accounts on a 'going concern basis'.
- ◆ The Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively;
- ◆ The Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

AUDITORS

For Audit of Accounts of the Company for the year 2020-21, M/s K.B. Chandna & Company, Chartered Accountants were appointed as Statutory Auditors. M/s V.N. Purohit & Co., Chartered Accountants, M/s Bhawani Sharma & Co., Chartered Accountants, M/s Gopi

Kumar Associates, Chartered Accountants are the Branch Auditors for Kolkatta, Guwahati and Chennai respectively.

Pursuant to the provisions of section 204 of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company has appointed M/s Harbans Lal & Co., Company Secretary in Practice, to undertake the Secretarial Audit of the Company for the financial year 2020-21.

SIGNIFICANT AND MATERIAL ORDERS

There have been no material changes and commitment affecting the financial position of the Company which occurred between the end of the financial year of the Company to which financial statements relate and the date of this report except the following :

The Company has become a deemed Public Company (as per Section 2(71) of the Companies Act, 2013) consequent upon conversion of WAPCOS Ltd. (the Holding Company) from Private Company to Public Limited company under Section 18 of the Companies Act, 2013

GENERAL

The information may be treated as “Nil” with respect to following items during the year under review:

- (a) The change in the nature of business
- (b) Contracts or arrangements with related parties referred to in sub-section (1) of section 188 of the Companies act 2013
- (c) Material changes and commitments, if any, affecting the financial position of the company which have occurred between the end of the financial year of the company to which the financial statements relate and the date of the report except as reported above
- (d) Significant or material orders passed by the Regulators or Courts or Tribunals which impact the going concern status and Company's operations in future
- (e) Issue of equity shares with differential rights as to dividend, voting or otherwise (f) Issue of shares (including sweat equity shares) to employees of the Company under any scheme
- (g) Fraud, reported by Auditors under sub Section (12) of Section 143 other than those which are reportable to the Central Government.

ACKNOWLEDGEMENTS

The Directors of your Company express their gratitude and sincere thanks to the Hon'ble Minister of Jal Shakti, Hon'ble Ministers of State for Jal Shakti, Secretary and Senior Officials in the Ministry of Jal Shakti for providing valuable guidance and support at all times.

The Board of Directors acknowledges with deep sense of appreciation, the cooperation received from Ministries/Departments of Government of India especially Ministry of Agriculture, Ministry of Ayush, Ministry of Chemical & Fertilizer, Ministry of Corporate Affairs, Ministry of Culture, Ministry of Development of North Eastern Region (DoNER), Ministry of Home Affairs, Ministry of Human Resource Development, Ministry of Railway, Ministry of Rural Development, Ministry of Science and Technology, Ministry of Tribal Affairs, Ministry of Tourism, Ministry of Youth Affairs & Sports, Department of Public Enterprises and Registrar of Companies.

Your Director are also thankfull to Comptroller and Auditor General of India, the Chairman and Member Audit Board, Statutory Auditors, Branch Auditors, and Bankers' for their valued cooperation.

Your Directors also wishes to thank consultants, contractors, sub-contractors, vendors for their contribution in implementation of various projects of your Company.

Your Directors also take this opportunity to place on record the sincere appreciation for the hard work and efforts put in by all the Members of the NPCC family and support extended by WAPCOS (Holding Company) towards the growth and progress of the Company

For and on behalf of the Board of Directors

Sd/-
(R. K. AGRAWAL)
Chairman & Managing Director
(DIN No 09344894)

Date : 06.12.2021
Place : New Delhi

REPORT ON CORPORATE GOVERNANCE

Your Company believes that effective Corporate Governance practices are essential to build a strong foundation for successful operation of a commercial enterprise. Corporate Governance is set of policies and business process driven by conscience, openness, fairness, professionalism & accountability with an aim of enhancing an organization's wealth generating capacity. It is a journey towards sustainable value creation for all stakeholders through robust & transparent governance mechanism in the Company. NPCC firmly believes that sound Corporate Governance is critical for enhancing and retaining investor trust. We are committed for meeting our performance goals with ethics and good governance.

COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

Our Corporate Governance philosophy has been scripted as under:

"As a good corporate citizen, our Company is committed to sound corporate practices based on conscience, openness, fairness, professionalism and accountability besides building confidence in its various stakeholders, thereby paving the way for long term success."

The above philosophy of Corporate Governance entails that our governance process is devised in such a manner so as to meet aspirations of our stakeholders and expectations of the society and nation. NPCC is constantly striving to adopt emerging best practices in Corporate Governance. It is our endeavour to achieve higher standards and provide oversight and guidance to management in strategy implementation and risk management and fulfilment of stated goals and objectives.

Your Company implements best Corporate Governance practices by ensuring compliance with all regulatory provisions applicable to the Company such as the Companies Act, 2013,, Guidelines on Corporate Governance for Central Public Sector Enterprises (CPSEs) issued by Department of Public Enterprises (DPE), Govt. of India and other directives/ guidelines issued by the Government of India from time to time.

CORPORATE GOVERNANCE RATING

The Company follows the guidelines of Corporate Governance issued by Department of Public Enterprises (DPE), Government of India. During the year, the Company has been graded as "Excellent for the year 2019-20 by the Department of Public Enterprises on the

compliance of guidelines on Corporate Governance for CPSEs. The Company continued to comply with these guidelines in this year as well.

DPE GUIDELINES

The Annual compliance report on Implementation of Policies and Guidelines issued by Department of Public Enterprises for financial year 2020-21 was sent to Ministry of Jal Shakti, Department of Water Resources, RD & GR vide letter dated 25.06.2021 as per OM No. DPE/14(38)/10-Fin dated 19.01.18 and dated 26.04.2021

BOARD OF DIRECTORS

The Directors of the Company are in a fiduciary position, empowered to oversee the management functions with a view to ensure its effectiveness and enhancement of shareholder value. The Board reviews and approves management's strategic plan & business objectives and monitors the Company's strategic direction. The Board of Directors function in accordance with the powers delegated under the Companies Act, 2013, Memorandum & Articles of Association, Miniratna Guidelines issued by DPE and other guidelines issued by the Government of India from time to time, as may be applicable on the Company.

NPCC Limited is a Government Company as defined under Section 2(45) of the Companies Act, 2013. After acquisition of 98.89% of its paid up capital by WAPCOS Limited, which was earlier held by Hon'ble President of India, NPCC became subsidiary of WAPCOS Limited. The Board has an optimum combination of executive and non-executive Directors. The Board, as on 31.03.2021 comprised of five Directors which included (i) Three whole-time Functional Director viz., (a) CMD, Director(Engg) and (c) Director(Finance) (ii) two Government Directors. The three year tenure of Two Non Official Part Time Independent Directors completed on 06.02.2020. As on date, all the three positions of Independent Directors are vacant and necessary action is underway by Ministry of Jal Shakti, Deptt. of Water Resources, River Development & Ganga Rejuvenation to fill-up the positions.

The Board of Directors play primary role in ensuring good governance and functioning of the Company. The Board meets at regular intervals to discuss the physical and financial progress of the Company. The decisions are taken by the Board of Directors after deliberations. The Board periodically reviews the compliances status of all the applicable laws. During the year under review Six Board Meetings were held on 05.06.2020, 28.09.2020, 14.12.2020, 31.12.2020, 27.01.2021/03.02.2021 and 25.02.2021. Provisions of the Companies Act, 2013 amended up to date have been properly adhered to regarding holding of the Board Meeting.

Details of composition of the Board of Directors, their tenure, category of the Director, attendance during 2020-21 at the Board Meeting, General Meeting & other Directorships held during the year 2020-21 and there after are given below:

Name of Directors	DIN No.	Meeting Attended during 2020-21	AGM of 2019-20 Attended	Other Directorship	Period
(a) Functional Directors					
Shri R.K. Gupta Chairman & Managing Director(Addl Charge)	02765470	2/2	NA	CMD WAPCOS Limited	w.e.f. 11.06.19 to 30.09.20
Ms. Debashree Mukherjee, IAS, Addl Secretary, MOJS, DOWR, RD & GR CMD(Addl Charge)	06374549	4/4	Yes	CMD WAPCOS (Addl. Charge)	w.e.f. 01.10.2020 to 04.10.2021
Shri R.K. Agrawal, Chairman & Managing Director(Addl Charge)	09344894	NA	NA	CMD WAPCOS Limited	w.e.f. 04.10.21 till date
Shri Manohar Kumar Director(Engg)	07382754	5/6	Yes	NIL	w.e.f. 21.04.16 to 20.04.2021
Shri Sahab Narain Director(Finance)	03641879	1/1	NA	NIL	w.e.f. 29.07.16 to 04.09.20
Shri Pankaj Kapoor Director(Finance) (Addl charge)	07290569	4/5	Yes	Director (F) WAPCOS Limited	w.e.f. 04.09.2020 till date
(b) Govt. Nominees					
Shri Jagmohan Gupta JS & FA-MOJS, Deptt of WR, RD & GR	02858377	5/6	Yes	NIL	w.e.f. 21.07.15 to 13.05.2021
Shri Manoj Sethi JS & FA-MOJS, Deptt of WR, RD & GR	00301439	NA	NA	NIL	w.e.f. 02.07.2021
Shri Anupam Mishra Director (Commercial & HRD) WAPCOS Limited	08271048	5/6	Yes	Director (Commercial & HRD) - WAPCOS Limited	w.e.f. 13.08.19 till date

During the year under review and thereafter, the following Directors were appointed:

1. MS. DEBASHREE MUKHERJEE

Ms. Debashree Mukherjee, Additional Secretary, Ministry of Jal Shakti, Department of Water Resources, RD&GR was appointed as CMD(Additional Charge) for NPCC & WAPCOS Limited w.e.f. 01.10.2020.

Brief resume of Ms. Debashree Mukherjee is as follows:

Ms. Debashree Mukherjee, Additional Secretary, Department of Water Resources, River Development and Ganga Rejuvenation, Ministry of Jal Shakti, Government of India, entrusted with current charge of CMD WAPCOS and CMD NPCC, has 27 years of experience of working with Central and State Governments in various capacities.

Ms. Debashree Mukherjee ceased to be the Chairperson & Managing Director of the Company w.e.f. 04.10.2021

2. SHRI R.K. AGRAWAL

Shri R.K. Agrawal has been entrusted with the additional Charge for the post of Chairman & Managing Director of the Company w.e.f. 04.10.2021.

Brief Profile of Shri R.K. Agrawal is as follows:

Shri R.K. Agrawal, CMD of WAPCOS Limited, (Holding Company of NPCC) is an Engineering Graduate, having specialisation and Master's Degree in Water Resources Engineering and Business Administration, and more than 30 years of experience in Planning, Design and Implementation of Water Resources, Power and Infrastructure Development including Smart City, Ropeways projects in India and Abroad. The main countries of experience includes Cambodia, Lao PDR, Myanmar, Vietnam, Sri Lanka, Maldives, Mongolia, Tanzania, Mozambique, Rwanda, South Sudan etc.

Shri R. K. Agrawal has been involved in organizing detailed surveys and field investigations, Preparation of Master Plans, City Development Plans, Feasibility Reports, Detailed Project Reports etc. He has rich experience in Project Planning, Contract Management, Construction Supervision and Project Implementation and actively involved in Business Development activities of the organization.

Shri R. K. Agrawal has led the successful completion of many prestigious projects both in India and overseas & also credited with forging several collaborative partnerships for expanding the technology portfolio of WAPCOS.

3. **SHRI MANOJ SETHI**

Shri Manoj Sethi is Joint Secretary to Government of India and took over the additional charge of Joint Secretary & Financial Adviser in the Ministry of Jal Shakti with effect from 13th May, 2021. He belongs to the 1993 batch of Indian Civil Accounts Service. He has served in various Ministries/Departments of Government of India in different capacities and also has wide experience of financial management of Municipal functions like electricity distribution, water supply, civil and electrical engineering, public health, medical services, education, property tax, horticulture, etc.

He was a member of project team in the Department of Revenue, Ministry of Finance from 2015 to 2020, for implementation of GST in the country. In the capacity of Chief Controller of Accounts, Central Board of Indirect Taxes, he led his team to successfully implement the project of real time accounting of GST through ARPIT(Accounting & Reconciliation Portal of Indirect Taxes)Portal in the Central Government.

He was awarded by the Hon'ble Finance Minister in 2019 for rendering dedicated & meritorious service & promoting excellence in Administration of GST. He is having the substantive charge of JS&FA in Ministry of Youth Affairs & Sports. In this capacity, he is on the Board of several autonomous bodies including National Sports University, Imphal, (Manipur) and Sports Authority of India. His education qualifications are MA (Gandhian & Peace Studies) from Punjab University Chandigarh, B.Com, LLB from Kurukshetra University, Kurukshetra and PGD in Banking & Securities Law from Indian Law Institute, New Delhi. He has also done short term programme on Public Policy from Stanford School, Duke University Durham NC, USA.

INDEPENDENT PART TIME DIRECTORS

All the three positions of part time Independent Directors remained vacant during the year. Necessary action is underway by Ministry of Jal Shakti, Deptt. of Water Resources, River Development & Ganga Rejuvenation to fill-up the positions.

INDEPENDENT DIRECTORS' MEETING

During the year under review, no separate meeting of Independent Directors could be held due to vacancy at all three positions.

CODE OF CONDUCT

The Company's Board has laid down a code of conduct for all Board Members and Senior Management of the Company, which has been circulated to all concerned executives. All Board Members and designated Senior Management Personnel have affirmed compliance with the Code of Conduct. A declaration signed by the Chairman & Managing Director to this effect is at **Annexure-I**.

TRAINING OF BOARD MEMBERS

The Company, with the approval of the Board, formulated Training Policy for Board Members. Besides, all directors inducted on the Board of NPCC are introduced to the Company through presentations given by the senior management and executives of the Company. They are provided with necessary documents/brochures, internal policies of the Company as a part of the familiarization programme. Further the Directors are also updated from time to time on the development in the applicable laws from various statutory bodies to understand their role and responsibilities towards the Company. Company furnishes a set of documents to the directors on their joining the Board. The set includes Company's brochure, Annual Report, Memorandum and Articles of Association, Corporate Governance Guidelines and various policies etc. formulated. Detailed presentations are made in Board Meetings about affairs of the Company.

REMUNERATION OF DIRECTORS & KEY MANAGERIAL PERSONNEL

The remuneration payable to Functional Directors including Chairman & Managing Director is decided by the Govt. of India. As per the norms of Govt. of India, Government Nominee Directors are not being paid any remuneration or sitting fees by the Company. In accordance to the Companies Act, 2013 read with DPE Guidelines, the Board of Directors of the Company in consultation with administrative ministry, is empowered to determine the sitting fee payable to Independent Directors within the ceiling prescribed under the Companies Act, 2013.

All the Non Official Part Time Independent Directors are paid sitting fees for attending meeting of Board of Directors or Committees thereof to which they are appointed as Members. However, for the F.Y 2020-21, all the positions of Independent Directors remained vacant. The details of remuneration paid to Functional Director of the Company & Independent Directors during 2020-21 is as follows:-

A. Remuneration to Managing Director, Whole Time Directors and/or Manager :

(Rs. In Lakh)

1	Gross salary	Shri R. K. Gupta 01.04.20-30.09.20	Ms. Debeshree Mukherjee 01.10.20-31.03.21	Shri. Manohar Kumar Director(Engg) 01.04.20-31.03.21	Shri Sahab Narain Director (F) (01.04.20-04.09.20)	Shri Pankaj Kapoor Director(F) (Addl Charge) 04.09.20- 31.03.21	Smt. Rajni Agarwal Company Secretary 01.04.20-31.03.21	Total Amount
	Salary as per provisions contained in section17(1) of the Income-tax Act, 1961	--	--	31.58	13.29	--	20.15	65.02
	Value of perquisites u/s17(2) Income-tax Act, 1961	--	--	5.99	2.50	--	2.26	10.75
(c)	Profits in lieu of salary under section17(3) Income-tax Act, 1961	--	--	--	2.25	--	--	2.25
2	Stock Option	--	--	--	--	--	--	--
3	Sweat Equity	--	--	--	--	--	--	--
4	Commission -as % of profit -others, specify....	--	--	--	--	--	--	--
5	Others, please specify	--	--	3.15	1.33	--	2.01	6.49
	Total(A)			40.72	19.35		24.42	84.49
	Ceiling as per the Act	----						

B. Remuneration to other directors: (Amount in Rs./Lakhs)

All the posts of Independent Directors remained vacant for the F.Y 2020-21. Hence, no sitting fees have been paid during the F.Y 2020-21.

COMMITTEES OF BOARD

By following best practices of Corporate Governance, your company has re-constituted the various Committees, to assist Board in Compliance of Corporate Governance Guidelines of CPSE. These committees are as under:

- ◆ Audit Committee
- ◆ CSR Committee
- ◆ Remuneration Committee

AUDIT COMMITTEE

The Company has an Audit Committee, with terms and reference of the Committee being same as proposed in the DPE Guidelines/Companies Act, 2013. The composition of Committee as on 31.03.2021 was as under:

Name	Designation	Category
Shri Jagmohan Gupta JS & FA, MOWR, RD & GR	Chairman	Part Time Govt Nominee Director
Shri Anupam Mishra Director (Commercial & HRD)- WAPCOS Limited	Member	Part Time Govt Nominee Director
Shri Manohar Kumar	Member	Director(Engineering)

Director (Finance) and Head of Internal Audit department are permanent invitees to the meetings of Audit Committee. Statutory Auditors were also invited to the meetings of the Audit Committee in which financial statements were discussed. Whenever desired by the Committee, senior officers were also invited to provide necessary inputs on the matters placed before the committee.

During the year 2020-21, three meetings of Audit Committee were held on 05.06.2020, 14.12.2020 and 25.02.2021. There was 100% attendance in all the meetings.

CSR COMMITTEE

The Board Level CSR Committee was constituted in accordance with Section 135 of Companies Act, 2013 and Companies (Corporate Social Responsibility Policy) Rules 2014

with terms and reference of the Committee being same as proposed in the Act/Rules/DPE Guidelines. The composition of Committee as on 31.03.2021 was as under :

Name	Designation	Category
Shri Jagmohan Gupta JS & FA, MOWR, RD & GR	Chairman	Part Time Govt Nominee Director
Shri Anupam Mishra Director (Commercial & HRD)- WAPCOS Limited	Member	Part Time Govt Nominee Director
Shri Manohar Kumar	Member	Director(Engineering)

During the year under review, two meetings of CSR Committee were held on 21.09.2020 and 31.12.2020. There was 100% attendance in all meetings.

REMMUNERATION COMMITTEE

As per the DPE Guidelines on Corporate Governance, Nomination & Remuneration Committee is required to be constituted to decide annual bonus / variable pay pool and policy for its distribution across the executives and non-unionized supervisors within the prescribed limits.

The Board constituted remuneration committee in consonance with DPE guidelines on Corporate Governance. As on March 31, 2021, the Remuneration Committee comprised the following members:

Name	Designation	Category
Shri Jagmohan Gupta JS & FA, MOWR, RD & GR	Chairman	Part Time Govt Nominee Director
Shri Anupam Mishra Director (Commercial & HRD)- WAPCOS Limited	Member	Part Time Govt Nominee Director
Shri Pankaj Kapoor	Member	Director(Finance)

Director (Engg) and HOD of HR Department are invitees to the meetings of the Committee.

During the year under review, no meeting of Remuneration Committee could be held.

GENERAL BODY MEETINGS

The Annual General Meetings/Extra-ordinary General Meetings held during the last three years are given below:

Year	Date	Time	Venue
2019-20	31 st December'20 25 th February'21 (Adjourned AGM)	12.30 P.M. 12.30 P.M.	Kailash, 5 th Floor, 26, K.G. Marg, New Delhi-110 001
2018-19	11 th November'19	1.00 P.M.	Raja House, 30-31, Nehru Place, New Delhi -110019
2017-18	28 th December '18	12.00 P.M.	Raja House, 30-31, Nehru Place, New Delhi -110019

No Special Resolution was passed in the last three Annual General Meeting

No Extra Ordinary General meeting was held during the last three years.

CEO / CFO CERTIFICATION

The certification of Financial Statements by the Chairman & Managing Director(CEO) and Director (Finance) (CFO) is enclosed **Annexure-II**.

COMPLIANCE CERTIFICATES

A Certificate obtained from a practicing Company Secretary regarding compliance of DPE's guidelines on Corporate Governance is enclosed **Annexure-III**.

INDEPENDENT AUDITORS

M/s. K.B Chandna & Co., Chartered Accountants were appointed as Independent Auditors for the financial year ended 31.03.2021. The Board places on record its appreciation for the prompt and effective services rendered by them.

INDEPENDENT AUDITOR'S REPORT

The emphasis of matter of the Independent Auditors on the accounts of the Company for the year ended 31st March, 2021 and related notes on accounts are self-explanatory and do not require any further clarification.

SECRETARIAL AUDIT

M/s Harbans Lal & Co., Company Secretary in Practice, were appointed as Secretarial Auditors to undertake the Secretarial Audit of the Company for the financial year 2020-21.

The report of the Secretarial Auditor is annexed at **Annexure-D**. The reply to the observations of Secretarial Auditors is attached as **Annexure-E** to the Board Report.

SUBMISSION OF DATA SHEET FOR PE SURVEY

The data sheet for Public Enterprises Survey for 2019-20 was submitted to the DPE on 14.01.2021 as per requirement of the DPE.

UNCLAIMED DIVIDENDS

The amount of dividend remaining unpaid/ unclaimed for seven years from the date of its transfer to the Unpaid Dividend Account of the Company is required to be transferred to the Investor Education and Protection Fund (IEPF) administered by the Central Government. As of now, no amount is yet due for transfer to Investors Education and Protection Fund established by the Central Government.

There is no unclaimed dividend pertaining to previous years.

DISCLOSURES

- ◆ No materially significant related party transactions, that may have potential conflict with the interest of the Company at large, were entered into in the year under review
- ◆ No penalties, strictures have been imposed on the Company by any Statutory Authority during the last three years
- ◆ The Company is complying with the requirements of the Department of Public Enterprise's Guidelines on Corporate Governance. A practicing Company Secretary examined compliance of DPE's guidelines on Corporate Governance for the year 2019-20 by the Company and his certificate dated 31.12.2020 was made a part of the Annual Report
- ◆ During the year under review, no expenditure was debited in the books of accounts, which was not for the purposes of the business

- ◆ No expenses, which are of personal nature, were incurred for the Board of Directors and top management

MEANS OF COMMUNICATION WITH THE SHAREHOLDERS

The Company displays complete Annual Report on its website for the information of its stakeholders together with other important information pertaining to the Company. Annual Report and other papers related to Shareholders are being sent regularly in physical form/digital mode.

For and on behalf of the Board of Directors

Sd/-
(R K AGRAWAL)
Chairman & Managing Director
(DIN No. 09344894)

Date : 06.12.2021
Place : New Delhi

Declaration by Chairman & Managing Director regarding compliance with the Code of Conduct by Board Members and Senior Management during the financial year 2020-21.

I, R.K. AGRAWAL, Chairman & Managing Director, NPCC Ltd., do hereby declare that all the Members of the Board of Directors and the Senior Management Team of the Company have affirmed their compliance of the Code of Conduct of the Company during 2020-21.

Sd/-

(R.K. AGRAWAL)

Chairman & Managing Director
(DIN No. 09344894)

Date : 06.12.2021

Place : New Delhi

HARBANS LAL & CO.
COMPANY SECRETARIES

Off.: 23696096
Phones: Resi.: 23696831
Mob.: 9811627414
Email: hlalcs@yahoo.co.in
L-15, Pratap Nagar, Delhi – 110007
(Near Pratap Nagar Metro Station)

Dated : 11/11/2021

To,

The Members
National Projects Construction Corporation limited
30-31, Raja House, Nehru Place,
New Delhi - 110019.

We have examined the relevant records and documents, as furnished to us pertaining to compliance of the conditions of Corporate Governance by National Projects Construction Corporation Limited, (hereinafter referred as 'the company') for the year ended on 31st March, 2021, as stipulated in 'Guidelines on Corporate Governance for Central Public Sector Enterprises' issue vide O.M. No. 18(8)/2005-GM dated 14.05.2010 by the Department of Public Enterprises, Ministry of Heavy Industries and Public Enterprises, Government of India.

The compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to procedures and implementation thereof, adopted by company for ensuring the compliance of the conditions of Corporate Governance as stipulated in above mentioned guidelines. It is neither an audit nor an expression of opinion on the financial statements of the company.

In our opinion and to the best of our information and according to the explanations given to us, we hereby certify that the company has generally complied with the conditions of Corporate Governance, as stipulated in the above mentioned guidelines, except:

- (a) Having the required number of Independent Directors. We understand that the Government/ Administrative Ministry are in the process of taking necessary action in this regard.
- (b) Holding of its 63rd AGM related to FY 2019-20, within stipulated time period provided under the provisions of the Companies Act, 2013 (the Act). Further, 63rd AGM of the Company was convened on 31.12.2020 i.e during the period extended by ROC. The said AGM held on 31.12.2020 had to be adjourned as the Financial Statements for the FY ended 31.03.2020 could not be adopted due to non-availability of the comments of Comptroller & Auditor General of India (C&AG). Post receiving comments of C&AG, 63rd adjourned AGM held on 25.02.2021 and Financial Statements were adopted

We further state that such compliance is neither an assurance as to the future viability of the company nor the efficacy of the effectiveness with which the Management has conducted the affairs of the company.

For Harbans Lal & Co.

Sd/-
(Harbans Lal)
Company Secretary
C.P.R. : 3944
M No. 1022
UDIN: F001022C001406591

Certification by Chairman & Managing Director (CEO) and Director (Finance) (CFO)

- (a) We have reviewed financial statements and the cash flow statement for the financial year 2020-21 and that to the best of our knowledge and belief :
- (i) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading; and
 - (ii) these statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- (b) There are, to the best of our knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or violative of the Company's code of conduct.
- (c) We accept responsibility for establishing and maintaining internal controls and we have evaluated the effectiveness of the internal control systems of the company. We have disclosed to the auditors and the Audit Committee/Board, deficiencies in the design or operation of internal controls of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- (d) We have indicated, wherever applicable, to the auditors and the audit committee/ Board:
- (i) significant changes made/to be made in internal control during the year,
 - (ii) significant changes in accounting policies during the year, if any, and the same have been disclosed in the notes to the financial statements; and
- (e) There is no instance of significant fraud of which we are aware nor there has been involvement of the management or any employee having a significant role in the company's internal control system.

Place : New Delhi

Date : 06.12.2021

**Sd/-
R.K. AGRAWAL
CHAIRMAN & MANAGING DIRECTOR
DIN No. 09344894**

**Sd/-
PANKAJ KAPOOR
DIRECTOR (FINANCE)
DIN No. 07290569**

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

AN OVERVIEW

Incorporated on 9th January, 1957 as a wholly owned Government of India Undertaking. The President of India acting through Ministry of Jal Shakti, Department of Water Resources, RD & GR held 98.89% of share capital and balance by various State Governments. Govt. of India strategically disinvested from NPCC Limited and sold its entire shareholding (98.89% paid up capital) to WAPCOS Limited. As on date, 98.89% paid up capital of the company is held by WAPCOS Limited and rest 1.11% is held by 14 State Governments. The Company has obtained Project Management & Consultancy ISO 9001:2015 certification. The Company is a Mini Ratna Category-I, Schedule 'B' Public Sector Undertaking. The Company is engaged in the business of (i) project management consultancy services for civil construction projects (ii) infrastructure projects undertaken by the company are spread in different parts of the country. In addition, the company has also executed projects overseas.

FINANCIAL PERFORMANCE

During the year 2020-21, your Company has achieved an operating turnover of Rs. 120528.62 Lakh. The Company has earned the profit before tax of Rs. 3410.41 Lakh and profit after tax for the year 2020-21 is Rs. 2450.99 Lakh.

The outlook for the future is positive and Company is likely to further excel in the forthcoming year.

BUSINESS OPERATIONS

The Company operates primarily in the following business verticals:

1. Project Management Consultancy for civil construction projects: NPCC provides Project Management Consultancy Service to various Departments/PSUs/Ministries for development of infrastructure for various fields of civil construction. Various areas under PMC are residential and non-residential buildings for MHA, Commercial complex for banks, Road-bridges for implementing PMGSY in various states, water supply and storm work system, University-Hospital etc. interior designs.
2. Civil Infrastructure for Thermal and Hydro Electric Projects: NPCC also undertake projects by participating in tender for various infrastructure projects such as Hydro Electric Power Project, Building & Housing Project, other departments, Thermal Power Project & Roads & Bridges, Dam, Reservoir, Canal, and Hospitals etc.

BUSINESS ANALYSIS

STRENGTH

- ◆ More than six decade experience as a Govt. of India Enterprise (incorporated in 1957) under Ministry of Jal Shakti with ISO 9001: 2015 certification
- ◆ NPCC has a strong client base and good order book position
- ◆ It has 11 Zonal Offices and more than 125 Project Offices all over India
- ◆ Rich experience in executing River Valley, Hydro, Thermal, Industrial Complex, Building, Health Sector, Roads, Flyovers & other Infrastructural projects
- ◆ Experience of working in remote & in-accessible area as well as terrorist infected area of North East, Jharkhand etc.
- ◆ NPCC has qualified and experienced manpower capable of executing projects in difficult areas

CHALLENGE

- ◆ As the company was under prolonged financial constraint, so credential of major projects are not available for acquiring big works, thereby losing valuable business in core sectors like Thermal, Hydro Electric etc.
- ◆ Inability to enter in to BOT/BOO and other major project execution, due to financial limitation
- ◆ Due to comparatively low pay package and retirement age as 58 years, attracting the good talent is badly affected

OPPORTUNITY

- ◆ Thrust in infrastructure work by the GOI and development work in border area and North Eastern State's development work
- ◆ Thrust in infrastructure development for Surface Transport & Tunnels etc.
- ◆ Major thrust by GOI on River development Projects/ Clean Ganga Projects
- ◆ River Rejuvenation
- ◆ Interlinking of Rivers
- ◆ Joint Ventures/Collaboration for overseas/ major Indian projects
- ◆ Avenue for diversifying in new areas (like Real Estate, Water Treatment Plant/ Sewerage Treatment Plant/ Effluent Treatment Plant, Solid Waste Management Projects)
- ◆ Jal Jeevan Mission

THREAT

- ◆ Huge investment in infrastructure has attracted large number of private sector & PSUs players which has intensified competition
- ◆ Shrinking profit margins due to increased competition
- ◆ Reduction in business on nomination basis
- ◆ Contingent liabilities on account of arbitration and court cases

RISKS & CONCERNS

In construction industry, major concern is cost inflation, timely completion of projects and change in Govt. policies due to which there is risk of time and cost overruns which are seldom compensated by clients thereby putting your company into losses.

The Company's employees and projects have been exposed/are exposed to risks and threats of life, liberty and property while operating in risky geographical areas. It, however, takes pride in executing prestigious works in the national building task. The Company has taken measures to provide adequate safety, facilities and also insurance coverage in such places.

NPCC understands that risk and uncertainty is an integral part of any business. The Company has system-based approach to business risk management. It has formulated a Risk Management Policy to define a framework for identification, evaluation and mitigation of risk in the decision making process that is aligned to the pursuit of its stated strategic goals and objectives. It encourages proactive rather than reactive management.

The construction sector in India has been passing through a challenging phase in the last few years. While the Government has come up with several announcements to reform the sector and boost investor sentiments, key challenges remain to be addressed to sustain the growth trajectory are as follows:

- ◆ Factors such as delays in land acquisition and environmental clearances, capacity constraints, and dependency on human labour;
- ◆ Particularly in construction sector-access to finance, changes in regulations, foreign direct investments, approval processes, environment clearances as well as legal hassles and proceedings affect the execution project and lead to significant cost overrun;
- ◆ Specifically in the EPC business-delay in project execution, stalling of projects due to non-payment by developers, steep cost escalation in input costs affect the execution of projects, resulting in major cost overrun etc.

The risk management process of the company includes systematic application of management policies, procedures and practices for clearly and correctly identifying, analyzing, evaluating, treating, monitoring, managing and taking steps to mitigate or minimize risks. These encompass strategic, compliance, operational, financial and environmental risks.

Further, in this COVID-19 pandemic time, when there had been country wide lockdown, the Company has taken various digital routes to explore and fulfilling opportunities both at home

and overseas. Various digitization initiatives have been undertaken to aid project monitoring and harness the power of digital technology.

OUTLOOK FOR FUTURE

Industry Outlook

Construction Industry is the second largest employer and contributes around 8-10% to the Country's GDP. The uncertainties posed by the COVID 19 pandemic on the infrastructure and construction sector in India has been extensive. The operations across the industry have been adversely affected due to reverse migration of workforce and supply chain disruptions. The project execution as well as revenue was hit, not only for NPCC but the industry and construction sector as a whole. A large number of long-lead items were stuck at various locations and challenges of workforce retention have slowed down the pace of work execution. With the interventions of the Government and the unlock guidelines, work force have started returning to the construction sites. The situation thus, has normalized to a large extent as on date. Overcoming these challenges, we at, NPCC are confident of improved performance in future.

Your company has adopted revised standard operating procedures duly incorporating social distancing, masks and personal hygiene and sanitation in all our project sites as well as offices.

Opportunities & Outlook for the Company

With renewed thrust of the Government on infrastructure sector, the Company is poised for a phase of high-growth in the near and mid-term. With its combination of experience and expertise, capacity and capabilities, reach and presence - complimenting a diverse business model, the Company is on track to reap rich benefits both in India and overseas. In the educational infrastructure space, the Company has undertaken that include Construction of Eklavya Model Residential School (EMRS) and Eklavya Model Day Boarding Schools (EMDBS) School at various locations in Gujarat, Jharkhand, Chhattisgarh, Madhya Pradesh, Uttarakhand and UT of Ladakh and Construction of Kendriya Vidyalaya Sangathan (KVS) schools in various locations in Jharkhand, Rajasthan, Gujarat, Chhattisgarh, Kerala, Karnataka, West Bengal, Arunachal Pradesh, Haryana, Odisha, Andhra Pradesh and Telangana. In the healthcare infrastructure space, the Company has executed prestigious projects that include hospitals, medical colleges as well as healthcare facilities across the country.

The Company continues to make significant strides in exploring and venturing into overseas operations.

NPCC is led by a professionally experienced senior management team supported with a large pool of highly motivated and skilled employees with diverse background from finance, law, projects, engineering, architecture, HR and IT. The company always endeavors to execute projects with world-class technology and deliver these within given time-frame. The Company has consistently improved its execution capabilities with the adoption of latest new technology. NPCC with its ability to work in difficult areas have become a preferred Organisation for complex and difficult works and is poised to achieve enviable heights in near future.

Some of the flagship schemes of the Government of India, wherein opportunities for the Company are available, are as follows:

- a) Pradhan Mantri Gram Sadak Yojna (PMGSY)
- b) Swachh Bharat Abhiyan
- c) Revamped Reforms-Linked Results-Based Distribution Sector Scheme
- d) Pradhan Mantri Awas Yojana (PMAY)

CONSTRAINTS

Although every Organization has to work within a certain legal framework, your Company as a public sector Company faces certain constraints (not applicable to private sector companies) which put it at disadvantage in a competitive market. Company is working in North East and Naxal affected areas where people are reluctant to join and work for Company.

INTERNAL CONTROL SYSTEM

The Company has adequate system of Internal Control and Internal Audit System which helps the management to review the effectiveness of financial and operating controls. The controls have been designed to provide assurance with respect of maintenance of proper accounting records, ensuring the orderly and efficient conduct of its business including adherence to the Company's policies, safeguarding of its assets, prevention and detection of frauds and errors and ensuring reliability of financial and operational information.

The Company also has Internal Financial Control Policy for improvement in the system.

The Internal Control Systems are reviewed on an ongoing basis and discussed at Audit Committee meetings. Necessary changes are carried out by the management to align with the changing business requirements. The Company has in-house Internal Audit Department

commensurate with its size of operations. The internal audit program, scope of audit and audit plan is approved from the Audit Committee.

Internal Control is being ensured through internal audit division for periodical audits of Zones/ Corporate Office. Significant Audit observations and corrective actions thereon are presented to the Audit Committee. Internal Audit Reports are also being reviewed by Statutory Auditors of the company appointed by Comptroller and Auditor General of India. Books of Accounts are also subject to supplementary audit by Comptroller and Auditor General of India.

HUMAN RESOURCE DEVELOPMENT AND INDUSTRIAL RELATIONS

NPCC does not discriminate on the basis of gender, race, religion, region etc. in recruitment and in relationship with its employees. There were 431 employees on the rolls of NPCC, as on 31.03.2021. There is an employee-friendly atmosphere in the Company with a climate of equality and openness.

CAUTIONARY STATEMENT

Statements in this Management Discussion and Analysis Report describing the Company's objectives, projections, and expectations may be 'forward looking statements' within the meaning of applicable laws and regulations, based on beliefs of the management of the Company. Such statements reflect the Company's current views with respect to the future events and are subject to risks and uncertainties. Many factors could cause the actual result to be materially or substantially different from those projected in this report, including among others, changes in the general economic and business conditions affecting the segment in which the Company operates, changes in business strategy, significant changes in economic environment in India and abroad, exchange rate fluctuations, litigations, labour relations, competition in the industry, changes in Governmental regulations, tax laws and other Statutes & other incidental factors. The Company does not undertake any obligation to publicly update any forward looking statements, whether as a result of new information, future events or otherwise.

For and on behalf of the Board of Directors

Sd/-
(R K AGRAWAL)
Chairman & Managing Director
(DIN No. 09344894)

Date : 06.12.2021
Place : New Delhi

REPORT ON CSR ACTIVITIES

1. Brief outline on CSR Policy of the Company. NPCC's approach to CSR and Sustainability is that of leveraging its core competencies and technical capabilities in enhancing social and environmental value creation thereby adopting the "shared value" approach, wherever possible, in their routine business operations.
2. Composition of CSR Committee - As follows during 2020-21

Sl. No.	Name of Director	Designation/ Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Shri Jagmohan Gupta	Chairman / Part Time Govt Nominee Director	Two	Two
2	Shri Anupam Mishra	Member / Part Time Govt Nominee Director	Two	Two
3	Shri Manohar Kumar	Member / Director(Engg)	Two	Two

3. Provide the web-link where composition of CSR Committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company. npcc.gov.in/CSRSustainability.aspx
4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibilities Policy) Rules, 2014 if applicable (attach the report). Nil
5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any. Nil

Sl No.	Financial Year	Amount available for set-off from proceeding financial year (in Rs)	Amount required to be set-off for the financial year, if any (in Rs)
1	2019-20	Nil	Nil
2	2018-19	Nil	Nil
3	2017-18	Nil	Nil
	Total	Nil	Nil

6. Average net profit of the company as per section 135(5). Rs. 2060.67 Lakhs
7. (a) Two percent of average net profit of the company as per section 135(5) Rs. 41.22 Lakhs
- (b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years. Rs. 85.83 Lakhs
- (c) Amount required to be set off for the financial year, if any -
- (d) Total CSR obligation for the financial year (7a+7b-7c). Rs. 127.05 Lakhs

8. (a) CSR amount spent or unspent for the financial year: 2020-21

Total Amount Spent for the Financial Year. (in Rs.)	Amount Unspent (in Rs.)				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under schedule VII as per second proviso to section 135(5)		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
21,68,558/-	79,02,740/-	30-09-2021	Clean Ganga Fund under NMCG	28,16,442/-	17-09-2021

* Rs. 77,19,140/- (unspent of ongoing of previous years) + Rs. 1,83,600/- (GST amount approved for TERI work)

(b) Details of CSR amount spent against **ongoing Project** for the financial year:

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
Sl. No.	Name of the project	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/No).	Location of the project.	Project duration	Amount allocated for the project (in Rs).	Amount spent is the current financial year (in Rs).	Amount spent for the project (in Rs).	Mode of implementation Direct (Yes/No).	Mode of implementation- Through implementing agency
1				State	District					Name
2										CSR registration number.
3										
	TOTAL									

Enclosed as Annexure-A

(c) Details of CSR amount spent **other than ongoing projects** for the financial year:

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Sl. No.	Name of the Project	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/No).	Location of the project.	Amount spent for the project (in Rs).	Mode of implementation Direct (Yes/No).	Mode of implementation- Through implementing agency
1				State	District		Name
2							CSR registration number.
3							
	Total						

As per Annexure-B

- (d) Amount spent in Administration Overheads -
- (e) Amount spent on Impact Assessment, if applicable -
- (f) Total amount spent for the Financial Year (8b+8c+8d+8e) Rs. 21,68,558
- (g) Excess amount for set off, if any -

Sl. No.	Particular	Amount (in Rs.)
(i)	Two percent of average net profit of the company as per section 135 (5)	41,22,000
(ii)	Total amount spent for the Financial Year	21,68,558
(iii)	Excess amount spent for the financial year (ii)-(i)	-
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial year, if any	-
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	-

9. (a) Details of Unspent CSR amount for the proceeding three financial years:

Sl. No.	Preceding Financial Year.	Amount transferred to Unspent CSR Account under section 135(6) (in Rs.)	Amount spent in the reporting Financial year (in Rs.)	Amount transferred to any fund specified under schedule VII as per section 135(6), if any.			Amount remaining to be spent in succeeding financial years (in Rs.)
				Name of the fund	Amount (in Rs.)-	Date of transfer.	
1	2018-19	Nil	55,12,431	Nil	Nil	Nil	Nil
2	2019-20	Nil	22,72,473	Nil	Nil	Nil	Nil
3	2020-21	79,02,740	21,68,558	Clean Ganga Fund	28,16,442	17-09-2021	Nil
	Total	79,02,740	1,47,82,075		28,16,442		

- (b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Sl. No.	Project ID.	Name of the Project	Financial Year in which the project was commenced	Project duration	Total amount allocated for the project (in Rs)	Amount spent on the project in the reporting Financial year. (in Rs)	Cumulative amount spent at the end of reporting Financial Year (in Rs.)	Status of the project Completed/ ongoing.
1	As per Annexure-C							
2								
3								
	Total							

10. In case of creation or acquisition capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year

(asset-wise-details).

- (a) Date of creation or acquisition of the capital asset (s)- NIL
- (b) Amount of CSR spent for creation or acquisition of the capital asset(s))- NIL
- (c) Details of the entity of public authority of beneficiary under whose name such capital asset is registered their address etc.)- NIL
- (d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset).)- NIL
11. Specify the reason(s) if the company has failed to spent two percent of the average net profit as per section 135(5)- Due to Covid-19 Pandemic, some of the CSR projects were not executed.

For and on behalf of Board of Directors

Sd/-
R.K. AGRAWAL
Chairman & Managing Director
(DIN No 09344894)

Sd/-
MANOJ SETHI
Chairman -CSR Committee
(DIN No 00301439)

Date : 06.12.2021

Place : New Delhi

Annexure-A

Details of CSR amount spent against ongoing Project for the financial year: 2020-21

1	2	3	4	5		6	7	8	9	10	11	
S. No.	Name of the project	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/No).	Location of the project		Project duration	Amount allocated for the project (in Rs.).	Amount spent in the current financial year (in Rs.).	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in Rs.).	Mode of implementation Direct (Yes/No).	Mode of implementation-Through implementing agency	
				State	District						Name	CSR registration number
1	'Renovation for the Training Centre at Sadar Hospital' in Begusarai, Bihar.	Item No. (i)	Yes	Bihar	Begusarai		1921000	1921000		Yes		
2	Nutritional Security and Immunity for Women and Families for An Awareness and training Campaign for the 500 Women SHGs of Palghar District, Maharashtra	Item No. (ii)	Yes	Maharashtra	Palghar		1382740	180000	1202740	Yes		
	TOTAL						3303740	2101000	1202740			

Annexure-B

Details of CSR amount spent against other than ongoing Project for the financial year: 2020-21

1	2	3	4	5		6	7	8	9	10	11	
Sl No.	Name of the project	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/No)	Location of the project		Project duration	Amount allocated for the project (in Rs).	Amount spent in the current financial year (in Rs).	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in Rs).	Mode of implementation Direct (Yes/No).	Mode of implementation-Through implementing agency	
				State	District						Name	CSR registration number.
1	Swachhita Activities	Item No. (i)	Yes	Assam, Chhattisgarh, Himachal Pradesh, Jharkhand, Uttar Pradesh and West Bengal	Guwahati, Nava Raipur, Bilaspur, Ranchi, Lucknow and Kolkata	1 day	67558.00	67558.00	0	Yes		

Annexure-C

Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

1	2	3	4	5	6	7	8	9
Sl. No.	Project ID.	Name of the Project	Financial Year in which the project was commenced	Project duration	Total amount allocated for the project	Amount spent on the project in the reporting Financial year. (in Rs.)	Cumulative amount spent at the end of reporting Financial Year (in Rs.)	Status of the project Completed/ Ongoing.
1		Renovation for the Training Centre at Sadar Hospital in Begusarai, Bihar.	2019-20		1991000	1921000	1921000	Completed
2		Construction, renovation & beautification works of monument of Martyrs at their home villages Education & awareness in Bikaner District.	2018-19		1400000	0	0	Ongoing
3		Construction of One toilet block at social study centre under Dhalai District and one toilet block of Sub-dispensary centre under Dhalai District.	2018-19		800000	0	0	Ongoing
4		Establishment of Solar Powered Smart Classes in 30 Government Schools.	2019-20		3000000	0	0	Ongoing
5		Establishment of Integrated Library in 50 Government Schools.	2019-20		1500000	0	0	Ongoing
6		Amount to be adjusted from FY 2020-21			-108000			
	TOTAL				8583000	1921000	1921000	

Annexure-D

**HARBANS LAL & CO.
COMPANY SECRETARIES**

Off : 23696096
Phones Resi : 23696831
Mob: 9811627414
Email: hlalcs@yahoo.co.in
L-15, Pratap Nagar, Delhi-110007
(Near Pratap Nagar Metro Station)

Form No. MR-3

**SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31ST MARCH 2021**

[Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,

The Members,

NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED (hereinafter called the company). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon.

Based on our verification of the NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the company has, during the audit period covering the financial year ended on 31st March, 2021 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED for the financial year ended on 31st March, 2021 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made there under;

- (ii) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- (iii) DPE Guidelines on Corporate Governance for CPSE.
- (iv) Compliances/processes/systems under other specific applicable Laws, as applicable to the Company, are being verified on the basis of periodic certificate under internal compliance system submitted to the Board of Directors of the Company and to the Administrative Ministry of the Company.

We have also examined the Compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. as applicable to the Company, subject to the following observations following observations:

- (1) Non Compliance of Clause 3.1.4 of the DPE Guidelines on Corporate Governance for Central Public Sector Enterprises, the Company did not have requisite number of Independent Directors on the Board of the Company from 01.04.2020 to 31.03.2021.
- (2) Non-holding of its 63rd AGM related to FY 2019-20, within stipulated time period provided under the provisions of the Companies Act, 2013 (the Act). Further, 63rd AGM of the Company was convened on 31.12.2020 i.e during the period extended by ROC. The said AGM held on 31.12.2020 had to be adjourned as the Financial Statements for the FY ended 31.03.2020 could not be adopted due to non-availability of the comments of Comptroller & Auditor General of India (C&AG). Post receiving comments of C&AG, 63rd adjourned AGM held on 25.02.2021 and Financial Statements were adopted.

We report that the Company has complied with the requirements pertaining to the composition of the Board of Directors, which is to be constituted as per the Companies Act, 2013 and DPE Guidelines. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Generally, adequate notice is given to all Directors for scheduled Board Meetings, Agenda and detailed notes on agenda were sent at least seven days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the

meeting and for meaningful participation at the meeting. In case of convening of meetings including sending of agenda at shorter notice, consent of members present in the meetings were taken.

All the decisions made in the Board/Committee meeting(s) were carried out with unanimous consent of all the Directors/Members present during the meeting.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance as per applicable laws, rules, regulations and guidelines.

We further report that as per DPE Guidelines on Corporate Governance Quarterly Report confirming compliance of applicable laws to the Divisions of the Company, is being submitted to the Board for review of the same.

We further report that between the end of the Financial year to which this audit report relates and the date of this Audit Report i.e 11.11.2021 the Company has become a deemed Public Company (as per Section 2(71) of the Companies Cat, 2013) consequent upon conversion of WAPCOS Ltd. (the Holding Company) from Private to Public Limited company under Section 18 of the Companies Act, 2013.

**For Harbans Lal & Co.
Company Secretaries**

**Sd/-
(Harbans Lal)
FCS No. 1022
CSP No. 3944
UDIN: F001022C001406646**

**Place: New Delhi
Date: 11.11.2021**

**HARBANS LAL & CO.
COMPANY SECRETARIES**

Off : 23696096
Phones Resi : 23696831
Mob: 9811627414
Email: hlalcs@yahoo.co.in
L-15, Pratap Nagar, Delhi-110007
(Near Pratap Nagar Metro Station)

Annexure-A

To,

The Members

NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our Responsibility is to express our opinion on these secretarial records, based on our inspection of records produced before us for Audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company and our report is not covering observations/ comments/ weaknesses already pointed out by the other Auditors.
4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulation and happening of events etc.
5. The Compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis and to give our opinion whether Company has proper Board-processes and Compliance-mechanism in place or not.
6. The Secretarial Audit Report is neither an assurance as to future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company

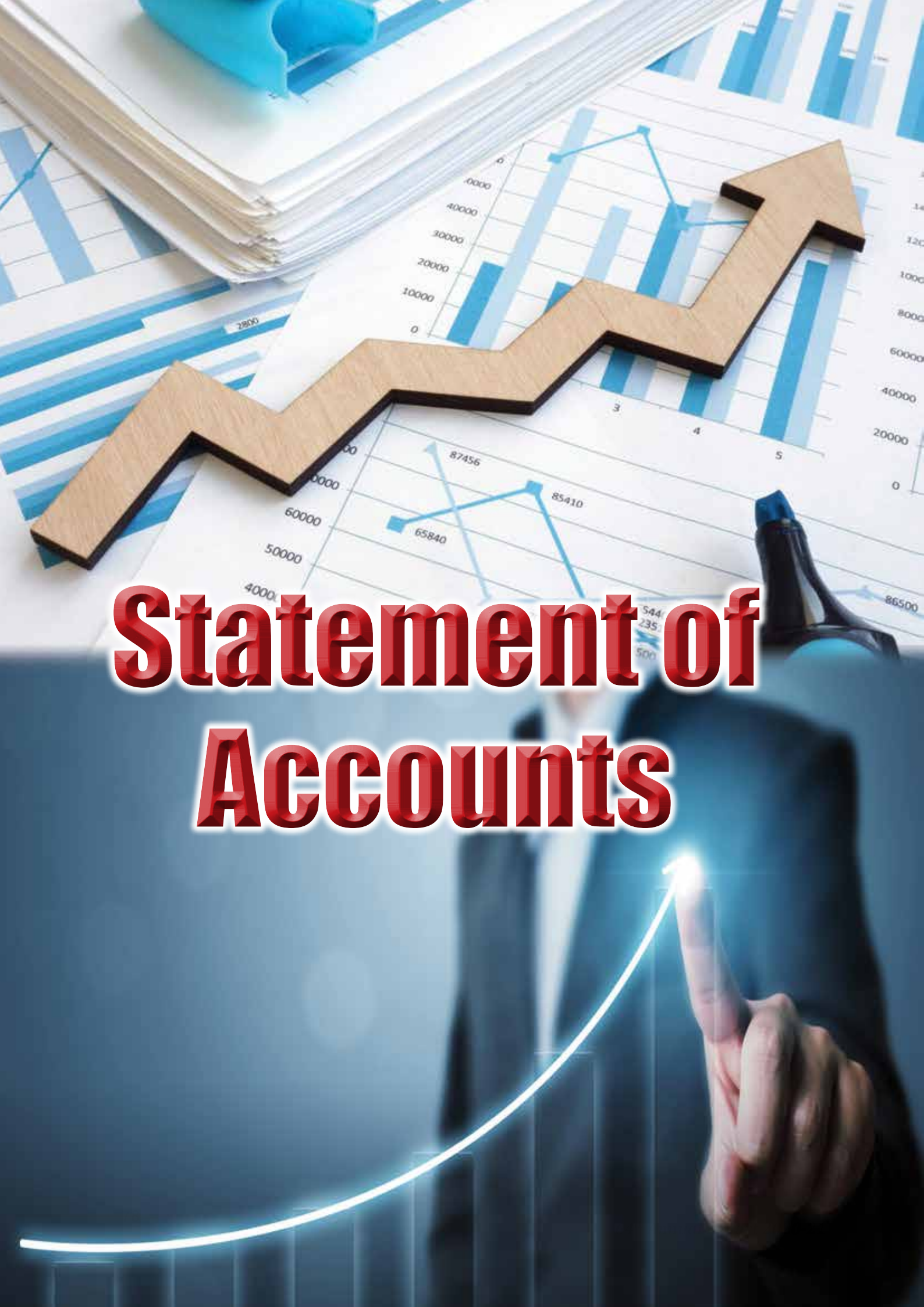
**For Harbans Lal & Co.
Company Secretaries**

Sd/-
(Harbans Lal)
FCS No. 1022
CSP No. 3944
UDIN: F001022C001406646

Place: New Delhi
Date: 11.11.2021

Annexure-E

Sr. No.	Secretarial Auditors' Observations	Company's Response to Observations
1.	As per Clause 3.1.4 of the DPE Guidelines on Corporate Governance for Central Public Sector Enterprises, the Company did not have requisite number of Independent Directors on the Board of the Company from April 1, 2020 to March 31, 2021.	In this regard, necessary action is underway by the Ministry of Jal Shakti.
2.	Non-Holding of 63 rd AGM related to FY 2019-20, within stipulated time period provided under the provisions of the Companies Act, 2013 (the Act). Further, 63 rd AGM of the Company was convened on 31.12.2020 i.e during the period extended by ROC. The said AGM held on 31.12.2020 had to be adjourned as the Financial Statements for the FY ended 31.03.2020 could not be adopted due to non-availability of the comments of Comptroller & Auditor General of India (C&AG). Post receiving comments of C&AG, 63 rd adjourned AGM held on 25.02.2021 and Financial Statements were adopted.	In this regard, the Company, suo moto, with the approval of its Board of Directors, moved an application/petition with Regional Director, Northern Region through ROC, NCT of Delhi & Haryana for compounding of offence for delay in holding AGM under section 96 of the Companies Act, 2013. The necessary order dated 23.11.2021 has also been passed by RD, Northern Region compounding the delay committed.



Statement of Accounts

NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED
CIN NO. : U45202DL1957GOI002752
BALANCE SHEET AS AT 31st MARCH, 2021

(Rs. In Lakh)

Particulars	Note No.	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
I. ASSETS				
1. Non Current Assets				
(a) Property, Plant And Equipment	2	3,724.07	3,882.86	3,993.02
(b) Capital Work-In-Progress		-	-	-
(c) Right-of-Use Asset	2A	63.66	88.90	95.64
(d) Investment Property		-	-	-
(e) Goodwill		-	-	-
(f) Other Intangible Assets	2B	3.14	6.31	9.47
(g) Financial Assets				
(i) Investment		-	-	-
(ii) Trade Receivables	6	14,325.54	12,489.58	15,515.49
(iii) Loans		-	-	-
(iv) Other Financial Assets	3	14,153.00	6,223.83	5,189.55
(h) Deferred Tax Assets (Net)	4	2,982.39	2,978.75	5,013.55
(i) Other Non-current Assets	5	1,072.09	1,880.86	2,258.83
2. Current Assets				
(a) Inventories	7	6.18	6.92	8.94
(b) Financial Assets				
(i) Investments		-	-	-
(ii) Trade Receivables	6A	28,274.35	26,906.63	22,848.95
(iii) Cash and Cash Equivalents	8	40,253.14	25,917.99	42,015.22
(iv) Other Bank Balances	9	81,488.89	74,075.56	44,325.22
(v) Loans		-	-	-
(vi) Other Financial Assets	3A	8,923.84	33,113.95	18,304.21
(c) Current Tax Assets(Net)		-	-	-
(d) Other Current Assets	10	17,113.61	15,594.84	15,929.14
TOTAL ASSETS		2,12,383.91	2,03,166.98	1,75,507.23
II. EQUITY AND LIABILITIES				
1. EQUITY				
(a) Equity Share Capital	11	9,453.16	9,453.16	9,453.16
(b) Other Equity	12	12,151.65	9,592.45	7,532.85
2. LIABILITIES				
NON CURRENT LIABILITIES				
(a) Financial Liabilities				
(i) Borrowings		-	-	-
(ii) Trade Payable	13	-	-	-
- Total outstanding dues of Micro Enterprises and Small Enterprises		-	-	-
- Total outstanding dues of creditors other than Micro Enterprises and Small Enterprises		10,550.98	10,756.69	15,569.43
(iii) Other Financial Liabilities	15	34,084.88	17,235.04	18,395.92
(b) Provisions	14	1,317.85	1,946.02	2,259.03
(c) Deferred Tax Liabilities(Net)		-	-	-
(d) Other Non-Current Liabilities	16	4,149.55	4,832.21	6,274.31
CURRENT LIABILITIES				
(a) Financial Liabilities				
(i) Borrowings		-	-	-
(ii) Trade Payable	17	-	-	-
- Total outstanding dues of Micro Enterprises and Small Enterprises		2,524.98	1,285.36	-
- Total outstanding dues of creditors other than Micro Enterprises and Small Enterprises		57,415.52	59,891.90	36,237.89
(iii) Other Financial Liabilities	15A	13,950.87	22,586.93	19,448.49
(b) Provisions	14A	896.35	974.77	1,039.42
(c) Current Tax Liabilities(Net)		-	-	-
(d) Other Current Liabilities	16A	65,888.12	64,612.45	59,296.74
TOTAL EQUITY & LIABILITIES		2,12,383.91	2,03,166.98	1,75,507.23

Significant Accounting Policies and Notes to Accounts forming an integral part of financial statements

Note 1- 57

Sd/-
(C.P. Gupta)
General Manager(F)

Sd/-
(Rajni Agarwal)
Company Secretary

Sd/-
(Anupam Mishra)
Govt. Nominee Director
(DIN No.08271048)

Sd/-
(Pankaj Kapoor)
Director (Finance)
(DIN No.07290569)

Sd/-
(Debashree Mukherjee, IAS)
Chairperson &-Managing Director
(DIN No.06374549)

As per our report of even date
For K. B. CHANDNA & CO.
Chartered Accountants
FRN : 000862N

Sd/-
(Onil Chandna)
Partner
M.No. 092820

Date : 18-08-2021
Place : New Delhi

NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED
CIN NO. : U45202DL1957GOI002752
STATEMENT OF PROFIT & LOSS FOR THE YEAR ENDED 31st MARCH, 2021

(Rs in Lakh)

Particulars	Note No.	Figures as at the end of Current reporting period 31 st March, 2021	Figures as at the end of Previous reporting period 31 st March, 2020
REVENUE			
I Revenue from operations	18	1,20,528.62	1,30,511.96
II Other income	19	4,308.37	4,872.32
III Total Revenue (I+II)		1,24,837.00	1,35,384.28
EXPENDITURE			
IV Construction Expenses	20	1,13,131.10	1,22,837.65
Employee Benefit Expenses	21	5,701.33	6,869.31
Finance Cost	22	7.25	9.54
Depreciation and Amortisation Expenses	23	204.78	211.81
Corporate Social Responsibility	24	127.04	22.72
Other Expenses	25	2,547.49	2,868.81
Total Expenditure (IV)		1,21,718.99	1,32,819.85
V Profit/ (loss) before Exceptional Items and Tax (III-IV)		3,118.00	2,564.44
VI Exceptional Items	26	292.41	2,062.42
VII Profit/ (loss) before tax (V-VI)		3,410.41	4,626.85
TAX EXPENSE			
(1) Current Tax		996.69	585.74
(2) Income Tax-Earlier Year		2.78	16.91
(3) Deferred Tax		(40.04)	2,017.14
IX Profit/ (Loss) for the period from Continuing Operations		2,450.99	2,007.06
X Profit/ (Loss) for the Discontinued Operations		-	-
XI Tax Expenses of Discontinued Operations		-	-
XII Profit/ (Loss) for the Discontinued Operations after Tax (X-XI)		-	-
XIII Profit/ (Loss) for the Period (IX-XII)		2,450.99	2,007.06
OTHER COMPREHENSIVE INCOME Items			
Remeasurement of Defined Benefit Plans Gain/(Loss) - Leave Encashment		128.68	19.23
Deferred tax impact		(32.39)	(4.84)
Remeasurement of Defined Benefit Plans Gain/(Loss) - Gratuity		15.94	50.95
Deferred tax impact		(4.01)	(12.82)
Income Tax Relating to Items that will not be reclassified to Statement of Profit & Loss		-	-
XV Total Other Comprehensive Income of the Year (Net of Tax)		108.22	52.52
Total Comprehensive Income of the Year		2,559.21	2,059.58
XVI Earning per equity share: (Refer Note No. 29)			
Equity share of par value of Rs 1000/- each			
(1) Basic (In Rs Only)		259.28	212.32
(2) Diluted (In Rs Only)		259.28	212.32

Significant Accounting Policies and Notes referred to above forming an integral part of the Statement of Profit & Loss Note 1-57

Sd/-
(C.P. Gupta)
General Manager(F)

Sd/-
(Rajni Agarwal)
Company Secretary

Sd/-
(Anupam Mishra)
Govt. Nominee Director
(DIN No.08271048)

Sd/-
(Pankaj Kapoor)
Director (Finance)
(DIN No.07290569)

Sd/-
(Debashree Mukherjee, IAS)
Chairperson &-Managing Director
(DIN No.06374549)

As per our report of even date
For K. B. CHANDNA & CO.
Chartered Accountants
FRN : 000862N

Sd/-
(Onil Chandna)
Partner
M.No. 092820

Date : 18-08-2021
Place : New Delhi



NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED
CIN NO. : U45202DL1957GOI002752
CASH FLOW STATEMENT FOR THE YEAR ENDED 31st MARCH, 2021

(Rs. In Lakh)

PARTICULARS		For the year ended 31 st March, 2021		For the year ended 31 st March, 2020	
A)	CASH FLOW FROM OPERATING ACTIVITIES				
	Net Profit Before Tax as per Statement of Profit And Loss		3,410.41		4,626.85
i)	Adjustment For:-				
	Depreciation And Amortisation of Property, Plant And Equipments And Intangible Assets	160.30		166.02	
	Depreciation of Right To Use of Leased Assets	44.48		45.79	
	Provision For Impairment Losses	266.24		161.16	
	ECL Provision-Trade Receivables- Current	896.48		188.10	
	ECL Provision-Trade Receivables- Non Current	302.49		-	
	ECL Provision-Security & Retention Money- Current	4.15		284.04	
	ECL Provision-Security & Retention Money- Non Current	54.04		-	
	Unadjusted Credit Balances Written Back	(144.33)		(7,147.41)	
	Provisions Written Back	(326.34)		(2,553.35)	
	Interest Income Recognised In Statement of Profit/ (Loss)	(3,140.38)		(3,812.51)	
	Loss/(Profit) on modification/termination of Lease	(3.34)		(0.88)	
	Provision For Employee Benefits	477.18		491.13	
	Trade Receivables Written off- Current	160.48		-	
	Trade Receivables Written off- Non Current	-		4,926.16	
	Other Balances Written off	-		2,433.20	
	Loss on Cpf Trust	-		50.59	
	Fixed Assets Written off	1.66		13.20	
	Finance Cost	7.25		9.54	
	Adjustment of Reduction In Revenue and Expenses	-		254.37	
	(Profit)/Loss on Sale of Fixed Assets (Net)	(0.55)		(4.15)	
	Operating Profit Before Working Capital Changes		(1,240.20)		(4,494.99)
ii)	Adjustment For Change In Assets And Liabilities				
	Trade Receivable- Current	(2,424.68)		(4,245.78)	
	Trade Receivable-Non Current	(1,812.11)		(1,374.56)	
	Other Current Financial Assets	24,185.97		(15,093.78)	
	Other Non Current Financial Assets	(7,983.20)		(3,467.48)	
	Other Current Assets	(1,518.77)		122.55	
	Other Non- Current Assets	542.53		377.97	
	Inventories	0.74		2.02	
	Trade Payable- Current	(1,092.44)		32,086.78	
	Trade Payable- Non Current	(205.71)		(4,812.74)	
	Other Current Financial Liabilities	(8,625.65)		4,902.60	
	Other Non Current Financial Liabilities	16,867.77		(1,147.53)	
	Other Current Liabilities	1,275.67		5,315.71	
	Other Non Current Liabilities	(682.66)		(1,442.10)	
	Current Provisions	(410.98)		(485.60)	
	Non-Current Provisions	(628.17)		(313.01)	
	Cash Generated From Operating Activities Before Taxes		17,488.29		10,425.05
	Less: Corporate Tax Paid		19,658.51		10,556.91
			(999.47)		(602.66)
	Net Cash Flow From Operating Activities		18,659.04		9,954.25
B)	Cash Flow From Investing Activities				
	Dividend Income	-		-	
	Sale of Property, Plant & Equipment	14.98		28.93	
	Disposal of Intangible Assets	-		-	
	Purchase of Property, Plant & Equipment	(14.43)		(90.66)	
	Purchase of Intangible Assets	-		-	
	Deposit Not Considered as Cash & Cash Equivalent	(7,413.33)		(29,750.35)	
	Interest Income Recognised in Statement of Profit/ (Loss)	3,140.38		3,812.51	
	Net Cash Flow From Investing Activities		(4,272.39)		(25,999.58)
C)	Cash Flow From Financing Activities				
	Dividend Payment (Including Tax)	-		-	
	Repayment of Lease Liabilities	(51.50)		(51.90)	
	Net Cash Flow From Financing Activities		(51.50)		(51.90)
	Effect of Exchange Difference on Translation of Foreign Currency Cash & Cash Equivalents		-		-
	Net Increase / Decrease In Cash & Bank Balances		14,335.15		(16,097.23)
	Cash & Bank Balances At The Beginning of The Year		25,917.99		42,015.22
	Cash & Bank Balances At The Closing of The Year		40,253.14		25,917.99
Notes					
1. Indirect Method Has Been Followed For Preparing Cash Flow As Per Ind As-7					
2. Cash & Bank Balances Represents:					
A. Cash & Cash Equivalents :					
(A) Balance With Banks In Current A/C's			35,292.75		22,290.79
(B) Bank Deposits Having Original Maturity Less Than 3 Months			2,780.39		3,551.00
(C) Cheques In Hand/Remittance in Transit			2,180.00		76.20
(D) Cash In Hand			0.00		0.00

Sd/-
(C.P. Gupta)
General Manager(F)

Sd/-
(Rajni Agarwal)
Company Secretary

Sd/-
(Anupam Mishra)
Govt. Nominee Director
(DIN No.08271048)

Sd/-
(Pankaj Kapoor)
Director (Finance)
(DIN No.07290569)

Sd/-
(Debashree Mukherjee, IAS)
Chairperson &-Managing Director
(DIN No.06374549)

As per our report of even date
For K. B. CHANDNA & CO.
Chartered Accountants
FRN : 000862N

Sd/-
(Onil Chandna)
Partner
M.No. 092820

Date : 18-08-2021
Place : New Delhi

NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED
CIN NO. : U45202DL1957GOI002752
STATEMENTS OF CHANGES IN EQUITY AS AT 31st MARCH, 2021

(Rs. In Lakh)

A. Equity Share Capital

Particulars	Balance as at 01 st April, 2020	Changes in equity share capital during the period	Balance as at 31 st March, 2021
Equity Share Capital	9,453.16	-	9,453.16
Particulars	Balance as at 01 st April, 2019	Changes in equity share capital during the period	Balance as at 31 st March, 2020
Equity Share Capital	9,453.16	-	9,453.16

B. Other Equity

(Rs. In Lakh)

Description	Reserves and surplus	Other Comprehensive Income		Total
	Surplus	Remeasurement of defined benefit plans	Gains / (Losses) from Investments in Equity Instruments designated head FVOCI	
Opening Balance as at 01st April, 2019	7,754.42	(222.59)	-	7,531.83
Other Comprehensive Income				-
Proposed Dividend including tax impact				-
Deferred Tax impact				-
Effects of changes in accounting policy				-
Effects of changes in prior period expenses	1.02			1.02
Tax impact due to change in accounting policy				-
Restated Balance as on 01st April, 2019	7,755.44	(222.59)	-	7,532.85
Profit for the year	2,007.06			2,007.06
Bonus Share issue				-
Other Comprehensive Income		70.18		70.18
Deferred Tax impact		(17.66)		(17.66)
Dividend Paid including tax impact				-
Dividend including tax impact on above				-
Transfer to General Reserve				-
Transfer from retained earnings				-
Effects of changes in accounting policy or prior period expenses				-
Tax impact due to change in accounting policy				-
Balance as at 31st March, 2020	9,762.53	(170.07)	-	9,592.45
Profit for the year	2,450.98			2,450.98
Bonus Share issue				-
Other Comprehensive Income		144.62		144.62
Deferred Tax impact		(36.40)		(36.40)
Dividend including tax impact				-
Transfer to Corporate Office				-
Transfer from retained earnings				-
Balance as at 31st March, 2021	12,213.50	(61.85)	-	12,151.65

Note 1: Significant Accounting Policies

Company Overview

National Projects Construction Corporation Limited, “NPCC” (the Company) is a **“MINI RATNA-1”** Public Sector Enterprise incorporated on 9th January, 1957 under the Companies Act, 1956.

Ministry of Water resources, River Development & Ganga Rejuvenation, vide Letter No. U.14013/1/2017-PSU Pt. 7/141 dt. 25.03.2019 informed about the approval of strategic disinvestment of NPCC by way of sale of GOIs existing 98.89% total paid-up equity share capital to WAPCOS Ltd.; a Mini-Ratna-I accredited Public Sector Enterprise under the same Ministry of Jal Shakti, Department of Water Resources, RD & GR.. NPCC became the subsidiary of WAPCOS by transfer (26.04.2019) of entire shareholding of 98.89% held by GOI along-with Management control.

NPCC is a technology driven consultancy and Engineering. Procurement and Construction Organization with strong home country presence in the field of Water, Power and Infrastructure sectors. Engineering Excellence, Exceptional Workforce and Customer Centric Approach has enabled to deliver projects consistently to clients. NPCC has the requisite experience & expertise to undertake Project Management Consultancy (PMC) & Engineering Procurement and Construction (EPC) projects of any scale and complexity in the sectors of its operation. NPCC portfolio of projects is both impressive and diverse in nature. The quality management systems of NPCC comply with the Quality Assurance requirements of **ISO- 9001:2015** for Consultancy Services in Water Resources., Power and Infrastructure Development Projects related to Residential, Office Buildings, Civil Works, Roads& Highways, Irrigation, Agriculture and Water Projects, Electrical Power Projects for Generation, substation, Transmission etc.

The Company is incorporated under Companies Act 1956 (“the Act”) and domiciled in India having registered office at “Raja House”, 30-31, Nehru Place, New Delhi – 110019 (India) and Corporate office at Plot No : 148, Sector -44, Gurugram, Haryana -121003 (India).

The reporting and functional currency of the Company is Indian Rupees (INR). Figures in financial statements are presented in Rs Lakhs, by rounding off up to two decimals except for per share data and as otherwise stated.

The financial statements are approved for issued by the company’s Board of Directors on 18th August, 2021.

1. SIGNIFICANT ACCOUNTING POLICIES

1.1 GENERAL

The Company is having decentralized accounting system and is maintaining its computerised books of accounts at Zonal Level divided into 36 units under 15 Zones and Head office.

(a) Statement of Compliance

The financial statements of company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified by Ministry of Corporate Affairs “the MCA” under Section 133 of the Companies Act, 2013 (“the act”) read together with the Companies (Indian Accounting Standard), Rules, 2015 as amended by companies (Indian Accounting Standards) amendment Rules 2016, 2017, 2018 and onwords.

Accounting policies have been consistently applied except where newly issued Indian Accounting Standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use. These financial statements for the year ended 31st March, 2021 have been prepared in accordance with all applicable Ind AS.

(b) Basis of Preparation of Financial Statements

The financial statements of the Company are prepared based on principle of the historical cost except for certain financial assets and liabilities and defined benefit plans that are measured at fair value, and are drawn up to comply in accordance with the Indian Accounting Standards (Ind AS) notified by Ministry of Corporate affairs (“the MCA”) under section 133 of the Companies Act, 2013 (the Act) read with Rule 4 of the Companies (Indian Accounting Standards) Rules 2015, as amended by the Companies (Indian Accounting Standards) amendment Rules from time to time. The Ind AS Accounting policies have been applied consistently to all years presented in the financial statements.

All assets and liabilities have been classified as current or non-current as per Company’s operating cycle and other criteria set out in Schedule – III to the Companies Act, 2013. Based on nature of activities and the time between acquisition of assets for processing and their realization in cash and cash equivalents, the company has ascertained its

operating cycle as 12 months for the purpose of current or non-current classification of assets and liabilities.

1.2 USE OF ESTIMATES AND JUDGEMENTS

In preparing the financial statements, the management has to make certain judgments, estimates and assumptions. These estimates, judgments, and assumptions affect the application of accounting policies and the reported amount of assets and liabilities, disclosure of contingent assets and contingent liabilities as at the date of the financial statements and the reported amount of revenues and expenses for the year.

The estimates and judgments used in the preparation of the financial statements are continuously evaluated by the Company and are based on historical experience and various other assumptions and factors (including expectations of future events) that the Company believes to be reasonable under the existing circumstances. Although the Company regularly assess these estimates, actual results could differ from the estimates. Appropriate changes in estimates are made as the Management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

1.3 PROPERTY, PLANT AND EQUIPMENTS

Recognition

Free hold land is carried at historical cost. Property, Plant and Equipment are initially recognized at cost i.e, cost of acquisition or construction inclusive of freight, erection and commissioning charges, non-refundable duties and taxes, expenditure during construction period, borrowing costs, in case of a qualifying asset, upto the date of acquisition / installation, net of accumulated depreciation and impairment losses, if any. Subsequent measurement is done at cost less accumulated depreciation and impairment loss, if any. Cost includes expenditure that is directly attributable for bringing the asset ready for its intended use by management.

Subsequent expenditures relating to property, plant and equipment are capitalized only when it is probable that future economic benefits associated with these will flow to the Company and the cost of the item can be measured

reliably. Repairs and maintenance costs are recognized in the Statement of Profit & Loss when incurred.

Subsequent measurement (Depreciation)

Depreciation on Property, Plant and Equipment is provided under Straight Line Method (SLM) based on the useful life as prescribed in Schedule II to the Companies Act, 2013 which matches the assessment of the Management. Depreciation method, useful lives and residual values are reviewed at the end of each financial year. The useful lives of assets are as prescribed in Part C of schedule II of the Companies Act, 2013. In respect of additions to / deductions from assets during the year, depreciation is charged on pro rata basis.

The estimated useful lives of the various assets are as under:-

Asset Class	Useful lives (Years)
Office Buildings with RCC Frame Structures	60
Furniture & Fixtures	10
Vehicles – Motor Cars	8
Vehicles – Motor Cycles, Scooters and other mopeds	10
Office Equipment	5
Electrical Works	10
Computers	3
Networking Server	6
Temporary Wooden Structure	3
Engineering and other Books	3
General Plant & Machinery	15

Derecognition

An item of property, plant and equipment and any significant part initially recognized, is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (Calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of Profit and Loss when the asset is derecognized.

1.4 CAPITAL WORK IN PROGRESS

Assets which are not ready for the intended use are carried at cost comprising direct cost, related incidental expenses & attributable interest.

1.5 INTANGIBLE ASSETS

Recognition and Measurement

An intangible asset is an identifiable non-monetary asset without physical substance such as a technical knowhow, computer software. It is capitalized if the future economic benefits attributable to the asset will probably flow to the company and the cost of acquisition or generation of the asset can be reliably measured. It is amortized from the point at which the asset is available for use. Intangible assets acquired / developed are measured on recognition at cost less accumulated amortization and impairment losses if any.

Subsequent measurement (Amortisation)

Intangible assets are amortized on straight line basis over estimated useful lives from the date on which they become available for use. Computer software is amortized over a period of 3 years or over their license period, as applicable. Licenses of application and operating software for specified periods are charged to revenue with respect to the period of license.

Derecognition

Gains or losses arising from de- recognition of intangible assets are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of profit and loss when the asset is de-recognized.

1.6 IMPAIRMENT OF NON – FINANCIAL ASSETS

Property, Plant and Equipment and Intangible Assets

PPE and Intangible Assets with definite lives, are reviewed for impairment, whenever events or changes in circumstances indicate that their carrying values may not be recoverable. For the purpose of impairment testing, the recoverable amount (that is, higher of the fair value less costs to sell and value in use) is determined on an individual asset basis, unless asset does not generate cash flows that are largely independent of those from other assets, in which case recoverable amount is determined at the cash generating – unit (“CGU”)

level to which the said assets belongs. If such individual assets or CGU are considered to be impaired, the impairment to be recognised in the statement of profit and loss is measured by the amount by which the carrying value of the asset / CGU exceeds their estimated recoverable amount and allocated on pro rata basis. Impairment losses, if any are recognised in statement of Profit and Loss.

Reversal of impairment losses

Impairment losses are reversed and the carrying value is increased to its revised recoverable amount provided that this amount does not exceed the carrying value that would have been determined had no impairment loss been recognised for the said asset in previous years.

1.7 WRITE OFF

Non-Financial Assets (Tangible and Intangible Assets)

Such Assets including Property, Plant and Equipment, Intangible Assets, etc, are written off when, in the opinion of the management such assets have become obsolete, damaged beyond repair, stolen and uneconomical to use.

Such items of Inventory are disposed off when, in the opinion of the management, such items have become obsolete, damage beyond repair, stolen and uneconomical to use.

1.8 FINANCIAL INSTRUMNETS

Initial Recognition

Company recognizes financial assets and financial liabilities when it becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are recognized at fair value on initial recognition except for trade receivables / trade payables which are initially measured at transaction date. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities that are not at fair value through profit and loss are added or deducted to / from the fair value on initial recognition.

Subsequent Measurement

- (a) Financial assets are subsequently measured at amortized cost if these are held with in a business model whose objective is to hold the asset

in order to collect cash flows and the contractual terms of the financial assets give rise on specific dates to cash flows that are solely payments of principal and Interest on the principal amount outstanding using the effective interest rate (EIR) method. The EIR amortization is included in finance income in the Statement of Profit and Loss. The losses arising from impairment are recognized in the Statement of Profit and Loss.

(b) Financial assets at fair value through profit or loss :

The financial assets are measured at fair value through profit and loss unless it is classified at amortized cost.

(c) Financial Liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through fair value method.

All other financial liabilities are subsequently measured at amortized cost using EIR method. Gains and losses are recognized in Statement of Profit and Loss when the liabilities are de-recognized as well as through the EIR amortization process.

The Company holds non-derivative financial instruments. The Non-derivative financial instruments comprises of:

- (i) Financial assets, which include cash and cash equivalents, trade receivables, retentions by Project Authorities, unbilled revenues, employee and other advances (including Security deposits given which are refundable to company).
- (ii) Financial liabilities, which include trade payables, retentions from contractual payments (including security deposits taken which are payable by company).

Subsequent to initial recognition, non-derivative instruments are measured as follows:

(a) Cash & Cash Equivalents :

Cash comprises cash on hand and demand deposits with banks. Cash equivalents includes short term deposits with an original maturity of three months or less from the date of acquisition which are readily convertible into known amounts of cash and be subject to an insignificant risk of change of value. Cash

and cash equivalents consist of balances with banks which are unrestricted for withdrawal and usage.

(b) Financial Assets at Amortised Cost:

Loans, Advances other than capital advances and Receivables are presented as current financial assets, except for those maturing later than 12 months after the reporting date which are presented as non-current financial assets. Loans and Receivables are initially recognized at fair value and are subsequently measured at amortized cost using effective interest method (EIR).

(c) Investment in Equity:

All investments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading are classified as at fair value through profit and loss (FVTPL). For all other equity instruments, the company decides to classify the same either as at fair value through other comprehensive income (FVOCI) or fair value through profit and loss (FVTPL).

(d) Financial Assets at Fair Value through Profit & Loss :-

A, financial asset, which is not classified in any of the above categories, is subsequently fair valued through profit and loss (FVTPL).

Derecognition

A financial asset is derecognized when:

The rights to receive cash flows from the asset have expired, or

The Company has transferred substantially all the risks and rewards of the asset, or the company has neither transferred nor retained substantially all the risk and rewards of the asset, but has transferred control of the asset.

A financial liability or a part of financial liability is derecognized from the Balance Sheet when the obligation specified in the contract is discharged, cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of profit or loss.

1.9 IMPAIRMENT OF – FINANCIAL ASSETS

(a) Financial Assets :

(other than at fair value)

In accordance with Ind AS 109, the Company applies Expected Credit Loss (ECL) model for measurement and recognition of impairment loss for financial assets.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive. When estimating the cash flows, the Company is required to consider:-

All contractual terms of the financial assets (including prepayment and extension) over the expected life of the assets.

Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

Trade Receivables

As a practical expedient the Company has adopted “Simplified approach” using the provision matrix method for recognition of expected loss on trade receivables. The provision matrix is based on historical default rates observed over the expected life of the trade receivables and is adjusted for forward – looking estimates. At every reporting date, the historical default rates are updated and changes in the forward – looking estimates are analysed. Further receivables are segmented for this analysis where the credit risk characteristics of the receivables are similar.

Other Financial Assets

For recognition of impairment loss on other financial assets and risk exposure, the company determines whether there has been a significant increase in the credit risk since initial recognition and if credit risk has increased significantly, impairment loss is provided.

1.10 WRITE OFF

Financial Assets – (Other than at fair value)

Such assets including Trade Receivables, Retention Money, and security deposit outstanding for a period exceeding ten years are written off.

1.11 REVENUE RECOGNITION

General :

- (a) The Company derives operating revenue primarily from sale of services from EPC (Engineering, Procurement and Construction) Projects and PMC (Project Management Consultancy) Projects.
- (b) The general parameters for recognizing revenue in the financial statements are stated below which are applicable to all streams of revenue while specific parameters are stated in the accounting policy of the respective stream of revenue :
 - ◆ Identifying the contract with a Customer/ Client
 - ◆ Identifying the performance obligations
 - ◆ Determining the transaction price
 - ◆ Allocating the transaction price to the performance obligations
 - ◆ Recognizing revenue when / as performance obligation(s) is/are performed

The company often enters into transactions involving a range of the company's services. In all cases, the total transaction price for a contract is based on performance obligations.

Revenue is recognized either at a point of time or over time, when (or as) the Company satisfies performance obligations by transferring the promised goods or services to its Customer/ Clients.

Transaction price is the amount to which the company expects to be entitled in exchange for transferring good or service to a Customer/ Client. The consideration promised in a contract may include fixed amounts, variable amounts or both. Variable consideration is estimated using the expected value method or most likely amount as appropriate in a given circumstance. Payment terms agreed with Customer/ Clients are as per business practice and there is no financing component involved in the transaction price.

The company does not incur any cost for obtaining contracts except administrative cost required for preparation of offers and the same is charged to the Statement of Profit and Loss.

Cost incurred in fulfilling the contract is charged against the revenue of the respective contract in the Statement of Profit and Loss.

Revenue on contracts are recognized as the related services are performed and revenue from the end of the last billing to the Balance Sheet date is recognized as unbilled revenue in the balance sheet.

The company recognizes contract liabilities for consideration received in respect of unsatisfied performance obligations and reports these amounts as other liabilities in the balance sheet. Similarly, if the company satisfies a performance obligation but consideration is yet to be received, then before the consideration is received, the company recognizes a contract asset in its balance sheet.

- (c) Revenue is recognized exclusive of Goods and Service Tax (GST).
- (d) Contract revenue comprises of the initial amount of revenue agreed in the contract.
- (e) Revenue from providing services is recognized in the accounting period in which services are rendered. Revenue is recognized based on performance obligation satisfied either over time or at a point of time when (or as) the Company satisfies performance obligations by transferring the promised goods or services to its Customer/ Clients.
- (f) In case performance obligations are satisfied over time, revenue is recognized based on the actual service provided to the end of the reporting period as a proportion of the total services to be provided using appropriate method depending on the nature of transaction as per contractual stipulations.
- (g) This is determined based on physical progress, efforts, survey of work performed, proportion of cost incurred to date to the total cost of the transaction, time spent, service performed to date as a percentage of total services to be performed or any other method that management may consider appropriate.
- (h) In other cases where performance obligation is not satisfied over time, revenue is recognized at a point of time.
- (i) In Construction contracts / projects, the company recognizes revenue over time. Due to high degree of interdependence among various

elements of these projects, revenue is accounted for considering these projects as a single performance obligation.

Project Management Consultancy – Cost Plus Contracts

- (i) Revenue from cost plus contracts is recognized over time and is determined with reference to the extent performance obligations have been satisfied. To depict the progress by which the company transfers control of the promised goods to the Customer/ Client and to establish when and to what extent revenue can be recognized, the company measures its progress towards complete satisfaction of the performance obligation based on work done.
- (ii) The amount of transaction price allocated to the performance obligations satisfied represents the recoverable costs incurred during the period plus the margin as agreed with the Customer/ Client.
- (iii) In case of a cost plus contract if Consultancy income / fee is stipulated as a separate item, such consultancy income / fee is recognized as revenue over a period of time or at a point of time as the company satisfies performance obligations by transferring the promised goods or services to its Customer/ Clients in accordance with the terms of the contract.
- (iv) In other cases, Revenue is recognized over time to the extent of performance obligations satisfied and control is transferred to the Customer/ Client. Contract revenue is recognized at allocable transaction price which represents the cost of work performed on the contract plus proportionate margin, using the percentage of completion method. Percentage of completion is the proportion of cost of work performed to-date, to the total estimated contract costs.
- (v) In construction Management / Supervision contracts, revenue is recognized as a percentage of the value of work done / built up cost of each contract as determined by the management, pending Customer/ Client's approval, if any.
- (vi) Any expected loss is recognized as a provision for foreseeable losses at reporting date.

Engineering Procurement and Construction (EPC)

For EPC contracts, transaction price is the price which is contractually agreed

with the customer for provision of services. The revenue is recognized over time based on the input method of measuring progress because in such contracts, the customer receives and uses the benefits as the Company performs its obligation.

Reimbursable expenses in terms of the contract are charged as “expenditure” and recovery thereof is booked as “Revenue” and is accounted for on accrual basis.

1.12 FINANCE INCOME

Interest income is recognized using the effective interest method when it is probable that the economic benefits associated with the transaction will flow to the entity and amount can be measured reliably.

1.13 LEASES

Company as a lessee

Recognition

At the inception of the lease, right of use is recognised at cost including any indirect costs to acquire the asset and dismantling costs (if any), reduced by lease incentives with a corresponding lease liability equal to the present value of unpaid lease payments except in the following cases :

- i. short-term leases; or
- ii. leases for which the underlying asset is of low value

In case of lease to be short term or low value lease payments associated with those leases are charged as an expense on either a straight-line basis over the lease term or another systematic basis. The company as a lessee applies another systematic basis if that basis is more representative of the pattern of the company as a lessee's benefit.

The interest element of lease payments is charged to Statement of Profit and Loss, as Finance Costs over the period of the lease.

Subsequent measurement (Depreciation)

The right of use is depreciated over the useful life of the underlying asset or the validity of the lease term whichever is shorter and is subject to impairment loss.

The residual values, useful lives and methods of depreciation of right of use are reviewed at each financial year end and adjusted prospectively, if appropriate.

Re-measurement of lease liability

The lease liability is re-measured (with corresponding adjustment to the right of use asset) when:

1. The lease term is revised – the lessee must reassess whether it is reasonably certain to exercise an extension option, or not to exercise a termination option, if there is a significant event or change in circumstances that:
 - ◆ is within the lessee's control; and
 - ◆ affects whether exercise (or non-exercise) is reasonably certain.
2. Future lease payment based on an index or rate are revised.
3. The lease is modified
4. There is a change in the amounts expected to be paid under residual value guarantees.

A lessee shall remeasure the lease liability by discounting the revised lease payments, if either:

- (a) there is a change in the amounts expected to be payable under a residual value guarantee. A lessee shall determine the revised lease payments to reflect the change in amounts expected to be payable under the residual value guarantee.
- (b) there is a change in future lease payments resulting from a change in an index or a rate used to determine those payments, including for example a change to reflect changes in market rental rates following a market rent review. The lessee shall remeasure the lease liability to reflect those revised lease payments only when there is a change in the cash flows (i.e. when the adjustment to the lease payments takes effect). A lessee shall determine the revised lease payments for the remainder of the lease term based on the revised contractual payments.

A lessee shall use an unchanged discount rate, unless the change in lease payments results from a change in floating interest rates. In that case, the lessee shall use a revised discount rate that reflects changes in the interest rate.

Lease modification

A lessee shall account for a lease modification as a separate lease if both:

- (a) the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- (b) the consideration for the lease increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, at the *effective date of the lease modification* a lessee shall:

- (a) allocate the consideration in the modified contract
- (b) determine the lease term of the modified lease
- (c) remeasure the lease liability by discounting the revised lease payments using a revised discount rate. The revised discount rate is determined as the interest rate implicit in the lease for the remainder of the lease term, if that rate can be readily determined, or the lessee's incremental borrowing rate at the effective date of the modification, if the interest rate implicit in the lease cannot be readily determined.

For a lease modification that is not accounted for as a separate lease, the lessee shall account for the remeasurement of the lease liability by:

- (a) decreasing the carrying amount of the right-of-use asset to reflect the partial or full termination of the lease for lease modifications that decrease the scope of the lease. The lessee shall recognise in profit or loss any gain or loss relating to the partial or full termination of the lease.
- (b) making a corresponding adjustment to the right-of-use asset for all other lease modifications
- (c) As a practical expedient, a lessee may elect not to assess whether a rent concession that meets the conditions in Para 46B is a lease concession. A lessee that makes this election shall account for any change in lease payments resulting from the rent concession the same way it would account for the change applying this Standard if the change were not a lease modifications

- (d) rent concession occurring as a direct consequence of Covid 19 pandemic and only if all of the following conditions are met :-
 - (i) the change in lease payments results in revised consideration for the lease that is substantially the same as or less than, the consideration for the lease immediately preceding the change;
 - (ii) any reduction in lease payments affects only payments originally due on or before the 30th June, 2021 (a concession would meet this condition if it results in reduced lease payments on or before the 30th June 2021, and increased lease payments that extend beyond the 30th June 2021);
 - (iii) there is no substantive change to other terms and conditions of the lease.

De-Recognition

A right of use asset initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the right of use asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss account when the right of use asset is derecognised.

Company as a Lessor

Finance Lease

The company recognise assets held under a finance lease as a receivable at an amount equal to the net investment in the lease. The company further recognises finance income over the lease term, based on straight-line basis reflecting a constant periodic rate of return on the net investment in the lease.

Operating lease

Leases in which the Company does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases. Assets leased out under operating leases are capitalized. Rental income is recognized on straight-line basis over the lease term except where scheduled increase in rent compensates the Company with expected inflationary costs.

1.14 INVENTORIES

Direct Materials, Stores and Spare Parts are valued at lower of cost or net realizable value. Cost is determined on First in First Out (FIFO) Method.

Inventories includes Spare parts of heavy vehicles, Loose Tools, welding materials, Spare parts for Plant and Machineries & others which are valued on the basis of realizable value, based on the engineering estimate.

Provision for obsolescence and slow moving inventory is made based on management's best estimates of net realisable value of such inventories.

1.15 PROVISIONS AND CONTINGENT LIABILITIES

- (i) Provisions are recognized only when :
- The Company has a present obligation (legal or constructive) arising as a result of a past event;
 - That will probably give rise to a future outflow of resources embodying economic benefits will be required to settle the obligation; and
 - A reliable estimate can be made of the amount of the obligation.

Provision is determined by estimating the cash flows required to settle the obligation and if the effect of the time value of money is material, the carrying amount of the provisions is the present value of the cash outflows. The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation.

- (ii) Contingent Liabilities are not recognized but are disclosed in the notes in any of the following cases:-
- A present obligation arising from a past event, when it is not probable that an outflow of resources will be required to settle the obligation; or
 - A reliable estimate of the present obligation cannot be made; or
 - A possible obligation, unless the probability of outflow of resources is remote.

Contingent liability is net of estimated provisions considering possible outflow on settlement.

- (iii) Contingent assets are not recognized but are disclosed when an inflow of an economic benefit is a probable.

Contingent assets, contingent liability and provisions needed against contingent liabilities are reviewed at each balance sheet date.

1.16 EMPLOYEE BENEFITS

The Company's employee benefits mainly include Salaries, Bonuses, defined contribution to plans, Compensated absences. The employee benefits are recognised in the year in which associated services are rendered by the Company employees.

- (a) Defined Contribution Plan:

A defined contribution plan is a post –employment benefit plan under which an entity pays fixed contribution into separate funds and will have no legal or constructive obligation to pay further amounts. The Company recognizes contribution payable to such funds / schemes as an expense, when an employee renders the related services. If the Contribution payable to the schemes for services received before the balance sheet exceeds the contribution already paid, the deficit payable to the scheme is recognized as a liability after deducting the contribution paid. If the contribution already paid exceeds the contribution due for services received before the balance sheet, then excess is recognized as an asset to the extent that the prepayment will lead to, for example, a reduction in future payment or a cash refund.

Obligations of contributions to defined benefit plans are recognized as an employee benefits expenses in the Statement of Profit & Loss in the period during which services are rendered by employees.

The Company makes contribution to the recognized provident fund – “NPCC EMPLOYEES CONTRIBUTORY PF TRUST” for its employees which is a defined benefit plan to the extent that the Company has an obligation to make good the shortfall, if any, between the returns from the investments of the trust and the notified interest rate. The Company's obligation in this regard is determined by an independent actuary and provided for if the circumstances indicate that the trust may not be able to generate adequate returns to cover the interest rates notified by the Government. Company's contribution to the Fund is charged to Statement of Profit and Loss.

(b) Defined benefit plans :

(i) Gratuity :

Company provides gratuity, a defined benefit plan covering eligible regular and contract employees. The gratuity plan provides a lump sum payment to vested employees of an amount based on the respective employee's salary and the tenure of employment with the company at retirement, death, in incapacitation, or on completion of the terms of employment.

The liabilities with regard to the Gratuity Plan are determined by actuarial valuation at each reporting date using the "Projected Unit Credit Method", performed by an independent actuary, at the year end as follows:

- (a) The Company has established a separate Trust to administer gratuity fund relating to regular employees.
- (b) The Company recognizes the net obligation of a defined benefit plan in its balance sheet as an asset or liability.
- (c) Gain or loss through re-measurements of net defined benefit liability / (asset) is recognized in Other Comprehensive Income (OCI).
- (d) The actual return of the portfolio of plan assets, in excess of the yields computed by applying the discount rate used to measure the defined benefit obligation is recognized in Other Comprehensive Income (OCI).
- (e) Service Cost and net interest cost / (income) on the net defined benefit liability / (asset) are recognized in Statement of Profit and Loss.

The effects of any plan amendments, if any, are recognised in the Statement of profit and loss.

(ii) Compensated Absences:

The company operates defined benefit plan for compensated absences. The cost of providing such defined benefits is

determined by actuarial valuation at each balance sheet date using the “projected unit credit method”.

- (iii) Other short-term benefits are accounted in the period during which the services are rendered and accordingly charged to Statement of Profit and Loss.

1.17 FOREIGN CURRENCY TRANSCATIONS

Functional and Presentation Currency

The financial statements are presented in INR, which is also the functional currency of the company. A Company’s functional currency is that of the primary economic environment in which the company operates.

Initial recognition

Transactions in foreign currencies are initially recorded by the Company at functional currency spot rates at the date transaction first qualifies for recognition. However, for practical reasons, the company uses an available average rate when average approximates the actual rate at the date of the transaction.

Conversion

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Non-monetary assets and liabilities that are measured in terms of historical cost in foreign currencies are not retranslated.

Exchange Differences

Exchanges differences arising on settlement or translation of monetary items are recognized in the Statement of Profit or Loss.

1.18 TAXES ON INCOME

- (i) Current Income tax

Current Income Tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The rates and tax laws used to compute the amount are those that are enacted or substantively enacted in India at the reporting date.

Management periodically evaluates positions taken in the tax assessments with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Current tax assets are offset against current tax liabilities, if and only if a legally enforceable rights exists to set off the recognized amounts and there is an intention either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

Additional taxes, interest and / or penalties levied / imposed by the tax authorities / Appellate authorities on finality are recognized in the Statement of Profit and Loss.

Current tax relating to items recognized outside profit or loss is recognized outside profit or loss (either in other comprehensive income or in equity)

(ii) Deferred Taxes

Deferred tax is provided on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and the laws) that have been enacted or

substantively enacted at the reporting date.

Deferred tax relating to items recognized outside profit or loss is recognized outside profit or loss is recognized (either in other comprehensive income or equity).

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

1.19 RATES AND TAXES

Overseas taxes on foreign assignments, service tax, GST, value added tax, alike taxes, professional tax, property taxes, entry tax, labour cess, Octroi, etc. paid / accrued in India or abroad for which credit are not available to the company are charged to the Statement of Profit or Loss.

1.20 PREPAID EXPENSES

Prepaid Expenses in the year of incurrence, are treated as current / non-current asset of the company as may be the case & are treated as expenditure/income of the respective year financial year to which it belongs and accounted for to the natural head of accounts in that respective year.

1.21 PRIOR PERIOD ADJUSTMENTS

Prior Period errors are corrected retrospectively by restating the comparative amounts for the prior periods presented in which the error occurred. If the error occurred before the earliest period presented, the opening balances of assets liability and equity for the earliest period presented, are restated unless it is impracticable, in which case, the comparative information is adjusted to apply the new accounting policy prospectively from the earliest date practicable.

1.22 LIQUIDATED DAMAGES

Liquidated damages / Claims are considered on admittance basis and are recognized as expense/income in Statement of Profit or Loss on crystallization.

1.23 CORPORATE SOCIAL RESPONSIBILITY

Unspent balance, if any remaining against stipulated percentage of profits under the statute, for Corporate Social Responsibility activities are appropriated to CSR Fund Account for future utilization

1.24 DIVIDENDS

Final dividend on shares is recorded as a liability on the date of approval by the shareholders and interim dividends are recorded as liability on the date of declaration by the company's Board of Directors.

1.25 EARNING PER SHARE

In determining basic earnings per share, net profit attributable to equity shareholders is divided by weighted average number of equity shares outstanding during the period.

In determining diluted earnings per share, net profit attributable to equity shareholders is divided by weighted average number of equity shares considered for deriving basis earning per share and also weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares. Dilutive potential equity shares are deemed converting as of the beginning of the period, unless issued at the later date. Dilutive potential equity share are determined independently for each period presented.

The number of equity shares and potentially dilutive equity shares are adjusted retrospectively for all periods presented for bonus shares issues including for changes effected prior to the approval of the financial statements by the Board of Directors.

1.26 LEAVE TRAVEL CONCESSION

Leave Travel Concession benefit is accounted for on actual availment basis.

1.27 CASH AND CASH EQUIVALENTS

For the purpose of presentation in the Statement of Cash Flow, Cash and Cash equivalents comprise cash on hand, balances with banks including demand deposits, other short term highly liquid investments that are subject to an insignificant risk of changes in value, are easily convertible into known amount of cash and have a maturity of three months or less from the date of acquisition or investment. The cash flow from operating, financing and investing activities is segregated.

STANDARDS ISSUED AND ARE EFFECTIVE

The Ministry of Corporate Affairs (MCA) through Companies (Indian Accounting Standards) Amendment Rules, 2020 has notified amendments to certain Ind AS. The Company applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 April 2020. The Company has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

1. Amendments to Ind AS 1 and Ind AS8

Definition of Materiality:

The amendments provide a new definition of materiality that states, "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity. The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the financial statements of, nor is there expected to be any future impact to the company.

2. Amendments to Ind AS 103:

Definition of a Business:

The amendment to Ind AS 103 Business Combinations clarifies that to be considered a business, an integrated set of activities and assets must include, at a minimum, an input and a substantive process that, together, significantly contribute to the ability to create output. Furthermore, it clarifies that a business can exist without including all of the inputs and processes needed to create outputs. These amendments had no impact on the financial statements of the company, but may impact future periods had the Company enter into any business combinations.

3. Amendments to Ind AS 107 and Ind AS 109

Interest Rate Benchmark Reform:

The amendments to IFRS 9 and IAS 39 Financial Instruments: Recognition and Measurement provide a number of reliefs, which apply to all hedging relationships that are directly affected by interest rate benchmark reform. A hedging relationship

is affected if the reform gives rise to uncertainty about the timing and/or amount of benchmark-based cash flows of the hedged item or the hedging instrument. These amendments have no impact on the financial statements of the Company as it does not have any interest rate hedge relationships.

4. **Amendments to Ind AS 116**

Covid-19 Related Rent Concessions:

The amendments provide relief to lessees from applying Ind AS 116 guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lesser is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the Covid-19 related rent concession the same way it would account for the change under Ind AS 116, if the change were not a lease modification. The Impact of rent concessions arising as a direct consequence of the Covid-19 pandemic has been made by company during FY 2020-2021 and same has been disclosed under Note No : 37

5. **Conceptual Framework for Financial Reporting:**

The Conceptual Framework is not a standard, and none of the concepts contained therein override the concepts or requirements in any standard. The purpose of the Conceptual Framework is to assist in developing standards, to help preparers develop consistent accounting policies where there is no applicable standard in place and to assist all parties to understand and interpret the standards. This will affect those entities which developed their accounting policies based on the Conceptual Framework. The revised Conceptual Framework includes some new concepts, updated definitions and recognition criteria for assets and liabilities and clarifies some important concepts. These amendments had no impact on the financial statements of the Company.

6. **Amendments to CSR requirement**

The Ministry of Corporate Affairs (MCA) has amended the Companies (Corporate Social Responsibility Policy) Rules, 2014 through a notification dated 22 January 2021, These amendments have introduced some significant changes that require better understanding to ensure compliance. The amendments, amongst others, mandatorily require utilization of the unspent amount earmarked for CSR activities, failing which it would be transferred to a fund specified in Schedule VII of the Companies Act,

2013. Resultantly, the Company will have to make a provision towards unspent CSR spent, if any, at the end of the year, after deducting the provision created for the CSR activity completed, if applicable and as provided.

The amendments also permit a company which spends an amount in excess of the prescribed CSR amount of 2%, to set-off excess amount against the requirement to spend up to immediately succeeding three financial years subject to the fulfilment of certain conditions. As per the guidance issued by the ICAI, in case the Company, decides to adjust excess amount spent against future obligation, then an asset would have to be recognized to the extent of such excess amount spent.

STANDARDS ISSUED BUT NOT EFFECTIVE

1. On March 24, 2021, Ministry of Corporate Affairs (“MCA”) through a notification, amended Schedule III of the Companies Act, 2013. The amendments revise Division I, II and III of Schedule III and are applicable from April 1, 2021. Key amendments relating to Division II which relate to companies whose financial statements are required to comply with Companies (Indian Accounting Standards) Rules 2015 are:-

Balance Sheet

- a. Lease liabilities should be separately disclosed under the head duly distinguished as current or non-current.
- b. Certain additional disclosures in the statement of changes in equity such as changes in equity share capital due to prior period errors and restated balances at the beginning of the current reporting period.
- c. Specified format for disclosure of shareholding of promoters.
- d. Specified format for ageing schedule of trade receivables, trade payables, capital work-in-progress and intangible asset under development.
- e. If a company has not used funds for the specific purpose for which it was borrowed from banks and financial institutions, then disclosure of details of where it has been used.
- f. Specific disclosure under regulatory such as compliance with approved schemes of arrangements compliance with number of layers of companies, title deeds of immovable property not held in name of company, loans and advances to promoters,

directors, key managerial personnel (KMP) and related parties, details of benami property held etc.

Statement of Profit and Loss :-

- a. Additional Disclosures relating to Corporate Social Responsibility (CSR), undisclosed income, and crypto or virtual currency specified under the head “additional information” in the Notes to Accounts forming part of the standalone financial statements.

The requirements are extensive and the company is evaluating the same for giving effect as required by the law.

On 18th June 2021, Ministry of Corporate Affairs (“MCA”) through a notification issued amendments to various IND AS. These amendments will come into force from 1st April 2021. The Company is currently evaluating the requirements of these amendments and the effect of the disclosure on the financial statements is being evaluated.

NOTE - 2

NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED
PROPERTY, PLANT & EQUIPMENT

(Rs. In Lakh)

Gross Carrying Amount	Freehold Land	Leasehold Land	Freehold Building	Leasehold Building	Temporary constructions	Machinery	Furniture & Fixture	Vehicle	Office Equipment	Works Equipment	Electrical Works	Computers	Books	Total
Deemed Cost as at 01st April, 2019	235.67	19.45	3,054.79	34.73	318.65	1,132.06	221.51	352.14	69.44	109.42	387.41	151.30	4.42	6,090.98
Additions during the year 2019-20	-	-	0.15	-	-	2.28	5.09	39.64	14.93	-	13.64	14.87	0.05	90.66
Disposal / Assets written off during the year 2019-20	-	-	-	-	13.39	111.52	21.50	50.06	25.21	14.68	14.67	30.07	3.60	284.71
Balance as at 31st March, 2020	235.67	19.45	3,054.94	34.73	305.26	1,022.82	205.10	341.72	59.16	94.73	386.38	136.11	0.87	5,896.93
Additions during the year 2020-21	-	-	-	-	-	-	1.75	-	1.33	-	3.78	7.58	-	14.43
Disposal / Assets written off during the year 2020-21	-	-	-	-	42.15	0.03	2.98	-	2.04	5.64	9.34	13.84	-	76.03
Balance as at 31st March, 2021	235.67	19.45	3,054.94	34.73	263.10	1,022.79	203.86	341.72	58.45	89.09	380.81	129.85	0.87	5,835.34
Accumulated Depreciation as at 01st April, 2019	-	3.55	131.70	4.10	318.04	898.04	89.70	269.11	44.43	79.13	104.69	113.47	3.73	2,059.70
Charge for the year 2019-20	-	0.21	48.30	0.55	-	17.04	16.01	15.65	6.77	3.09	35.88	19.29	0.07	162.85
Adjustments for Disposals during the year 2019-20	-	-	-	-	13.39	103.80	20.21	28.17	24.28	11.97	13.53	28.18	3.20	246.74
Balance as at 31st March, 2020	-	3.77	180.00	4.65	304.65	811.28	85.50	256.59	26.91	70.25	127.03	104.58	0.60	1,975.81
Charge for the year 2020-21	-	0.21	48.30	0.55	-	16.37	16.08	13.85	7.52	2.11	35.98	16.10	0.06	157.13
Adjustments for Disposals during the year 2020-21	-	-	-	-	42.16	0.03	1.64	-	1.11	3.29	1.80	9.91	-	59.93
Balance as at 31st March, 2021	-	3.98	228.30	5.20	262.49	822.62	99.94	270.44	3.32	69.07	161.21	110.77	0.66	2,073.01
Provision as at 01st April, 2019	-	-	-	-	-	32.33	-	1.65	-	4.28	-	-	-	38.26
Impairment during the year 2019-20	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provision reversed during the year 2019-20	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance as at 31st March, 2020	-	-	-	-	-	32.33	-	1.65	-	4.28	-	-	-	38.26
Impairment during the year 2020-21	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provision reversed during the year 2020-21	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance as at 31st March, 2021	-	-	-	-	-	32.33	-	1.65	-	4.28	-	-	-	38.26
Net Book Value as at 01st April, 2019	235.67	15.89	2,923.09	30.62	0.62	201.20	131.81	81.37	25.01	26.00	282.73	37.83	0.69	3,993.02
Net Book Value as at 31st March, 2020	235.67	15.68	2,874.94	30.07	0.62	179.21	119.60	83.48	32.25	20.21	259.35	31.53	0.27	3,882.86
Net Book Value as at 31st March, 2021	235.67	15.47	2,826.64	29.52	0.62	162.84	103.92	69.63	25.13	15.74	219.60	19.08	0.21	3,724.07

Note - 2A
Right to Use Asset

(Rs. in Lakh)

Particulars	Right To Use
Gross Block	
Cost as at 01st April, 2019	276.14
Reclassification of ROU Building as at 01 st April, 2019 on account of prior period adjustments	(146.10)
Additions during the year 2019-20	50.31
Adjustments for the year 2019-20	(2.86)
Reclassification of ROU Building due to Ind AS 116 recognised for the year 2019-20 on account of prior period adjustments	(8.40)
Balance as at 31st March, 2020	169.09
Additions during the year 2020-21	36.92
Adjustments for the year 2020-21	(17.68)
Balance as at 31st March, 2021	188.33
Accumulated Depreciation as at 01st April, 2019	97.47
Reclassification to ROU Building due to Ind AS 116 as at 01 st April, 2019	(63.07)
Depreciation charge for the year 2019-20	106.99
Adjustments for the year 2019-20	-
Reclassification to ROU Building due to Ind AS 116 for the year 2019-20	(61.20)
Balance as at 31st March, 2020	80.19
Depreciation charge for the year 2020-21	44.48
Adjustments for the year 2020-21	-
Balance as at 31st March, 2021	124.67
Net Book Value as at 01 st April, 2019	95.64
Net Book Value as at 31 st March, 2020	88.90
Net Book Value as at 31st March, 2021	63.66

* Refer Note 37

Note - 2B

Intangible Asset

(Rs. in Lakh)

Other Intangible Assets	Computer Software
Gross Block	
Cost as at 01st April, 2019	10.00
Additions during the year 2019-20	-
Adjustments for the year 2019-20	-
Balance as at 31st March, 2020	10.00
Additions during the year 2020-21	-
Adjustments for the year 2020-21	-
Balance as at 31st March, 2021	10.00
Accumulated Depreciation as at 01st April, 2019	0.53
Amortisation charge for the year	3.17
Adjustment for Disposal	-
Balance as at 31st March, 2020	3.69
Amortisation charge for the year	3.17
Adjustment for Disposal	-
Balance as at 31st March, 2021	6.86
Net Book Value as at 01 st April, 2019	9.47
Net Book Value as at 31 st March, 2020	6.31
Net Book Value as at 31st March, 2021	3.14

* Refer Note 41

Note - 3

Other Financial Assets - Non-Current

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Unsecured, Considered Good			
Security Deposits/ EMD*	1,162.89	1,300.24	999.91
Retention Money	6,303.19	1,560.31	1,772.27
Bank deposits with remaining maturity of more than 12 months**	6,237.62	3,185.63	2,118.49
Interest Accrued on Bank Deposits with maturity more than 12 months	156.09	84.01	28.66
Unsecured, considered doubtful			
Security Deposits/ EMD	211.44	219.19	255.32
Less : Allowance for expected credit loss#	(211.44)	(219.19)	(255.32)
	-	-	-
Retention Money	285.08	317.43	281.59
Less : Allowance for expected credit loss#	(285.08)	(317.43)	(281.59)
	-	-	-
Unbilled Revenue	575.43	327.86	524.96
Less : Allowance for Impairment	(282.24)	(234.22)	(254.73)
	293.19	93.64	270.22
Total	14,153.00	6,223.83	5,189.55

* The above includes Security/EMD in the form of Bank FDR with maturity more than 12 months amounting to Rs. 19.15 Lakhs (Previous year as at 31st March, 2020 Rs. 17.67 Lakhs, as at 01st April, 2019 Rs. 22.87 Lakhs)

** The above includes Bank deposit of Rs. 1,815.42 Lakhs held as margin money/ security against bank guarantees. (Previous year as at 31st March, 2020 Rs. 1,148.78 Lakhs, as at 01st April, 2019 Rs. 1,400.57 Lakhs)

In the opinion of the Management, the Allowance held against Doubtful Retention Money is adequate to meet any loss on account of irrecoverability of retention money.

Refer Note No. 45

Note - 3A

Other Financial Assets - Current

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Unsecured, Considered Good			
Advances to Staff	41.04	59.09	69.43
Less: Allowance for Impairment	(26.77)	(26.77)	(27.86)
	14.27	32.32	41.58
Unsecured, Considered Good			
Security Deposits/ EMD*	496.12	687.98	1,845.43
Retention Money	585.10	4,126.28	5,398.49
Unsecured, considered doubtful			
Security Deposits/ EMD	2.98	7.16	17.54
Less : Allowance for expected credit loss**	(2.98)	(7.16)	(17.54)
	-	-	-
Retention Money	95.99	116.40	186.05
Less : Allowance for expected credit loss**	(95.99)	(116.40)	(186.05)
	-	-	-
Interest Accrued on Deposits	2,063.39	3,702.44	2,807.11
Unbilled Revenue	5,755.49	24,475.21	8,004.43
CPF Trust	209.02	89.15	206.61
Less : Allowance for Impairment	(200.00)	-	-
	9.02	89.15	206.61
Silver Momentos	0.45	0.57	0.57
Total	8,923.84	33,113.95	18,304.21

* The above includes EMD/Security in the form of bank FDR amounting to Rs. 286.93 Lakhs (Previous Year as at 31st March, 2020 Rs. 353.08 Lakhs, as at 01st April, 2019 Rs. 1,115.57 Lakh)

** In the opinion of the Management, the Allowance held against Doubtful Retention Money is adequate to meet any loss on account of irrecoverability of retention money.

Refer Note No. 45

Note - 4

Deferred Tax Assets (Net)

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Deferred tax assets arising on			
Employee Benefits			
Provision for Leave Encashment	329.38	428.54	649.41
Provision for Gratuity-Regular	327.02	409.30	699.21
Provision for Gratuity-Workcharge	230.24	342.19	630.89
Provision for Bonus	1.28	0.70	-
VRS Expenses	-	0.03	35.65
Allowances for Property, Plant & Equipment And Inventory	36.59	-	-
Provision for Litigation Expenses	221.83	204.51	-
Lease Liability	17.17	32.66	65.74
Allowance for Expected Credit Loss	2,180.76	1,903.95	3,375.18
Deferred Tax Liabilities arising on			
Difference of WDV as per Companies Act, 2013 and Income Tax Act, 1961	345.87	313.13	380.10
Right to Use of Leased Assets	16.02	29.98	62.43
Total	2,982.39	2,978.75	5,013.55

Note - 5

Other Non-Current Assets

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Secured, Considered Good			
Advances to Suppliers & Sub-Contractors	226.52	1,141.29	414.55
Unsecured, Considered Good			
Advances to Suppliers & Sub-Contractors	845.46	739.43	1,843.84
Prepaid Expenses	0.04	-	-
Prepaid Expenses on discounting of SD	0.08	0.14	0.44
Unsecured, Considered Doubtful			
Advances to Suppliers & Sub-Contractors	1,836.57	1,839.44	2,004.50
Less: Allowance for Impairment	(1,836.57)	(1,839.44)	(2,004.50)
	-	-	-
Total	1,072.09	1,880.86	2,258.83

Note - 6

Trade Receivables-Non-Current Assets

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Unsecured, considered good	14,325.54	12,489.58	15,515.49
Unsecured, considered doubtful	2,861.09	2,751.93	4,829.96
	17,186.63	15,241.51	20,345.45
Less: Allowance for expected credit loss#	(2,861.09)	(2,751.93)	(4,829.96)
Total	14,325.54	12,489.58	15,515.49

In the opinion of the Management, the Allowance against Doubtful Trade Receivables is adequate to meet any loss on account of irrecoverability of Trade Receivables.

Refer Note No.45

Note - 6A

Trade Receivables-Current Assets

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Unsecured, considered good	28,274.35	26,906.63	22,848.95
Unsecured, considered doubtful	2,301.46	1,400.45	1,246.72
	30,575.81	28,307.08	24,095.67
Less: Allowance for expected credit loss#	(2,301.46)	(1,400.45)	(1,246.72)
Total	28,274.35	26,906.63	22,848.95

In the opinion of the Management, the Allowance against Doubtful Trade Receivables is adequate to meet any loss on account of irrecoverability of Trade Receivables.

Refer Note No.45

Note - 7

Inventories*

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Stores and Spares (including construction material in hand, at sites and in transit)	113.14	113.88	117.40
Less: Allowance for Impairment#	(107.11)	(107.11)	(108.61)
	6.03	6.77	8.79
Tools in hand	0.15	0.15	0.15
Total	6.18	6.92	8.94

* Inventory of stores & spares and tools has been taken, valued & certified by the Management.

Refer Note No. 34

Note - 8

Cash and Cash Equivalent

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Balance with banks in current A/C's	35,292.75	22,290.79	28,459.91
Balances with Banks in Foreign States with repatriation restrictions*	383.69	383.69	383.69
Less: Allowance for Impairment*	(383.69)	(383.69)	(383.69)
	-	-	-
Remittance in Transit	1,780.00	-	-
Cheques in hand	400.00	76.20	2,455.39
Bank deposits having original maturity less than 3 months#	2,780.39	3,551.00	11,099.69
Cash on Hand	0.00	0.00	0.23
Total	40,253.14	25,917.99	42,015.22

* Refer Note No. 38

The above include bank deposits Rs. 1,228.03 Lakhs held as margin money/ security against bank guarantees. (Previous year as on 31st March, 2020 Rs. 920.50 Lakhs and as at 01st April, 2019 Rs. Nil Lakhs)

Refer Note 45

Note - 9

Other Bank Balances

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Balance with bank in deposit account having original maturity of more than three months and upto twelve months*	38,707.25	39,854.54	27,051.30
Balance with bank in deposit account having original maturity of more twelve months and remaining maturity upto twelve months#	42,781.65	34,221.02	17,273.92
Total	81,488.89	74,075.56	44,325.22

* The above include bank deposits Rs. 4,201.70 Lakhs held as margin money/ security against bank guarantees. (Previous year as on 31st March, 2020 Rs. 3,177.28 Lakhs and as at 01st April, 2019 Rs. 5,713.10 Lakhs)

The above include bank deposits Rs. 966.64 Lakhs held as margin money/ security against bank guarantees. (Previous year as on 31st March, 2020 Rs. 2,461.80 Lakhs and previous year 01st April, 2019 Rs. 2,883.29 Lakhs)

Note - 10

Other Current Assets

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Advance Income Tax and TDS	6,547.37	5,892.94	3,025.64
Secured, considered Good			
Advances to Suppliers & Sub-Contractors	3,388.29	4,786.81	6,540.66
Unsecured, considered Good			
Advances to Suppliers & Sub-Contractors	2,496.24	1,021.81	1,759.11
Prepaid Expenses	22.14	6.36	20.62
Prepaid Expenses on discounting of SD	0.25	0.24	0.30
Balance with Government authorities	3,895.97	2,953.04	3,488.49
Amount deposited with various Courts/ Authorities	763.37	931.86	933.73
Unsecured, considered doubtful			
Advances to Suppliers & Sub-Contractors	16.34	-	62.26
Less: Allowance for Impairment	(16.34)	-	(62.26)
	-	-	-
Inter-unit Remittance Account	161.16	162.94	160.58
Less: Allowance for Impairment	(161.16)	(161.16)	-
	0.00	1.77	160.58
Total	17,113.61	15,594.84	15,929.14

Note - 11
Share Capital
Equity Share Capital

PARTICULARS	As at 31 st March, 2021		As at 31 st March, 2020		As at 01 st April, 2019	
	Number	Amount (Rs.)	Number	Amount (Rs.)	Number	Amount (Rs.)
Authorised						
Equity Shares of Rs. 1000/- each at par value	70,00,000	7,00,00,00,000	70,00,000	7,00,00,00,000	70,00,000	7,00,00,00,000
Issued, Subscribed & Paid up						
Equity Shares of Rs. 1000/- each of par value	9,45,316	94,53,16,000	9,45,316	94,53,16,000	9,45,316	94,53,16,000
Total	70,00,000	7,00,00,00,000	70,00,000	7,00,00,00,000	70,00,000	7,00,00,00,000

Reconciliation of Equity Shares as at 31st March, 2021, 31st March, 2020 and 01st April, 2019

PARTICULARS	As at 31 st March, 2021		As at 31 st March, 2020		As at 01 st April, 2019	
	Number	Amount (Rs.)	Number	Amount (Rs.)	Number	Amount (Rs.)
Shares Outstanding at the beginning of the year	9,45,316	94,53,16,000	9,45,316	94,53,16,000	9,45,316	94,53,16,000
Add: Shares Issued during the year	-	-	-	-	-	-
Shares Outstanding at the end of the year	9,45,316	94,53,16,000	9,45,316	94,53,16,000	9,45,316	94,53,16,000

List of shareholders holding more than 5% shares in the Company:

PARTICULARS	As at 31 st March, 2021		As at 31 st March, 2020		As at 01 st April, 2019	
	Number	% of share holding	Number	% of share holding	Number	% of share holding
Equity Shares of Rs. 1000/- each of par value						
WAPCOS Limited	9,34,821	98.89	9,34,821	98.89	-	-
President of India	-	-	-	-	9,34,821	98.89

Note - 12

Other Equity

Nature and Purposes of Reserves & Surplus

1. General Reserves:

General reserves represents the free reserves, this is in accordance with Corporate Law wherein a portion of profit is apportioned to General Reserve. Under Companies Act, 1956 it was mandatory to transfer the amount for company to declare dividend, however under Companies Act 2013 transfer of any amount to General Reserves is at the discretion of the company.

2. Surplus

Profits made by the company during the year are transferred to surplus from Statement of Profit and Loss.

3. Other Comprehensive Income

Other Comprehensive Income represents/includes balance arising on account of Gain/Loss on Remeasurement of Defined Benefit Plans in accordance with Ind AS 19 Employee Benefits.

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
General Reserve	-	-	-
Surplus	12,213.50	9,762.53	7,755.44
Other Comprehensive Income	(61.85)	(170.07)	(222.59)
Total	12,151.65	9,592.45	7,532.85

Note - 13

Non-Current Liabilities

Trade Payables

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
- Total outstanding dues of Micro enterprises and small enterprises	-	-	-
- Total outstanding dues of creditors other than Micro enterprises and small enterprises	10,550.98	10,756.69	15,569.43
Total	10,550.98	10,756.69	15,569.43

Refer Note No. 45

Note - 14

Provisions

Provisions - Non-Current

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Provision for Employees Benefits			
Gratuity-Workmen	428.22	804.67	1,067.81
Leave Encashment	889.63	1,141.36	1,191.22
Total	1,317.85	1,946.02	2,259.03

For movements in each class of provision during Financial Year (Refer Note 27)

Note - 14A

Provisions - Current

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Provision for Employee Benefits			
Gratuity-Workmen	486.61	523.21	531.95
Leave Encashment	409.74	451.56	507.47
Total	896.35	974.77	1,039.42

For movements in each class of provision during Financial Year (Refer Note 27)

Note - 15

Other Financial Liabilities

Other Non-Current Financial Liabilities

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Lease Liabilities*	30.91	48.85	62.20
Earnest Money and Security Deposits	28,467.77	12,765.86	14,739.43
Interest Payable			
-- On Advances from Clients	341.18	341.18	488.83
Other Payables	5,245.01	4,079.15	3,105.45
Total	34,084.88	17,235.04	18,395.92

Refer Note No. 45

* Refer Note No. 37

Note - 15A

Other Current Financial Liabilities

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Lease Liabilities*	37.32	47.73	38.58
Earnest Money and Security Deposits	10,024.05	17,875.76	14,691.43
Interest Payable			
--On Advances from Clients	-	-	0.35
Payable to Gratuity Trust	1,308.73	1,626.26	2,000.96
Payable to Employees	812.18	565.25	967.28
Other Payables	1,768.58	2,471.93	1,749.90
Total	13,950.87	22,586.93	19,448.49

Refer Note No. 45

* Refer Note No. 37

Note - 16

Other Liabilities

Other Non-Current Liabilities

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Advances from Clients	4,149.55	4,832.21	6,274.31
Total	4,149.55	4,832.21	6,274.31

Note - 16A

Other Current Liabilities

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
Advances from Clients	61,074.87	60,488.97	55,195.06
Statutory Dues	4,707.89	4,123.47	4,101.68
Unspent CSR Amount	-	-	-
(i) ongoing projects	77.19	-	-
(ii) other than ongoing projects.	28.16	-	-
Total	65,888.12	64,612.45	59,296.74

Note - 17

Trade Payables- Current

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020	As at 01 st April, 2019
- Total outstanding dues of Micro enterprises and small enterprises	2,524.98	1,285.36	-
- Total outstanding dues of creditors other than Micro enterprises and small enterprises	57,415.52	59,891.90	36,237.89
Total	59,940.49	61,177.26	36,237.89

Refer Note No. 45

Note - 18

Revenue from operations

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020
Construction Contracts	1,20,528.62	1,30,511.96
Total	1,20,528.62	1,30,511.96

Note - 19

Other Income

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020
Interest Income		
a. Bank Deposits	5,346.17	5,655.58
Less: Interest to be passed on to PA's A/c	(2,650.24)	(2,220.80)
	2,695.93	3,434.78
b. Sub-Contractors	444.38	377.72
c. Interest on refund of Income Tax	146.31	-
d. Unwinding Interest on Refundable Security Deposits	0.07	0.01
Other non-operating income	1,021.68	1,059.81
Total	4,308.37	4,872.32

Note - 20

Construction Expenses

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020
For Construction Projects	1,13,131.10	1,22,837.65
Total	1,13,131.10	1,22,837.65

Note - 21

Employee Benefit Expenses

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020
Salaries, Remuneration, Incentives and Bonus	4,534.91	5,408.71
Contributions to Provident & Other Funds	1,078.75	1,381.57
Staff Welfare Expenses	87.66	79.04
Total	5,701.33	6,869.31

Note - 22

Finance Cost

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020
Interest Cost-Leases	7.25	9.54
Total	7.25	9.54

Note - 23

Depreciation and Amortization Expenses

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020
Depreciation on Tangible Assets	157.13	162.85
Amortization on Intangible Assets	3.17	3.17
Amortisation on Right to Use Asset	44.48	45.79
Total	204.78	211.81

Note - 24

Corporate Social Responsibility

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020
Corporate Social Responsibility (CSR)	127.04	22.72
Total	127.04	22.72

Note - 25

Other Expenses

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020
Power and Fuel	53.39	57.38
Short Term Leases	65.23	72.09
Repairs to Buildings	96.92	104.00
Repairs & Maintenance- Others	2.68	2.52
Insurance	6.39	5.19
Rates and Taxes	2.57	0.02
Printing and Stationery	23.82	48.28
Travelling Expenses - India	92.96	241.21
- Overseas	-	-
Vehicle & Conveyance	81.33	120.05
Hiring of Vehicle	95.57	131.80
Director's Sitting Fees	-	2.73
Postage, Telephone & Telegrams	21.21	27.43
Advertisement and Publicity	12.62	10.73
Technical Fee/Consultancy	98.29	88.62
Payment to Auditors -		
(a) Statutory Audit Fees	11.20	10.11
(b) Tax Audit Fee	4.90	4.46
(c) Company Law Matter	-	-
(d) For other Services	8.00	-
(e) Travelling Expenses	3.90	22.86
(f) Reimbursement of Expenses	-	-
Bank Charges and Guarantee Commission	65.40	116.36
Miscellaneous Expenses	203.93	323.51
Provision for Bad & Doubtful Debts	1,523.40	633.31
Provision for Legal Claims	73.79	795.56
Loss on CPF Trust	-	50.59
Total	2,547.49	2,868.81

Note - 26
Exceptional Items

(Rs. In Lakh)

Particulars	As at 31 st March, 2021	As at 31 st March, 2020
Expenses		
Litigation	18.33	28.77
Reduction in Construction Expenses	-	(1,773.30)
Bad Debts/Other Balances Written off	160.48	7,359.36
(A)	178.81	5,614.83
Provisions Written Back	326.34	2,553.35
Liabilities Written Back	144.33	7,147.41
Profit on sale of Property, Plant and Equipment	0.55	4.15
Reduction in Revenue	-	(2,027.67)
(B)	471.22	7,677.25
Total (A-B)	292.41	2,062.42

Note - 27: Employee Benefits

Defined Contribution Plan

The amount recognized as an expense in defined contribution plan is as under:-

(Rs. In Lakh)

Particulars	As at 31 st March 2021	As at 31 st March 2020
Contributory Provident Fund	428.99	514.21

All eligible employees of the company are entitled to receive benefits under the Provident Fund, a defined contributory plan, set up through a Trust named as **“NPCC LTD. Employees Contributory Provident Fund Trust”**. Both employee and employer contribute monthly at a determined rate as specified under the law to the Trust. The obligation of the company is limited to such contribution and to make good the shortfall, if any, between the returns from the investments of the trust and the notified interest rate. Short fall, if any, is recognized as an expense during the year. As per actuarial valuation, present value of the expected future earnings on the fund is higher than the expected amount to be contributed to the individual members based on the expected guaranteed rate of interest, resulting in no liability on the company. In terms of said valuation the Company has no liability towards interest rate guarantee as on 31st March 2021, 31st March 2020 and 1st April 2019.

Defined Benefits Plans

Company is having the following Defined Benefit Plans:

- ◆ Gratuity (Unfunded)
- ◆ Leave Encashment (Unfunded)

Risks associated with the Plan provisions are actuarial risks. These risks are:

(i) Investment risk, (ii) interest risk (discount rate risk), (iii) mortality risk and (iv) Salary Risk.

Investment Risk	The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to Government Bonds Yield. If plan liability is funded and return on plan assets is below this rate, it will create a plan deficit.
Interest risk (discount rate)	A decrease in the bond interest rate (discount rate) will increase the plan liability.
Mortality Risk	The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants. For this report we have used Indian Assured Lives Mortality (2006-08) ultimate table A change in mortality rate will have a bearing on the plan's liability.
Salary Risk	The present value of the defined benefit plan liability is calculated with the assumption of salary increase rate of plan participants in future. Deviation in the rate of increase of salary in future for plan participants from the rate of increase in salary used to determine the present value of obligation will have a bearing on the plan's liability.
Medical expense inflation risk	The present value of the defined benefit plan liability is calculated with the assumption of medical expense inflation increase rate of plan participants in future. Deviation in the rate of increase of medical expense inflation in future for plan participants from the rate of increase in medical expense used to determine the present value of obligation will have a bearing on the plan's liability.
Cash allowance inflation risk	The present value of the defined benefit plan liability is calculated with the assumption of cash allowance inflation increase rate of plan participants in future. Deviation in the rate of increase of cash allowance in future for plan participants from the rate of increase in cash allowance used to determine the present value of obligation will have a bearing on the plan's liability.

Disclosures Related to Unfunded obligations

a) Amounts recognized in the balance sheet

(Rs. In Lakh)

Particulars	Gratuity Regular (Funded)			Gratuity Workmen (Unfunded)			Leave Encashment (unfunded)		
	31 st March 2021	31 st March 2020	1 st April 2019	31 st March 2021	31 st March 2020	1 st April 2019	31 st March 2021	31 st March 2020	1 st April 2019
Present value of obligations as at the end of year	1,453.26	1,765.14	1,882.30	914.83	1,327.87	1,599.75	1,299.36	1,592.91	1,698.70
Fair value of plan assets as at the end of the year	205.91	226.42	207.20	-	-	-	-	-	-
Funded status	(1,247.34)	(1,538.71)	(1,675.10)	(914.83)	(1,327.87)	(1,599.75)	(1,299.36)	(1,592.92)	(1,698.70)
Net(asset)/liability recognized in balance sheet	1,247.34	1,538.72	1,675.10	914.83	1,327.87	1,599.75	1,299.36	1,592.92	1,698.70

b) Expenses recognized in the Statement of Profit & Loss

Particulars	Gratuity Regular (Funded)		Gratuity Workmen (Unfunded)		Leave Encashment (Unfunded)	
	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020
Current Service Cost	88.51	99.29	25.06	36.95	101.46	116.01
Past Service Cost	-	-	-	-	-	-
Interest cost on defined benefit obligation	121.79	129.12	91.62	109.74	109.91	116.53
Interest income on plan assets	14.14	13.92	-	-	-	-
Re-measurements	-	-	-	-	-	-
Expenses recognized in the Statement of Profit & Loss	194.68	214.20	116.68	146.70	211.37	232.54

c) Expenses recognized in Other Comprehensive Income

Particulars	Gratuity Regular (Funded)		Gratuity Workmen (Unfunded)		Leave Encashment (Unfunded)	
	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020
Return on Plan Assets	15.62	14.21	-	-	-	-
Actuarial (gains)/ loss	(1.48)	(0.29)	(15.93)	(50.94)	(128.68)	(19.23)
Expenses recognized in Other Comprehensive Income	-	-	(15.93)	(50.94)	(128.68)	(19.23)

d) Reconciliation of Opening and Closing Balances of Defined Benefit Obligation

(Rs. In Lakh)

Particulars	Gratuity Regular (Funded)		Gratuity Workmen (Unfunded)		Leave Encashment (Unfunded)	
	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020
Present value of obligations as at beginning of year	1,765.14	1,882.30	1,327.88	1,599.75	1,592.91	1,698.70
Interest cost	121.79	129.12	91.62	109.74	109.91	116.53
Current service cost	88.51	99.29	25.06	36.95	101.46	116.01
Actuarial (gains)/ losses arising from						
Changes in demographic assumptions	-	-	-	-	-	-
Changes in financial assumptions	(2.91)	68.57	(1.11)	36.08	(2.82)	64.15
Experience adjustments	(1.79)	371.43	(14.82)	(87.03)	(125.85)	(83.38)
Past service cost	-	-	-	-	-	-
Benefits paid	(517.48)	(785.57)	(513.79)	(367.63)	(376.25)	(319.08)
Present value of obligations as at end of year	1,453.26	1,765.14	914.83	1,327.87	1,299.36	1,592.92

e) Reconciliation of Opening and Closing Balances of Fair value of plan assets

(Rs. In Lakh)

Particulars	Gratuity Regular (Funded)		Gratuity Workmen (Unfunded)		Leave Encashment (Unfunded)	
	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020
Fair value of plan assets on beginning of year	226.42	207.20	-	-	-	-
Interest Income	14.14	13.92	-	-	-	-
Re-measurement gain/ (loss)- Return on Plan Assets excluding amounts included in net interest expense	-	-	-	-	-	-
Contribution from the employer	482.83	790.87	-	-	-	-
Benefits Paid	(517.48)	(785.57)	-	-	-	-
Fair value of plan assets at end of year	205.91	226.42	-	-	-	-

f) Actuarial Assumptions

(Rs. In Lakh)

Particulars	Gratuity Regular (Funded)			Gratuity Workmen (Unfunded)			Leave Encashment (Unfunded)		
	31 st March 2021	31 st March 2020	01 st April 2019	31 st March 2021	31 st March 2020	01 st April 2019	31 st March 2021	31 st March 2020	01 st April 2019
Discount rate	6.90%	6.86%	7.75%	6.90%	6.86%	7.75%	6.90%	6.86%	7.75%
Expected rate of future salary increase	6%	6%	6%	6%	6%	6%	6%	6%	6%
Increase in Compensation levels	-	-	-	-	-	-	-	-	-
Retirement age	60/58	60/58	60/58	58	58	58	60/58	60/58	60/58

g) Maturity profile of Defined benefit obligation

(Rs. In Lakh)

Particulars	Gratuity Regular (Funded)		Gratuity Workmen (Unfunded)		Leave Encashment (Unfunded)	
	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020
Weighted average of the defined benefit obligation	-	-	-	-	-	-
Duration of defined benefit obligation- from the fund	6	5	1	2	6	6
Duration (years)						
1	413.43	490.19	486.60	523.21	-	-
2	292.43	334.73	237.24	407.79	-	-
3	124.52	265.09	129.81	210.08	-	-
4	154.94	135.79	38.16	116.91	-	-
5	70.87	133.80	9.70	32.61	-	-
Above 5	397.04	404.54	13.30	37.26	-	-
Total	1,453.23	1,765.14	914.81	1,327.87	-	-
Duration of defined benefit payments-from the employer						

g) Sensitivity Analysis

(Rs. In Lakh)

Particulars	Sensitivity analysis in respect of Gratuity Regular (Funded)					
	Change in assumption		Increase in defined benefit obligation		Decrease in defined benefit obligation	
	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020
Increase/(Decrease) in discount rate	1%	1%	65.24	64.45	(58.51)	(70.91)
Expected rate of future salary increase/(Decrease)	1%	1%	65.01	(70.91)	(59.34)	64.97
Expected change in rate of employee turnover	1%	1%	1.78	(0.89)	(2.15)	1.15

(Rs. In Lakh)

Particulars	Sensitivity analysis in respect of Gratuity Workmen (Unfunded)					
	Change in assumption		Increase in defined benefit obligation		Decrease in defined benefit obligation	
	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020
Increase/(Decrease) in discount rate	1%	1%	15.20	25.18	(14.78)	(26.09)
Expected rate of future salary increase	1%	1%	15.18	(26.03)	(15.05)	25.63
Expected change in rate of employee turnover	1%	1%	0.08	(0.20)	(0.10)	0.15

(Rs. In Lakh)

Sensitivity analysis in respect of Leave Encashment (Unfunded)						
Particulars	Change in assumption		Increase in defined benefit obligation		Decrease in defined benefit obligation	
	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020
Increase/(Decrease) in discount rate	1%	1%	67.58	63.48	(59.49)	(71.19)
Expected rate of future salary increase	1%	1%	67.51	(71.08)	(60.50)	64.56

* **Changes in Defined benefit obligation due to 1% Increase/Decrease in Mortality Rate, if all other assumptions remain constant is negligible.**

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined obligation has been calculated using the projected unit credit method at the end of the report period, which is the same as that applied in calculating the defined benefit obligation liability recognized in the statement of financial position.

There is no change in the method of the valuation for the prior period. For change in assumption please refer to table (f) above, where assumptions for prior period are given.

Note - 28: In terms of Indian Accounting Standard (Ind AS 37) “Provisions, Contingent liabilities and contingent assets”, the required disclosures are as under:-

Movement of Provisions:

(Rs. In Lakh)

Particulars	Gratuity Workmen		Leave Encashment	
	31 st March 2021	31 st March 2020	31 st March 2021	31 st March 2020
Balance at the beginning of the year	1,327.88	1,599.75	1,592.92	1,698.70
Additional Provisions during the year	100.75	95.76	102.28	213.30
Provision used during the year	513.79	(367.63)	395.84	(319.08)
Provisions reversed during the year	-	-	-	-
Closing Balance	914.83	1,327.88	1,299.36	1,592.92

Figures in the brackets are in respect of previous years.

Note - 29: Earnings / (Loss) per Share (EPS)(Ind AS 33)

Earnings per Share (“EPS”) are determined based on the net profit attributable to the shareholders’ of the Company. Basic earnings per share are computed using the weighted average number of shares outstanding during the year. Diluted earnings per share is computed using the weighted average number of common and dilutive common equivalent shares outstanding during the year including share options, except where the result would be anti-dilutive.

(Rs. In Lakh)

Particulars	31 st March 2021	31 st March 2020
Profit / (Loss) attributable to equity shareholders (Amount in Lakh)	2,450.99	2,007.06
Weighted Average number of equity shares outstanding during the year (in numbers)	9,45,316	9,45,316
Nominal Value per Share (in Rs)	1,000	1,000

Particulars	31 st March 2021	31 st March 2020
Earnings per share (in Rs)		
Basic Earnings (Loss) per share	259.28	212.32
Diluted Earnings (Loss) per share	259.28	212.32

Note - 30: Dividend and Reserves

(Rs. In Lakh)

Particulars	As at 31 st March 2021	As at 31 st March 2020
Cash Dividend on Equity Shares declared and paid	--	--
Final Dividend paid	--	--
Dividend Distribution Tax paid on final dividend paid	--	--
Interim Dividend	--	--
Dividend Distribution Tax on interim dividend	--	--

* The Company has not declared any dividend for the F.Y 2020-21 and 2019-20.

Note - 31: In terms of Section 22 of the Micro, Small and Medium Enterprises Development Act 2006*, the amount due to these enterprises are required to be disclosed. These enterprises are required to be registered under that Act. The Company has asked the vendors the status of MSME registration. Details of dues to micro and small enterprises as defined under the Micro and Small Enterprises are given on the basis of information available with the management :-

(Rs. In Lakh)

S. No	Particulars	As at 31 st March 2021	As at 31 st March 2020	As at 01 st April 2019
1(a)	The Principal amount due thereon remaining unpaid to any supplier as at the end of each accounting year	2,524.98	1,285.36	--
1(b)	The interest due thereon remaining unpaid to any supplier as at the end of each accounting year on the above amount	--	--	--
2.	The amount of interest paid by the buyer in terms of Section 16 of the Micro and Small Enterprise Development Act 2006, along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year.	--	--	--

S. No	Particulars	As at 31 st March 2021	As at 31 st March 2020	As at 01 st April 2019
3.	The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under Micro and Small Enterprises Development Act, 2006	--	--	--
4.	The amount of interest due and remaining unpaid at the end of each accounting year.	--	--	--
5.	The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of Micro and Small Enterprise Development Act, 2006	--	--	--

* The company has initiated the process of identification of suppliers registered under Micro and Small Enterprise Development Act, 2006, by obtaining confirmation from all supplies Information has been collated only to the extent of information received.

Note - 32: Balances shown under Claims recoverable, Trade Receivables, Advances to contractors, Trade Payables and Security deposits/ Retention money from contractors are subject to confirmation and respective consequential adjustments. The status of balance confirmations received is as follows:

As at 31st March 2021

(Rs. in Lakh)

	Central / State Government Departments		Foreign Governments		Others	
	Dues	Confirmation received	Dues	Confirmation received	Dues	Confirmation received
Trade Receivables	47,020.68	-	741.76	--	--	--
Security Deposits/ Retention Money- Clients	8,836.71	-	196.96	--	--	--
Advances from Clients	64,999.86	-	224.56	--	--	--
Trade Payables	-	-	--	-	70,491.47	6,917.25
Security Deposits/ Retention Money- Sub Contractors	--	--	--	--	38,491.82	3,548.01
Advance to Suppliers and Sub-Contractors	-	-	--	-	8,809.41	1.87

As at 31st March 2020

	Central / State Government Departments		Foreign Governments		Others	
	Dues	Confirmation received	Dues	Confirmation received	Dues	Confirmation received
Trade Receivables	42,806.83	433.74	741.76	--	--	--
Security Deposits/ Retention Money- Clients	7,743.94	569.45	196.96	--	--	--
Advances from Clients	65,096.92	--	224.56	--	--	--
Trade Payables	--	--	--	--	71,933.95	10,865.59
Security Deposits/ Retention Money- Sub Contractors	--	--	--	--	30,641.62	--
Advance to Suppliers and Sub-Contractors	--	--	--	--	9,528.78	95.76

In the opinion of the management, the value of Trade Receivables, Loans and advances on realization in the ordinary course of business, will not be less than the value at which these are stated in the Balance Sheet. The total Trade Receivables are Rs. 47,762.44 lakh out of which Rs. 980.14 lakh (Rs. 1,768.29 lakh as at 31st March, 2020 and Rs. 125.57 Lakh as at 01st April, 2019) are deferred debts presently not due for payment.

Note - 33: The Company is generally executing contracts by engaging sub-contractors. The Company, therefore, does not procure materials directly and therefore, primarily, information in respect of para 5(viii)(c) of general instructions for preparation of the Statement of Profit & Loss as per Schedule III to the Companies Act, 2013 is NIL. However, stores and spares consumed on departmental works is as under:

Indigenous Stores & Spares – Rs. 1.92 Lakh (Previous Year Rs. 13.88 Lakh)

Note - 34: Inventories include Rs. 107.11 Lakh (Previous Year Rs. 107.11 Lakh) confiscated by Project Authorities which are unadjusted pending settlement of account. However, there exist unadjusted liabilities in excess of the value of assets confiscated.

Note - 35: Corporate Social Responsibility Expenses

The requisite disclosures relating to CSR expenditure in terms on Guidance Note on Corporate Social Responsibility (CSR) issued by The Institute of Chartered Accountants of India :-

- The Gross amount required to be spent by the Company during the financial year ended 2020-21 Rs. 127.05 Lakh (Previous year Rs. 108.55 Lakh).
- Amount spent during the financial year ended 31st March 2021 and 31st March 2020:

(Rs. in Lakh)

Particulars		In Cash	Yet to be paid in cash	Total
i) Construction / acquisition of any asset	31 st March 2021	19.21	-	19.21
	31 st March 2020	14.09	-	14.09
ii) On purpose other than (i) above	31 st March 2021	2.48	-	2.48
	31 st March 2020	8.63	-	8.63

iii. Details Related to spent/Unspent Obligation:

(Rs. in Lakh)

Particulars	31 st March 2021	31 st March 2020
Spent For CSR Activities	21.69	22.72
Contribution	-	-
Unspent Amount in relation to		
Ongoing project*	77.20	85.83
Other than ongoing project*	28.16	-
Total :	127.05	108.55

* The Unspent amount in relation to "Ongoing projects" and "Other than Ongoing Projects" have been recognised as liability in books of accounts for transfer in accordance to section 135 of Companies Act, 2013.

** No Transaction is entered into by the company with related party in relation to CSR expenses.

Note - 36: Related Parties Transactions

Related Party Disclosures (Indian Accounting Standard) Ind AS -24 are as follows:-

(i) Parent Entity:-

The Company is controlled by following entity:

Name	Type	Place of Incorporation	Ownership Interest	
			2020-21	2019-2020
WAPCOS Limited	Parent entity and Controlling entity (Ultimate Shareholder - Hon'ble President of India)	India	98.89%	98.89%

(ii) Post Employment Benefit Plans

NPCC Ltd. Employees Contributory Provident Fund Trust and NPCC Limited Employee Gratuity Trust	Post Employment Benefit Plan of NPCC Limited.	India	--	--
--	---	-------	----	----

(iii) The Company does not have subsidiary either in India or abroad.

(iv) **Key Managerial Personnel:**

Whole time Directors / Chief Financial Officer / Company Secretary	Designation	Period	
		From	To
Ms. Debashree Mukherjee	Additional Charge of CMD	01 st Oct, 2020	Till date
Sh R.K Gupta	Additional Charge of CMD	11 th June, 2019	30 th Sept., 2020
Sh Manohar Kumar	Director Engineering	21 st April, 2016	20 th April, 2021
Sh. Pankaj Kapoor	Additional Charge of D(F)	04 th Sept., 2020	Till date
Sh Sahab Narain	Director Finance	29 th July, 2016	04 th Sept., 2020
Smt. Rajni Agarwal	Company Secretary	09 th November, 2006	Till date

Particulars	Designation	Period	
		From	To
Sh. Jagmohan Gupta	Government Nominee Director	21 st July, 2015	13 th May, 2021
Sh. Anupam Mishra	Government Nominee Director (Part Time Director)	13 th August, 2019	Till date

(v) Statement of Transactions with Holding Company:

(Rs. In Lakh)

Particulars	31 st March 2021	31 st March 2020
Nature of Transactions		
Security Deposits		
Advances Paid	-	-
Prepaid Expenses	-	-
Dividend Paid	-	-
Secondment Charges	-	-
Repair and Maintenance	-	-
Total	-	-
Outstanding Balances		
Security deposits	-	-
Amount Receivables	-	-
Amount Payables	-	-
Total	-	-

(vi) Statement of Transactions with Key Managerial Personnel

(Rs. In Lakh)

Particulars	31 st March 2021				31 st March 2020			
	Short Term Employee benefits	Post-Employment benefits	Share Based payment & Termination Benefits	Other Long Term benefits	Short Term Employee benefits	Post-Employment benefits	Share Based payment & Termination Benefits	Other Long Term benefits
A. Whole time director / Chief Financial Officer/ Company Secretary								
Ms. Debashree Mukherjee	-	-	-	-	-	-	-	-
Sh. R.K Gupta	-	-	-	-	-	-	-	-
Sh. Manohar Kumar	41.72	1.25	-	-	38.05	1.57	-	-
Sh. Pankaj Kapoor	-	-	-	-	-	-	-	-
Sh. Sahab Narain	17.12	2.23	-	-	37.77	3.97	-	-
Smt. Rajni Agarwal	24.42	-	-	-	24.22	-	-	-
B. Government Nominee Director								
Total	82.26	21.91	-	-	100.04	22.40	-	-
Outstanding Balances	-	-	-	-	-	-	-	-
Ms. Debashree Mukherjee	-	-	-	-	-	-	-	-
Sh R.K. Gupta	-	-	-	-	-	-	-	-
Sh. Manohar Kumar	-	-	-	-	-	-	-	-
Sh. Pankaj Kapoor	-	-	-	-	-	-	-	-
Sh. Sahab Narain	-	-	-	-	-	-	-	-
Smt. Rajni Agarwal	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-

* Disclosures in respect of transactions with identified related parties are given only for such period during which relationship existed.

Details of Remuneration paid to Independent Director are as follows:-

(Rs. in Lakh)

Name & Designation	31 st March, 2021*	31 st March, 2020
Dr. (Shri) Ravindra K. Pande Independent Director	-	1.53
Dr. (Smt) Jayashree Gupta Independent Director	-	1.20

* The Tenure of Both the Independent Directors i.e. Dr. (Shri) Ravindra K. Pande and Dr. (Smt) Jayashree Gupta completed on 06.02.2020 after serving for 03 Years. As on date all the 03 Positions of Independent Directors are vacant.

(vii) Government Related Entities:

Government of India (GOI) is holding 100% equity shares of M/s. WAPCOS Ltd. (the parent company), which are held by President of India acting through Ministry of Jal Shakti and its nominees. GOI shall be deemed to control the company through M/s. WAPCOS Ltd.

The Company has made various transactions with the Ministry of Jal Shakti and entities being controlled or jointly controlled or having significant influence of the Ministry of Jal Shakti. The Transactions with them are as under:-

Significant Transactions with Government related entities:-

(Rs. In Lakh)

Description of Transaction	Year ended 31 st March, 2021	Year ended 31 st March, 2020
Revenue	3,307.12	3,599.08

Significant Balances with Government related entities:-

(Rs. In Lakh)

Description of Transaction	Year ended 31 st March, 2021	Year ended 31 st March, 2020
Other Advances	--	--
Payables	--	--
Advance Outstanding	413.49	1,374.67
Receivables	401.45	297.04

Note - 37: Leases

The Company has leases various offices under operating leases expiring within six months to five years. The leases have varying terms, escalation clauses and renewal rights. On renewal, the terms of the leases are renegotiated.

The Company has considered certain leases as short term which were earlier considered as long term lease in all previous years. The same is considered a prior period error and the financial effect in respect thereof in respective prior periods has been disclosed as part of the lease movement tables mentioned below in this para and which now forms part of the comparative figures of 31st March 2020 and 01st April 2019 provided in the financial statements.

i. Amounts recognised in the balance sheet

The balance sheet shows the following amounts relating to leases:

(Rs. in Lakh)

Right of Use Assets	31 st March, 2021	31 st March, 2020	01 st April, 2019
Buildings	63.66	88.90	95.64

As at 31st March 2021

(Rs. in Lakh)

Lease Liability	Current	Non-Current	Total
Buildings	37.32	30.91	68.23

As at 31st March 2020

(Rs. in Lakh)

Lease Liability	Current	Non-Current	Total
Buildings	47.73	48.85	96.58

As at 01st April, 2019

(Rs. in Lakh)

Lease Liability	Current	Non-Current	Total
Buildings	38.58	62.20	100.78

Additions to the Right of use during FY 2020-21 were Rs. 36.92 Lakh (Previous Year Rs. 41.91 Lakh).

ii. Amounts recognised in Statement of Profit or Loss:

The Statement of Profit or loss shows the following amounts relating to leases

(Rs. in Lakh)

Depreciation Charge of Right of Use assets	31 st March 2021	31 st March 2020
Buildings	44.48	45.79

Interest Expenses (Included in Finance Cost)	31 st March 2021	31 st March 2020
Interest Expense	7.25	9.54

The total cash outflow for ROU Building leases in 2020-2021 Rs. 51.50Lakh (Previous Year Rs. 51.90 Lakh).

Lease Payments not included in the measurements of Lease Liability:-

The Expense relating to payments not included in the measurement of lease liability is as follows:-

(Rs. In Lakh)

Particulars	2020-21	2019-20
Short Term Leases	65.44	72.62
Variable Lease Payments	--	--
Total rental expenses relating to operating leases	65.44	72.62

Lease Concession:-

Disclosure of Lease Concession as per Ind AS 116 _MCA Notification dated 24-07-2020" Para 60 A of Ind AS 116:

- (a) Company has applied the practical expedient to all lease concessions that meet the conditions in Para 46 B of Ind AS 116 as a direct consequence of the COVID- 19 pandemic.
- (b) Rs 0.24 Lakh has been recognized in Statement of Profit & Loss Account under “Other Non Operating Income-Note 19” on account of lease concession under Lease of Himachal Pradesh Zone and Southern Zone to which Company has applied the practical expedient that meet the conditions in Para 46 B of Ind AS 116.

Lease Modification:-

During the current financial year, Company under North East Zonal Office, Guwahati in capacity of lessee have modified the lease terms resulting in the partial termination of lease that decrease the scope of the lease. The company has recognized gain of Rs. 1.51 Lakh in profit or loss account relating to the partial termination of lease. The financial effect of revising the lease terms under North Eastern Zone to reflect the effect of lease modification was as follows:

Net Increase in ROU Buildings (Before Depreciation) Rs.6.14 Lakh.

Net Increase in Lease Liabilities Rs 4.63 Lakh.

- (iii) The Company’s leasing activities and how these are accounted for;

The Company leases various offices. Rental contracts are typically made for fixed periods of 6 months to 5 years, but may have extension options as described in point (v) below :-

Contracts may contain both lease and non-lease components. The Company allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. However, for leases of real estate for which the company is a lessee, it has elected to separate lease and non-lease components and instead accounts for these as a single lease component.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

- (iv) Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability
- any lease payments made at or before the commencement date less any lease incentives received

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Company is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

Payments associated with short-term leases of Office Buildings and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss.

(v) Extension and Termination option:

Extension and termination options are included in a number of property leases across the company. These are used to maximise operational flexibility in terms of managing the assets used in the company's operations.

- (v) The lease term is reassessed if an option is actually exercised (or not exercised) or the company becomes obliged to exercise (or not exercise) it. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the lessee.

Pursuant to Para 50 of Ind AS 116 ; In the statement of Cash Flows, a lessee shall classify :-

- (i) Cash payments for the principal portion of the lease liability with in financing activities,
- (ii) cash payments for the interest portion of the lease liability with in financing activities applying the requirements in Ind AS 7, Statement of Cash Flows, for interest paid; and
- (iii) Short term lease payments, payments for leases with low value assets and variable lease payments not included in the measurement of the lease liability with in operating activities.

Pursuant to Para 58 of Ind AS 116; a maturity analysis of lease liabilities applying Para 39 and B11 of Ind AS 107, Financial Instruments; Disclosures separately from maturity analyses of other financial liabilities.

Maturities of Lease liabilities

The amounts disclosed in the table below are the contractual undiscounted cash flows.

(Rs. In Lakh)

Contractual maturities of financial liabilities at 31 st March 2021	Less than 6 months	6-12 months	Between 1 and 2 years	Between 2 and 5 years	Over 5 years	Total Contractual cash flows
Lease Liabilities	21.61	20.69	23.28	9.67	--	75.25
Total	21.61	20.69	23.28	9.67	--	75.25

(Rs. In Lakh)

Contractual maturities of financial liabilities at 31 st March 2020	Less than 6 months	6-12 months	Between 1 and 2 years	Between 2 and 5 years	Over 5 years	Total Contractual cash flows
Lease Liabilities	28.50	25.90	52.01	--	--	106.40
Total	28.50	25.90	52.01	--	--	106.40

Set out below are the carrying amount of Lease liabilities and the movement during the period

(Rs. in Lakh)

Particulars	31 st March, 2021
As at 01 st April 2020	96.58
Addition/Modification during the year	15.90
Finance Cost of Lease Liabilities	7.25
Payments	51.50
As at 31 st March 2021	68.24
Current	37.32
Non Current	30.91

(Rs. in Lakh)

Particulars	31 st March, 2020
As at 01 st April 2019	188.12
Reclassification of Lease Liabilities as at 01 st April, 2019 Reclassification of Lease Liabilities as at 01 st April, 2019 on account of prior period adjustments	(87.35)
Addition/Modification during the year	46.97
Finance Cost of Lease Liabilities	15.34
Payments	120.28
Readjustment of Lease Liabilities recognised during the year 2019-20 on account of prior period adjustments	(53.58)
As at 31 st March 2020	96.58
Current	47.73
Non Current	48.85

Note - 38: Operations in Iraq have ceased since many years and due to repatriation restrictions, full provision has been made against the Bank Balances of Rs. 383.69 Lakh (ID 381403.165). Revaluation of balance in the bank account in foreign currency was last made on 31st March, 1995.

The Exim Bank which is intermediary for settlement of the outstanding in Iraq, has vide letter dated 30/7/2013, advised that the notional credit entries for interest earned on the outstanding credit balance of NPCC in the bank account has been made for US \$ 7.17 Lakh (equivalent to Rs. 5,270.28 Lakh converted @ Rs. 73.5047 per USD as at 31st March 2021) by Central Bank of Iraq in its books, not amounting to actual credit to the account of the Exim Bank.

Note - 39: Capital management

The Company's objectives when managing capital are:

- ◆ To ensure Company's ability to continue as a going concern, and
- ◆ To provide adequate returns to shareholders

The Company manages its capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust

the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders or issue new shares.

The total equity of the Company is as follows:

(Rs. In Lakh)

Particulars	31 st March 2021	31 st March 2020
Equity Share Capital	9,453.16	9,453.16
Other Equity	12,151.65	9,592.45
Total Equity	21,604.81	19,045.61

Note - 40: Disclosures on Accounting Policies, Changes in Accounting Estimates and Errors (Ind AS-8) are as follows:

(i) Prior Period Transactions are as follows:-

(Rs. In Lakh)

Nature of Expenditure / (Income)	Related to FY 2019-20	Prior to FY 2019-20
Expenditure:		
Construction Expenses	(357.44)	(692.32)
Short Term Lease	68.37	67.81
Employees Benefit Expenses	-	3.62
Litigation Expenses	11.76	1.57
Depreciation and Amortisation Expenses-ROU Asset	(61.20)	(63.07)
Finance Cost	(5.80)	(9.06)
Others	0.98	1.40
Total Expenditure	(343.33)	(690.03)
Income:		
Revenue from Operations	(408.94)	(760.86)
Other Income	143.96	71.84
Total income	(264.98)	(689.02)

(ii) Correction of Prior Period Items is as follows:-

(a) Impact on Balance Sheet items is as follows:

(Rs. In Lakh)

Prior Period for the Year	2020-21		
Particulars	Prior to 01 st April 2019	Impact on 2019-20	Total
Trade Receivables	--	(0.67)	(0.67)
Other Current Financial Assets	(751.43)	(413.61)	(1,165.04)
Other Non-Current Financial Assets	(9.43)	24.86	15.43
Other Bank Balances	(0.17)	0.89	0.72
Other Non-Current Assets	71.84	118.07	189.91
Right to Use	(83.03)	52.80	(30.23)
Total Assets	(772.22)	(217.65)	(989.87)
Trade Payables	(692.32)	(357.44)	(1,049.76)
Other Financial Liabilities	6.43	12.07	18.50
Other Non Current Financial Liabilities	(87.35)	54.18	(33.17)
Other Current Liabilities	--	(4.80)	(4.80)
Total Liabilities	(773.24)	(296.00)	(1,069.24)
Net Assets (Equity)	1.02	78.34	79.37

(b) Impact on Statement of Profit & Loss Items is as follows:

(Rs. In Lakh)

Nature of Expenditure / (Income)	Related to FY 2019-20
Expenditure:	
Construction Expenses	(357.44)
Short Term Lease	68.37
Employees Benefit Expenses	-
Litigation Expenses	11.76
Depreciation and Amortisation Expenses	(61.20)
Finance Cost	(5.80)
Others	0.98
Total Expenditure	(343.33)
Income:	
Revenue from Operations	(408.94)
Other Income	143.96
Total income	(264.98)
Net Impact (Loss)	78.34

Aforesaid prior period figures are crystallized during the year 2020-21 through these are prior period transactions and tax benefit on such transactions is available in the year 2020-21. However, these figures are restated as per Ind AS 8 to the respective years.

Note - 41: Computer Software in form of Intangible Assets disclosed as per Note 2B are amortized over the period of three years on straight line basis. The amount amortized is as under:-

(Rs. in Lakh)

Particulars	31 st March, 2021	31 st March, 2020
Amortization recognized in the Statement of Profit & Loss	3.17	3.17

The Management is of opinion that there is no impairment of Intangible Assets (i.e Software) in terms of INDAS – 36 “Impairment of Assets” as notified by Ministry of Corporate Affairs (‘the MCA’).

Note - 42: Operational Segments

(Rs. in Lakh)

Particulars	31 st March 2021	31 st March 2020
Revenue :		
(a) PMC	1,02,584.32	1,11,796.91
(b) EPC	17,944.30	18,715.05
Total	1,20,528.62	1,30,511.96
Identifiable Operating Expenses	1,13,066.33	1,23,195.10
Segment Profit/ (Loss) from operations	7,462.29	7,316.86
Add: Interest Income	3,286.69	3,812.51
Add: Other Income including exceptional items	1,021.69	1,059.81
Less: Un-allocable Expenses	8,360.26	7,562.33
Net Profit before Tax	3,410.41	4,626.85
Less: Income Tax including deferred tax	959.43	2,619.79
Net Profit after Tax	2,450.99	2,007.06
Additional Information :		
Depreciation and amortization	204.78	211.81
Non-Cash Expenses/ (Income) other than depreciation and amortization :		
Reversal of Provisions	326.34	2,553.35
Profit on sale of PPE	0.55	4.15
Loss on sale of PPE	--	--

- (i) Revenue of Rs. 40,133 Lakh (Previous Year 31st March 2020; Rs 27,953 Lakh) from major customers is given below:-

(Rs. in Lakh)

Description	Year ended 31 st March 2021			Year ended 31 st March 2020		
	PMC	EPC	Total	PMC	EPC	Total
Customer-1	15,943	4,922	20,865	9,516	5,117	14,633
Customer-2	14,852	4,416	19,268	8,689	4,631	13,320
Total	30,794	9,338	40,133	18,205	9,748	27,953

Note - 43: Financial Assets and Financial Liabilities

The carrying amounts of Financial Assets and Financial Liabilities in each category are as follows:-

Financial Instruments by Category

(Rs. In Lakh)

Particulars	Note Reference	31 st March 2021				31 st March 2020				01 st April 2019			
		FVTPL	FVT OCI	Amortised Cost	Fair Value	FVTPL	FVT OCI	Amortised Cost	Fair Value	FVTPL	FVT OCI	Amortised Cost	Fair Value
Other Financial Assets including Retention money and security deposits (Non Current)	3			1,41,53.00	14,153.00				6,223.83			5,189.55	5,189.55
Trade Receivables	6			42,599.89	42,599.89			39,396.21	39,396.21			38,364.45	38,364.45
Cash & Cash Equivalent	8			40,253.14	40,253.14			25,917.99	25,917.99			42,015.22	42,015.22
Other Bank Balance	9			81,488.89	81,488.89			74,075.56	74,075.56			44,325.22	44,325.22
Other Financial Assets including Retention money and security deposits (Current)	3			8,923.84	8,923.84			33,113.95	33,113.95			18,304.21	18,304.21
Total				1,87,418.75	1,87,418.75			1,78,727.55	1,78,727.55			1,48,198.65	1,48,198.65
Financial Liabilities													
Trade Payables	13			70,491.47	70,491.47			71,933.95	71,933.95			51,807.32	51,807.32
Lease Liabilities	15			68.24	68.24			96.58	96.58			100.78	100.78
Other financial Liabilities (Current and Non Current)	15			47,967.51	47,967.51			39,725.39	39,725.39			37,743.63	37,743.63
Total Financial Liabilities				1,18,527.21	1,18,527.21			1,11,755.92	1,11,755.92			89,651.73	89,651.73

The carrying amount of the Trade Receivables, Trade Payables and Cash & Cash Equivalent are considered to be the same as their fair values due to their short term nature.

The carrying amount of the financial assets and liabilities carried at amortised cost is considered as reasonable approximation of fair value.

(i) **Fair Value Hierarchy**

Financial Assets and Financial Liabilities measured at fair value in the Balance Sheet are grouped into three levels of a fair value hierarchy. The three levels are defined based on the observability of significant inputs to the measurement as follows:-

Level - 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level - 2: The fair value of Financial Instruments that are not traded in an active market is determined using valuation techniques which maximize the use of observable market data rely as little as possible on entity specific estimates.

Level - 3: If one or more of the significant inputs is not based on observable market data the instrument is included in Level 3.

Note - 44: In accordance with Ind AS 109 the company is required to apply Expected Credit Loss Model for measurement and recognition of impairment loss for Financial Assets which comprise of Cash & Cash Equivalent. Bank balances Investments Trade Receivables SD/Retention Money etc Under Indian GAAP regime the company was making provision for Bad and Doubtful Trade Receivables on adhoc basis. However the Ind AS provisions requires review of trade receivables of the company and work out a policy for providing ECL right from the beginning. As a practical expedient the company has adopted "Simplified Approach using the provision matrix method for recognition of expected credit loss on trade receivables and SD/retention money as there is no risk of default in respect of Cash & Cash Equivalent and Bank balances. Since the company is executing projects of similar type as that of its holding company and most of its clients are central and State Government as that of its holding company and as such the company has adopted ECL matrix as that of the holding company.

While working out the ECL provision the quantum of advance available against a particular project shall be set off against the current year outstanding debtors

of respective project. Further the quantum of trade payables in respect of back to back contracts shall be set off against the respective project trade receivables of respective years. No provision has been made in respect of deferred debts (debtors which have not become due for payment as at 31 March of respective financial year)/ unbilled revenue. The Company has therefore adopted the following ECL model to be applied in respect of trade receivables / retention money:

	Current year	1-2 years	2-3 years	3-4 years	4-5 years	5-6 years	6-7 years	7-8 years	8-9 years	9-10 years
ECL Provision rates	3%	5%	8%	40%	70%	82%	83%	84%	85%	100%

Note - 45: Financial Risk Management

The Company's activities expose it to credit risk liquidity risk and market risk. The Company's Board of Directors has overall responsibility for the establishment and oversight of company's risk management framework. This note explains the sources of risk which the entity is exposed to and how the entity manages the risk and related impacts in the financial statements.

(a) Credit risk

The company is exposed to credit risk from its operating activities (Primarily trade receivables) and from its financing activities including Deposits with Banks Mutual funds and financial institutions and other financial instruments.

(i) Credit Risk Management

The company assesses and manages credit risk of Financial Assets based on following categories arrived on the basis of assumption inputs and factors specific to the class of Financial Assets.

- A: Low credit risk
- B: Moderate credit risk
- C: High credit risk

The Company provides for expected credit loss based on the following:

Assets Group	Basis of categorisation	Provision for expected credit loss
Low credit risk	Cash and cash equivalents, other bank balances, Bank Deposits and Interest Accrued thereon	12 month expected credit loss
Moderate credit risk	Trade receivables, Security Deposits/ Retention Money	Life time expected credit loss
High credit risk	Trade receivables, Security Deposits/ Retention Money	Life time expected credit loss or fully provided for

In respect of Trade receivables the company recognises a provision for lifetime expected credit loss.

Based on business environment in which the Company operates a default on a Financial Asset is considered when the counter party fails to make the payment within agreed time period as per contract or decided later based upon the factual circumstances on case to case basis. Loss rates reflecting defaults are based on actual credit loss experience and considering differences between current and historical economic conditions.

Assets are written off when there is no reasonable expectation of recovery such as a debtor declaring bankruptcy or litigation decided against the company. The company continues to engage with parties whose balances are written off and attempts to enforce repayment. Recoveries made are recognized in Statement of Profit & Loss.

(Rs. In Lakh)

Credit Rating	Particulars	31 st March 2021	31 st March 2020	01 st April 2019
A. Low credit risk	Cash and cash equivalents, other bank balances, Bank Deposits and Interest Accrued thereon, EMD, Unbilled Revenue etc.	1,37,047.33	1,32,575.40	1,01,690.54
B. Moderate credit risk	Trade receivables, Security Deposit & Retention Money	36,422.18	38,731.45	35,699.47
C. High credit risk	Tradereceivables, Security Deposit & Retention Money, Unreconciled CPF Balance, Unbilled Revenue etc.	20,599.97	12,788.77	18,089.21

Concentration of Trade Receivables:

The Company's major exposure to credit risk for trade receivables are from various Central and State Government departments/ Ministries.

Credit risk exposures

Provision for expected credit losses

The Company provides for expected credit loss on 12 months and lifetime expected credit loss basis for following financial assets:

(A) Low Credit Risk

As at 31st March 2021

(Rs. in Lakh)

Particulars	Note Reference	Gross Carrying Amount	Impairment	Net carrying Amount
Cash and cash equivalents	8	40,636.83	383.69	40,253.14
Other bank balances	9	81,488.89	--	81,488.89
Bank Deposits and Interest Accrued thereon	3 & 3A	8,457.11	--	8,457.11
Advances to Staff & Silver Momentos	3A	14.72	--	14.72
EMD/Security Deposit Others	3 & 3A	388.21	2.72	385.49
Security Deposit in Form of FDR	3 & 3A	306.08	--	306.08
Unbilled Revenue	3A	5,755.49	--	5,755.49

As at 31st March 2020

(Rs. in Lakh)

Particulars	Note Reference	Gross Carrying Amount	Impairment	Net carrying Amount
Cash and cash equivalents	8	26,301.68	383.69	25,917.99
Other bank balances	9	74,075.56	--	74,075.56
Bank Deposits and Interest Accrued thereon	3 & 3A	6,972.08	--	6,972.08
Advances to Staff & Silver Momentos	3A	32.89	--	32.89
EMD/Security Deposit Others	3 & 3A	347.20	11.48	335.72
Security Deposit in Form of FDR	3 & 3A	370.78	--	370.78
Unbilled Revenue	3A	24,475.21	--	24,475.21
Balance with CPF Trust	3A	89.15	--	89.15

As at 01st April 2019

(Rs. In Lakh)

Particulars	Note Reference	Gross Carrying Amount	Impairment	Net carrying Amount
Cash and cash equivalents	8	42,398.91	383.69	42,015.22
Other bank balances	9	44,325.22	--	44,325.22
Bank Deposits and Interest Accrued thereon	3 & 3A	4,954.25	--	4,954.25
Advances to Staff & Silver Momentos	3A	42.15	--	42.15
EMD/Security Deposit Others	3 & 3A	827.13	67.68	759.45
Security Deposit in Form of FDR	3 & 3A	1,138.45	--	1,138.45
Unbilled Revenue	3A	8,004.43	--	8,004.43
Balance with CPF Trust	3A	206.61	--	206.61

Moderate credit risk (consisting of Trade receivables, Security Deposit and retention ageing from 0-3 years)

Expected credit loss for trade receivables, Security Deposit and Retention Money under simplified approach

As at 31st March 2021

(Rs. in Lakh)

Ageing	Note Reference	Up to 1 Year	Between 1 Year and 2 Years	Between 2 year and 3 years	Total
Gross carrying amount (Trade Receivable)	6	21,140.64	5,959.89	3,143.02	30,243.56
Gross Carrying amount (Security Deposit /Retention amount)	3	1,622.68	1,662.83	2,893.12	6,178.63
Expected credit losses (Trade receivables)		115.38	161.78	101.17	378.33
Expected Credit Losses (Security Deposit & Retention Money)		6.24	13.54	15.52	35.30
Net Carrying amount of Trade receivables, Security Deposits & Retention Money		22,641.70	7,447.40	5,919.45	36,008.55

As at 31st March 2020

(Rs. In Lakh)

Ageing	Note Reference	Up to 1 Year	Between 1 Year and 2 Years	Between 2 year and 3 years	Total
Gross carrying amount (Trade Receivable)	6	22,311.78	3,686.72	6,841.47	32,839.97
Gross Carrying amount (Security Deposit /Retention amount)	3	4,609.85	433.24	848.39	5,891.49
Expected credit losses (Trade receivables)		179.32	67.60	207.18	454.10
Expected Credit Losses (Security Deposit & Retention Money)		14.50	9.03	6.29	29.82
Net Carrying amount of Trade receivables, Security Deposits & Retention Money		26,727.81	4,043.34	7,476.39	38,247.53

As at 01st April 2019

(Rs. In Lakh)

Ageing	Note Reference	Up to 1 Year	Between 1 Year and 2 Years	Between 2 year and 3 years	Total
Gross carrying amount (Trade Receivable)	6	16,249.61	10,097.70	3,520.46	29,867.77
Gross Carrying amount (Security Deposit / Retention amount)	3	4,484.91	1,299.06	47.73	5,831.70
Expected credit losses (Trade receivables)		196.88	209.31	176.33	582.52
Expected Credit Losses (Security Deposit & Retention Money)		6.67	9.10	0.17	15.94
Net Carrying amount of Trade receivables, Security Deposits & Retention Money		20,530.97	11,178.35	3,391.69	35,101.01

High credit risk (consisting of Trade receivables, Security Deposit and retention, unbilled revenue and un-reconciled Balance with CPF Trust ageing from 3 and above years)

As at 31st March 2021

(Rs. In Lakh)

Particulars	Note Reference	Period	Gross Carrying Amount	Impairment	Net Carrying Amount
Trade Receivables	6	Above 3 Years	17,518.88	4,784.22	12,734.66
Security Deposit & Retention Money	3 & 3A	Above 3 Years	2,269.87	557.46	1,712.41
Unbilled Revenue	3	Above 3 Years	575.43	282.24	293.19
Loss on CPF Trust	3A	Above 3 Years	209.02	200.00	9.02
Advances to staff	3A	Above 3 Years	26.77	26.77	--

As at 31st March 2020

(Rs. In Lakh)

Particulars	Note Reference	Period	Gross Carrying Amount	Impairment	Net Carrying Amount
Trade Receivables	6	Above 3 Years	10,708.62	3,698.28	7,010.34
Security Deposit & Retention Money	3 & 3A	Above 3 Years	1,725.52	618.87	1,106.65
Unbilled Revenue	3	Above 3 Years	327.86	234.22	93.64
Advances to staff	3A	Above 3 Years	26.77	26.77	--

01st April 2019

(Rs. In Lakh)

Particulars	Note Reference	Period	Gross Carrying Amount	Impairment	Net Carrying Amount
Trade Receivables	6	Above 3 Years	14,573.35	5,494.15	9,079.20
Security Deposit & Retention Money	3 & 3A	Above 03 Years	2,963.04	656.88	2,306.16
Unbilled Revenue	3	Above 3 Years	524.96	254.73	270.22
Advances to staff	3A	Above 3 Years	27.86	27.86	--

Reconciliation of loss provision – Trade receivables

(Rs. In Lakh)

Reconciliation of Loss allowance	Trade Receivables
Loss allowance on 01st April 2019	6,076.67
Impairment loss recognised	188.10
Reversal	(2,112.39)
Loss allowance on 31st March 2020	4,152.38
Impairment loss recognised	1,198.96
Reversal	(188.80)
Loss allowance on 31st March 2021	5,162.55

Reconciliation of loss provision – Security Deposits/Retention Money

(Rs. In Lakh)

Reconciliation of Loss allowance	Security Deposits/Retention Money
Loss allowance on 01st April 2019	729.92
Impairment loss recognised	180.14
Reversal	(252.41)
Loss allowance on 31st March 2020	657.65
Impairment loss recognised	58.18
Reversal	(123.07)
Loss allowance on 31st March 2021	592.76

(B) Liquidity Risk

The Company's principal sources of liquidity are Cash and Cash Equivalents which are generated from Cash Flow from Operations. The company has no outstanding Bank Borrowings. The company considers that the Cash Flow from Operations is sufficient to meet its current liquidity requirements.

Maturities of Financial liabilities

The tables below analyze the Company's financial liabilities into relevant maturity groupings based on their contractual maturities. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is insignificant.

(Rs. in Lakh)

Contractual maturities of financial liabilities at 31 st March 2021	Note Reference	Upto one year	More than one year	Total
Non derivatives				
Trade Payables	13 & 17	59,940.49	10,550.98	70,491.47
Earnest money and security deposits	15	10,024.05	28,384.54	38,408.59
Total		69,964.54	38,935.52	1,08,900.06

(Rs. in Lakh)

Contractual maturities of financial liabilities at 31 st March 2020	Note Reference	Upto one year	More than one year	Total
Non derivatives				
Trade Payables	13 & 17	48,086.48	23,847.47	71,933.95
Earnest money and security deposits	15	12,054.38	26,436.72	38,491.1
Total		60,140.86	50,284.19	1,10,425.05

(Rs. in Lakh)

Contractual maturities of financial liabilities at 01 st April, 2019	Note Reference	Upto one year	More than one year	Total
Non derivatives				
Trade Payables	13 & 17	51,807.32	-	51,807.32
Earnest money and security deposits	15	11,241.04	10,856.13	38,491.82
Total		63,048.36	10,856.13	90,299.14

(C)

Market Risk

There is no exposure to market risk as no investment is held by the company.

Note 46: Movement in Deferred Tax Assets

(Rs. In Lakh)

Particulars	01 st April 2020	Recognized in Other Comprehensive Income	Recognized in Statement of Profit & Loss	31 st March 2021	Recognized in Other Comprehensive Income	Recognized in Statement of Profit & Loss	Charged / Credited pursuant to section 115BAA		31 st March 2021
							Profit & Loss	OCI	
Deferred Tax Assets arising on:									
Employees Benefits	2,015.16	(17.66)	(816.76)	1,180.74	(36.40)	(256.42)	-	-	887.92
Provision for Estimated Credit Losses	3,375.18	-	(1,471.23)	1,903.95	-	313.40	-	-	2,217.35
Lease Liabilities	65.74	-	(33.08)	32.66	-	(15.48)	-	-	17.18
Others	-	-	204.51	204.51	-	17.32	-	-	221.83
Deferred Tax Liabilities arising on:									
Depreciation	380.10	-	(66.97)	313.13	-	32.74	-	-	345.87
ROU Assets	62.43	-	(32.45)	29.98	-	(13.96)	-	-	16.02
Total - Rs.	5,013.55	(17.66)	(2,017.14)	2,978.75	(36.40)	40.04	-	-	2,982.39

Note: 47

(Rs. In Lakh)

Tax Expenses	For the year ended on 31 st March 2021	For the year ended on 31 st March 2020
Tax expense comprises of :		
Current Income Tax	996.69	585.74
Deferred Tax	(40.04)	2,017.14
Taxation in Respect of Earlier Year	2.78	16.91
Total	959.43	2,619.79

Note 48: The major components of Income Tax Expense and the reconciliation of Expected Tax Expense based on the Domestic Effective Tax Rate of the Company and the reported Tax Expense in Statement of Profit or Loss are as follows:

(Rs. In Lakh)

Tax Expenses	For the year ended on 31 st March 2021	For the year ended on 31 st March 2020
Accounting Profit before Tax from Continuing Operations	3,410.41	4,548.51
At India's Statutory Income Tax Rate of 25.168%	858.33	1,144.77
Tax effects of amount which are not deductible (taxable) in calculating Taxable Income		
Expenditure not allowed in Income Tax (Net)	134.72	398.16
Impact of Tax in OCI	(36.40)	(17.66)
Prior period adjustments not allowed in Income Tax	--	(19.72)
Impact of Change in Rate of Income Tax	--	1,077.61
Impact of Previous Year Tax Expense & Other Impacts	2.78	16.91
Total Rs.	101.10	1,455.30
At Effective Tax Rate	959.43	2,619.79
Income Tax Expenses reported in statement of Profit and loss accounts (including OCI)	959.43	2,619.79
Effective Tax Rate	28.13%	56.62%

Note 49: Contingent Liabilities and Contingent Assets:

(i) Contingent Liabilities:

The Company had contingent liabilities at 31st March 2021 in respect of:

(Rs. In Lakh)

Particulars of Items	As at 31 st March 2021	As at 31 st March 2020
a. Claims against the company not acknowledged as debt;		
– Outstanding claims of contractor pending in arbitration and Courts	11,205.49	10,485.15
– Service tax and Income tax demands disputed in appeals / rectification	22,603.29	22,307.99
b. Guarantees		
– Outstanding amount of bank guarantees against mobilization and other advances (margin money in shape of FDRs amounting to Rs. 4,193.48 Lakh (Previous year Rs. 4,611.13 Lakh)	4,931.15	7,459.11
– Performance bank guarantees (Margin money in shape of FDRs amounting to Rs. 4,018.27 Lakh (Previous year Rs. 3,097.23 Lakh)	8,894.92	8,872.16
Total	47,634.85	49,124.41
c. Other money for which the company is contingently liable		
Cases relating to Service matters and Complaint matters amount of liability being not ascertainable not reported.		
d. Contingent Assets	-	-

Commitments

(i) Capital Commitments

Significant capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is as follows:

Particulars of Items	2020-21	2019-20
Property, Plant and Equipment	Nil	Nil
Investment Properties	Nil	Nil
Intangible Assets	Nil	Nil

Movement Chart for Contingent Liability-

(Rs.in Lakh)

	As at 31 st March 2021	As at 31 st March 2020
Opening Balance	49,124.41	30,755.31
Additions : During the Year	1,038.40	20,799.11
Less : Adjusted /Settled During the year	(2,527.96)	(2,430.01)
Closing Balance	47,634.85	49,124.41

Note 50: Disclosures on Revenue from contracts with customers (Ind AS-115) are as follows:

- Significant Management Judgement on Revenue Recognition.
Recognized amounts of contract revenues and related receivables reflect management 's best estimates of each contract's outcome and stage of completion which is determined based on progress efforts cost incurred to date bear to the total estimated cost of the transaction time spend service performed or any other method that management considered appropriate. For more complex contracts in particular cost to complete and contract profitability are subject to significant estimation and uncertainty.
- Company has contract with customers for different services which are given below:
 - ◆ Consultancy services
 - ◆ Turnkey construction projects
- Company has recognized revenue either on the basis of over time or point of time depends upon satisfaction of performance obligation on transferring control of goods or services to customers. Revenue has been recognized by the company over time basis if any one of the following conditions is met:
 - ◆ Customer simultaneously receives and consumes the benefits.

- ◆ Company's performance creates or enhances an asset that the customer controls as the assets is created or enhanced.
- ◆ Company performance does not create with alternative use and company has enforceable right to payment for performance completed to date.

Indian Accounting Standard 115 Revenue from Contracts with Customers ("Ind AS 115") establishes a framework for determining whether how much and when revenue is recognised and requires disclosures about the nature amount timing and uncertainty of revenues and cash flows arising from customer contracts. Under Ind AS 115 revenue is recognised through a 5-step approach:

- (i) Identify the contract(s) with customer;
- (ii) Identify separate performance obligations in the contract;
- (iii) Determine the transaction price;
- (iv) Allocate the transaction price to the performance obligations; and Recognise revenue when a performance obligation is satisfied.

Contract Assets – Unbilled Revenue:

Invoices are raised to the clients on the basis of milestones mentioned in the contract. In some of the cases performance obligation is completed however billing is not done due to factors other than passage of time as mentioned in the milestone. Revenue in excess of billing is unbilled revenue and is classified as a contract asset. Any amount previously recognised as a contract asset is reclassified to trade receivables as and when billing is done and respective milestone is achieved.

1. Significant Changes in contract assets and liabilities

(Rs. In Lakh)

Contract Liabilities - Advance from Clients	As at 31 st March 2021	As at 31 st March 2020	As on 01 st April 2019
Opening Balance of Contract Liabilities	65,321.18	61,469.37	33,837.57
Add : Addition during current year (net of amount recognised in statement of Profit and Loss)	(96.76)	3,851.81	27,631.80
Closing Balance of Contract Liabilities	65,224.42	65,321.18	61,469.37

(Rs. In Lakh)

Contract Liabilities – Security Deposits	As at 31 st March 2021	As at 31 st March 2020	As on 01 st April 2019
Opening Balance of Contract Liabilities	30,641.62	29,430.86	29,722.31
Add : Addition during current year (net of amount recognised in statement of Profit and Loss)	7,850.20	1,210.76	(291.45)
Closing Balance of Contract Liabilities	38,491.82	30,641.62	29,430.86

(Rs. In Lakh)

Contract Assets-Unbilled Revenue	As at 31 st March 2021	As at 31 st March 2020	As on 01 st April 2019
Opening balance of Contract assets	24,803.08	8,529.38	6,840.34
Add : Addition during current year (net of amount recognised in statement of Profit and Loss)	(18,472.16)	16,273.70	1,689.04
Closing balance of Contract Assets	6,330.92	24,803.08	8,529.38

(Rs. In Lakh)

Contract Assets- Security Deposit	As at 31 st March 2021	As at 31 st March 2020	As on 01 st April 2019
Opening balance of Contract assets	2,214.57	3,118.20	2,528.76
Add : Addition during current year (net of amount recognised in statement of Profit and Loss)	(341.14)	(903.64)	589.44
Closing balance of Contract Assets	1,873.43	2,214.57	3,118.20

(Rs. In Lakh)

Contract Assets- Retention Money	As at 31 st March 2021	As at 31 st March 2020	As on 01 st April 2019
Opening balance of Contract assets	6,120.42	7,638.40	8,003.29
Add : Addition during current year (net of amount recognised in statement of Profit and Loss)	1,148.95	(1,517.99)	(364.89)
Closing balance of Contract Assets	7,269.36	6,120.42	7,638.40

Assets and Liabilities related to contract with customers

(Rs. In Lakh)

Description	As at 31 st March 2021		As at 31 st March 2020		As on 01 st April 2019	
	Non-Current	Current	Non-Current	Current	Non-Current	Current
Contract assets related to value of work done						
Unbilled Revenue	575.43	5,755.49	327.86	24,475.21	524.96	8,004.43
Security Deposit	1,374.33	499.10	1,519.43	695.14	1,255.23	1,862.97
Retention Money	6,588.27	681.09	1,877.73	4,242.68	2,053.86	5,584.54
Contract Liabilities related to value of work done						
Advance from clients	4,149.55	61,074.87	4,832.21	60,488.97	6,274.31	55,195.06
Security Deposit	28,467.77	10,024.05	12,765.86	17,875.76	14,739.43	14,691.43

Note 51: During the year ended 31st March 2021, out of Rs. 24,803.08 Lakh; Rs. 23,932.73 Lakh of unbilled revenue as of 01st April 2020 has been reclassified to Trade receivables upon billing to customers on completion of milestones and Rs. 294.94 Lakh has been billed during the F.Y 2021-22. Differential of Rs. 870.35 Lakh is pending in litigation/disputes and have been duly impaired in the Books of Accounts.

Note 52: The aggregate value of performance obligations which are yet to be completed as at 31st March 2021 is Rs. 6,52,162 Lakh which pertains to various segment of the company.

Balance Value of Projects

(Rs. In Lakh)

Less Than 1 Year	>1Year <2year	>2Year <3year	>3Year <4year	>4Year <5year	>5Year <6year	Total
2,51,600	1,66,453	1,06,118	83,789	34,009	10,194	6,52,162

Note 53: Impact due to Covid -19

In December 2019 Corona virus Disease (COVID-19) was reported and since then has not only affected the health of people across the globe but it has also caused severe disturbance to the global economic environment. The Management has made an assessment of its liquidity position for the next year including that of recoverability of carrying value of its Financial and non-Financial assets. The Company expects to recover the carrying amounts of these assets based on the assessment.

Since there are inherent uncertainties arising out of the rapidly changing environment caused by the pandemic the situation as predicted from the estimations and assumptions undertaken in the preparation of the financial statements may vary with the actual outcome in the future. The Management continues to monitor any material changes arising due to future economic conditions and making any significant impact on the financials of the Company. The management does not see any risk in the ability of the Company to continue as a going concern and meeting its liabilities as and when due.

Wherever any projects completion times have passed but project not completed --- company believes that it will be able to obtain extension in view of the Covid-19 pandemic and that there will be no financial impact on the financial statements owing to the same.

Note 54: Company has not incurred any cost for obtaining contracts except administrative cost required for preparation of offers and the same is charged to statement of Profit and Loss.

Note 55: The Company is not paying GST on deposit received from Project authority in terms of proviso to section 2(31) of the CGST Act. However Company is also in process to file a representation seeking relaxation for GST to be paid on advances for services rendered under works contract.

Note 56: Cost incurred in fulfilling the contract is charged to Statement of Profit and Loss if it is not recoverable otherwise the same is part of unbilled revenue and unbilled Assets.

Note 57: Previous year figures have been regrouped and/ or reclassified whenever necessary to confirm to those of the current year grouping and/ or classification. Negative figures have been shown in brackets.

For and on Behalf of the Board

Sd/- (C.P. Gupta) General Manager(F)	Sd/- (Rajni Agarwal) Company Secretary	Sd/- (Anupam Mishra) Govt. Nominee Director (DIN No.08271048)	Sd/- (Pankaj Kapoor) Director (Finance) (DIN No.07290569)	Sd/- (Debashree Mukherjee, IAS) Chairperson &-Managing Director (DIN No.06374549)
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As per our report of even date
For K. B. CHANDNA & CO.
Chartered Accountants
FRN : 000862N

(Onil Chandna)
Partner
M.No. 092820

Date : 18-08-2021
Place : New Delhi

INDEPENDENT AUDITOR'S REPORT

To,
The Members of,
National Projects Construction Corporation Limited

Report on the Audit of Standalone Financial Statements

Opinion

We have audited the standalone financial statements of **National Projects Construction Corporation Limited** ("the Company"), which comprise the Balance Sheet as at 31st March, 2021, the Statement of profit and loss (including other comprehensive income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended and Notes to the standalone financial statements including a summary of significant accounting policies and other explanatory information in which are included the Returns for the year ended on that date audited by the Branch Auditors of the Company's Branches located at Bihar Zone Patna, Eastern Zone Kolkata, Jharkhand Zone Ranchi, UP Zone Lucknow, South Eastern Zone Bhubaneswar, Southern Zone Bengaluru, North East Zone Guwahati, Uttarakhand Zone Dehradun and Tripura Zone Agartala.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March, 2021, its profit including other comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules made there

under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

Emphasis of Matter

We invite attention to the following matters in the notes to the standalone financial statements:

1. Note No. 32 --- Balances of claims recoverable, trade receivables, advances to contractors, trade payables and security deposits/retention money from contractors are subject to confirmation and consequential adjustments thereof.
2. Note No. 53 regarding uncertainties arising out of the outbreak of COVID19 pandemic and consequential assessment made by the management on its business and its associated financial risks. This assessment made by the management is highly dependent on the circumstances as they evolve in the subsequent periods. The impact, therefore, in future periods may be different from the estimates made by the management as on the date of approval of these financial results.
3. Note No 55 relating to non-payment of GST on advance received from Project Authorities in terms of Section 13(2) of Goods and Service Tax Act, 2017 wherein GST is to be paid on date of issue of invoice or date of receipt of payment whichever is earlier. Consequent Interest liability and Penalty imposable thereon has not been ascertained by the management.

Information other than the Financial Statements and Auditor's Report thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the Directors' Report including Annexures thereto / Chairman's Statement / Management Commentary / Corporate Governance Report, but does not include the financial statements and auditor's report thereon.

Our opinion on the financial statements does not cover the other information, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibility of Management for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so. Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone IND AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone financial statements.

As part of an audit in accordance with SA's, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ◆ Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with

relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matters

We did not audit the financial statements of 20 Branches included in the standalone financial statements of the Company whose financial statements/financial information reflect total assets of Rs. 1,50,663.23 Lakhs as at 31st March 2021 and the total revenue of Rs 91,879.6 Lakhs for the year ended on that date, as considered in the standalone financial statements. The financial statements of these branches have been audited by the branch auditors whose reports have been furnished to us, and our opinion in so far as it relates to the amounts and disclosures included in respect of branches, is based solely on the report of such Branch Auditors.

Our opinion is not modified in respect of these matters.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2016 ('the Order'), as amended, issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the **Annexure-A** a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by Section 143(3) of the Act, we report that:
 - a. We have sought and obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books; and proper returns adequate for the purposes of our audit have been received from the Zonal Offices/branch(es) not visited by us;
 - c. The reports on the accounts of the branch offices of the Company audited under Section 143(8) of the Act by branch auditors have been sent to us and have been properly dealt with by us in preparing this report.
 - d. the Balance Sheet, the Statement of Profit and Loss including other comprehensive income, the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account;
 - e. in our opinion, the aforesaid standalone financial statements comply with the Ind AS prescribed under Section 133 of the Act, read with companies (Indian Accounting Standards) Rules 2015 as amended;

- f. In terms of Notification No. G.S.R 463(E) dated 5th June, 2015, issued by Ministry of Corporate Affairs, provisions of Section 164(2) of the Companies Act, 2013 regarding disqualification of Directors are not applicable to the Company being a Government Company.
- g. With respect to the adequacy of the internal financial controls with reference to financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in **Annexure-B**.
- h. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, we are informed that the company being a Government Company, the provisions of section 197 read with schedule V of the Act, relating to managerial remuneration are not applicable to the company in terms of Notification No. G.S.R. 463(E) dated 5th June 2015.
- i. with respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
- i. The Company has disclosed the impact of pending litigations on its financial position, in its standalone IND AS financial statements. Refer Note No. 49 to the financial statement.
- ii. The Company has made provision, as required under the applicable laws or Ind AS for material foreseeable losses, if any, on long-term contracts. Further, the company does not have any derivative contract as at March 31, 2021.
- iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.

For K.B. CHANDNA & CO.

Chartered Accountants
FRN : 000862N

Sd/-

(Onil Chandna)

(Partner)

M.No. 092820

UDIN : 21092820AAAAGE4514

Place : New Delhi
Date : 18th August 2021

In terms of Section 143(5) of the Act, we give below a reply to the Directions issued under the aforesaid section by the Comptroller & Auditor General of India:

S. No.	Directions	Reply
i.	Whether the Company has system in place to process all accounting transactions through IT system? If yes, the implications of processing of accounting transactions outside IT system on the integrity of the accounts along with the financial implications, if any, may be stated.	Yes, the Company has a system in place to process all the accounting transactions through the IT system. The Company maintains all accounting transactions in IT system in Tally Software and Excel Software. During the course of our audit we did not come across accounting transactions which were processed outside the IT system
ii.	Whether there is any restructuring of an existing loan or cases of waiver/ write off of debts/ loans/ interest etc. made by a lender to the company due to the company's inability to repay the loan? If yes, the financial impact may be stated. Whether such cases are properly accounted for ? (In case, lender is a Government Company, then this direction is also applicable for Statutory Auditor of lender Company)	According to the information and explanations given to us, the Company has not taken any loan. Hence, there are no cases of waiver/write-off of debts/loans/ interest etc.
iii.	Whether funds (Grants/Subsidy etc.) received/ receivable for specific schemes from Central/ State Government or its agencies were properly accounted for/ utilized as per its terms and conditions? List the cases of deviation.	According to the information and explanations given to us, the Company has not received any funds (Grants/subsidy etc.) from Central/State Government or its agencies for specific schemes during the year.

For K.B. CHANDNA & CO.

Chartered Accountants
FRN : 000862N

Sd/-
(Onil Chandna)
(Partner)

M.No. 092820
UDIN : 21092820AAAAGE4514

Place : New Delhi
Date : 18th August 2021

Annexure-A to the Independent Auditors' Report

The Annexure referred to in Independent Auditors' Report of National Projects Construction Corporation Limited on the financial statements for the year ended 31st March 2021, we report that:

- (i) (a) The Company has generally maintained proper records showing full particulars, including quantitative details and situation of fixed assets except at Central Office, Gurgaon where identification marks are not affixed on assets which may prevent the company to locate the assets.
- (b) According to the information and explanations given to us, the Company undertakes physical verification of its property, plant & equipment at the year-end except in respect of certain closed units where the property, plant & equipment are in the custody of the Project Authorities. As explained, no material discrepancies were noticed on such verification during the year. In our opinion, periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its assets.
- (c) The title deeds of immovable properties are held in the name of the Company.
- (ii) Inventories have been physically verified as per reports furnished to us, except in respect of material at closed sites to which the Company does not have access to. Refer Note 34 relating to certain inventories impounded by the Project Authorities;
- (iii) The Company has not granted any loans, secured or unsecured to companies, firms, Limited Liability Partnerships or other parties covered in the register maintained under section 189 of the Companies Act, 2013 ('the Act');
- (iv) In our opinion and according to the information and explanations given to us, the Company has not granted any loans or made any investments or given any guarantee to which provisions of sections 185 and 186 of the Act apply;
- (v) The Company has not accepted any deposits to which the directives issued by Reserve Bank of India or provisions of sections 73 to 76 or any other relevant provisions of the Companies Act, 2013 and the Rules framed there under apply;
- (vi) (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, amounts deducted/ accrued in the books of account in respect of undisputed statutory dues including provident fund, income tax, sales tax, service tax, duty of customs, value

added tax, cess, GST and other statutory dues have been regularly deposited during the year by the Company with the appropriate authorities and there are no dues outstanding as at year end for a period exceeding 6 months except for the following :-

Name of the Statute	Nature of the Dues	Amount (Rs)	Period to which amount relates	Due date	Date of payment	Remarks
Income Tax Act, 1961	TDS Payable	Rs 30,490	Not known	Not known	Not paid	Jhabua Unit

However, the company has written back the above said liability during the year 2021-22.

Further, as explained to us, the Company did not have any dues on account of employees' state insurance and duty of excise.

- (b) According to information and explanations given to us, the dues indicated in 'Appendix 1' on account of income tax, sales tax, service tax and value added tax and GST have not been deposited by the Company on account of disputes.
- (vii) The Company does not have any loans or borrowings from any financial institution, banks, or debenture holders during the year.
- (viii) The Company did not raise any money by way of initial public offer or further public offer (including debt instruments) and term loans during the year.
- (ix) To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company or no material fraud on the Company by its officers or employees has been noticed or reported during the year.
- (x) The Company being a government company, the provisions of section 197 and the Schedule V to the Act are not applicable to the Company.
- (xi) The Company is not a Nidhi company. Accordingly, paragraph 3(xii) of the Order is not applicable.
- (xii) According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with sections 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the standalone IND AS financial statements.

- (xiii) The Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year.
- (xiv) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into any non-cash transactions with directors or persons connected with him.
- (xv) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act 1934.

For K.B. CHANDNA & CO.

Chartered Accountants

FRN : 000862N

Sd/-

(Onil Chandna)

(Partner)

M.No. 092820

UDIN : 21092820AAAAGE4514

Place : New Delhi

Date : 18th August 2021

ANNEXURE B" TO THE INDEPENDENT AUDITORS' REPORT

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (" the Act")

We have audited the internal financial controls with reference to financial statements of National Projects Construction Corporation Limited ("the Company") as of March 31, 2021 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls with reference to financial statements issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls with reference to financial statements (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing whether the risk of a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The

procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion on the Company's internal financial controls system with reference to financial statements.

Meaning of Internal Financial Controls with reference to financial statements

A Company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control with reference to financial statements includes those policies and procedures that: (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the unit's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to financial statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has maintained, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2021, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. However, we noticed the under mentioned weaknesses which require further strengthening and improvement :-

- i. The company has a system of requesting for balance confirmations in respect of Claims Recoverable, Trade Receivables, Advances to Contractors, Trade Payables, Balances to/from Project Authorities and Security Deposits/ Retention money outstanding to/from contractors/Project Authorities. However, as per information and explanations provided to us, the company is not able to obtain confirmations in respect of trade receivables and other recoverables and most of the payables. Most of the Trade receivables are either Central or State Government/Local authority/ Municipal Authorities and other autonomous bodies under various governmental ministries. Therefore, we are of the opinion that the company needs to be involved in the process of obtaining the same more proactively to further strengthen the said internal control procedures.
- ii. The Company does not have an adequate internal control system with regard to reconciliation of debit & credit balances lying in various accounting heads of closed Units.
- iii. The Company does not have a proper system of evaluating claims of contractors vis-à-vis contractual terms leading to huge number of litigations and settlements with mounting interest burden. The non-determination of the liability in a timely manner could significantly affect the financial reporting and could also affect the functioning of the Company.
- iv. The Company needs to be more diligent in obtaining confirmation of bank guarantees submitted by the Sub-Contractor's in their favor since there was an instance of a fake bank guarantee submitted by one of the sub-contractors. Based on our test-check, we are of the opinion that the company has obtained confirmations of other bank guarantees submitted by sub-contractors.

We have considered the material weaknesses identified and reported above in determining the nature, timing, and extent of audit tests applied in our audit of March 31, 2021, standalone IND AS financial statements of the Company, and these material weaknesses do not affect our opinion on the standalone IND AS financial statements of the Company.

For K.B. CHANDNA & CO.

Chartered Accountants
FRN : 000862N

Sd/-
(Onil Chandna)
(Partner)

M.No. 092820
UDIN : 21092820AAAAGE4514

Place : New Delhi
Date : 18th August 2021

Appendix 1

Details of Disputed Statutory Dues :-

Sl. No.	Name of Statute	Nature of dues	Authority before whom case is pending	Amount (Rs.)	Unit
1	Income Tax	Income Tax (AY 2016-17)	Appeal before Commissioner of Income Tax (Appeals)	2,05,29,81,859	Corporate Office
2	Jharkhand VAT Act	Output Tax (FY 12-13)	The Addl. Commissioner of Commercial Tax Jharkhand, Ranchi has remanded back the case to assessing authority to pass order afresh taking into account a judgement of the Commercial Tax Tribunal, Ranchi in the case of revision petition no RN 04 of 2016 period 2011-12 in the case of NPCC. ranchi vs the state of Jharkhand. Copy of order is enclosed.	1,79,78,524	RANCHI WORKS
3	Jharkhand VAT Act	Output Tax (FY 13-14)	The Addl. Commissioner of Commercial Tax Jharkhand, Ranchi has remanded back the case to assessing authority to pass order afresh taking into account a judgement of the Commercial Tax Tribunal, Ranchi in the case of revision petition no RN 04 of 2016 period 2011-12 in the case of NPCC. ranchi vs the state of Jharkhand. Copy of order is enclosed.	1,84,78,484	RANCHI WORKS
4	Income Tax	TDS	Rectification before Income Tax Officer	93,010	JHARKHAND
5	MVAT	MVAT Demand (2016-17)	Revised Order Received & Rectification filed before S.Tax Officer, Nagpur	2,72,60,270	WZO Mumbai
6	Central Excise/ Service Tax	Service Tax, Interest and Penalty	Central Excise Service Tax Appellate Tribunal, Kolkata	8,03,60,384	Khalgaon
7	Central Excise/ Service Tax	Joint Commissioner, Central Excise, Shillong	CESTAT, Kolkata	2,54,71,508	NER(IBBW) Agartala
8	Sales Tax	Demand Tax 1999-2000	Assistant Commissioner, Sales Tax Authority, Bhubaneswar	6,92,015	Orissa Zonal Office
9	Sales Tax	Demand Tax 1999-2000	Commissioner of Commercial Taxes, Cuttack	3,45,203	Rourkela (merged with Talcher STPP)
10	Sales Tax	Demand Tax 1997-98 1998-99 1999-2000	Sales Tax Tribunal, Cuttack Orissa	17,29,423	Nalco Damanjodi (merged with NTPC Simhadri)
11	Service Tax	Demand of service Tax	Appellate Tribunal Kolkata,	1,34,14,619	Nalco D Type Qtr's, Angul

Sl. No.	Name of Statute	Nature of dues	Authority before whom case is pending	Amount (Rs.)	Unit
12	Sales Tax	Sales Tax	Sales Tax Tribunal, Cuttack	1,30,183	OZO
13	Service Tax	Finance Act 1994	CESTAT, Kolkata	1,08,76,126	NER(C) Shillong
14	Income Tax	TDS	Rectification before Income Tax Officer	16,670	CONCOR/ CRPF
15	Income Tax	TDS	Rectification before Income Tax Officer	1,36,980	DZO
16	Income Tax	TDS	Rectification before Income Tax Officer	32,630	NIHFW
17	Central Excise/ Service Tax	Service Tax, Interest and Penalty	Commissioner, Custom & Excise, Raipur	42,72,118	Sipat
18	Chattisgarh Sales Tax/ E T	Sales Tax Penalty, (1984-87)	Appeal before High Court, Bilaspur	15,83,000	GGDU, Koni
19	Sales tax	Sales tax (2008-09)	Comm. of Appeal of Sales Tax, Raipur	4,81,010	CZO, Raipur
20	Sales tax	Sales tax (2009-10)	Comm. of Appeal of Sales Tax, Raipur	7,85,649	CZO, Raipur
21	Income Tax	TDS	Rectification before Income Tax Officer	2,20,310	Raipur
22	Income Tax	TDS	Rectification before Income Tax Officer	29,87,320	Sipat
23	Income Tax	TDS	Rectification before Income Tax Officer	1,770	Shimla
			TOTAL	2,26,03,29,065	

COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6) (b) OF THE COMPANIES ACT, 2013 ON THE FINANCIAL STATEMENTS OF NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED FOR THE YEAR ENDED 31 MARCH 2021

The preparation of financial statements of National Projects Construction Corporation Limited for the year ended 31st March 2021 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the Company. The statutory auditors appointed by the Comptroller and Auditor General of India under section 139 (5) of the Act is responsible for expressing opinion on the financial statements under section 143 of the Act based on Independent Audit in accordance with the standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated 18 August 2021.

I, on behalf of the Comptroller and Auditor General of India have conducted a supplementary audit of the financial statements of National Projects Construction Corporation Limited for the year ended 31 March 2021 under section 143 (6) (a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records.

Based on my supplementary audit, I would like to highlight the following significant matters under section 143(6) (b) of the Act which have come to my attention and which in my view are necessary for enabling a better understanding of the financial statements and the related audit record.

A. Comments on Financial Position

Assets

Other Current Assets (Note-10)

Amount deposited with various Courts/Authorities: Rs. 763.37 lakh

The above does not includes an amount of Rs.137.08 lakh being the amount deposited by the Company during 2008 to 2014 with Courts against the five court cases/appeals. These cases were pending as on 31st March 2021. The deposited amount were accounted by the Company as revenue expenditure in financial statements of respective years instead of assets in the form of deposits with other entities. This has resulted into understatement of "Other Current Assets" and "Other Equity-Reserve and Surplus" by Rs.137.08 Lakh.

B. Comments on Disclosure

Contingent Liability and Contingent Assets (Note 49)

Contingent Liabilities - Rs. 47,634.85 Lakh

The Contingent Liabilities are understated by Rs. 4,685.04 Lakh due to following:

- i) Income Tax Department vide notice dated 23 September 2019 had raised a demand of Rs.20,529.82 Lakh for the Assessment Year 2016-17. IT Department directed to deposit the amount within 30 days of notice failing which the Company would be liable to pay simple interest at one per cent for every month or part thereof. However, the Company filed appeal against the notice and the matter is pending. The Company has disclosed contingent liabilities of Rs. 20,529.82 lakh being the demand amount challenged, however, has not disclose the contingent liability for the interest amount. This has resulted into understatement of 'Contingent Liabilities' by Rs. 3,543.04 Lakh.
- ii) Ministry of Home Affairs (MHA) had imposed (July 2014) liquidated damages (LD) of Rs.1142 Lakh on the Company for delay in completion of border fencing and road works at Indo Bangladesh Border. Though the Company had represented MHA for waiver of the LD imposed but the same has not been waived off till date. MHA had directed the Company to submit additional documents and reason for delays. As the matter is pending for decision, the Company should have disclosed Contingent Liabilities for the LD imposed by MHA. This has resulted into understatement of 'Contingent Liabilities' by Rs.1,142 Lakh.

**For and on the behalf of the
Comptroller & Auditor General of India**

Place: New Delhi

Date: 03.12.2021

**Sd/-
(Keerti Tewari)
Director General of Audit
(Agriculture, Food & Water Resources)**

**Management Replies to the Final Comments Issued by C&AG on the Accounts of
National Projects Construction Corporation Limited
for the year 2020-21**

Particulars		Reply of the Management
A.	Comments on Financial Position	
	Assets Other Current Assets (Note 10) Amount deposited with various Courts/ Authorities - Rs. 763.37 Lakh The above does not includes an amount of Rs. 137.08 Lakh being the amount deposited during 2008 to 2014 with courts against the five court cases/ appeals. These cases were pending as on 31st March 2021. The deposited amount were accounted by the Company as revenue expenditure in financial statements of respective years instead of assets in the form of deposits with other entities. This has resulted in understatement of "Other Current Assets" and "Other Equity-Reserves and Surplus" by Rs. 137.08 Lakh.	These cases as also referred in the comments are more than 8 to 13 Years old which have been dealt in financial statements of respective years and do not have any financial implication on the current year's profitability. The same have been noted for compliance in the ensuing year.
B.	Comments on Disclosure	
	Contingent Liability and Contingent Assets (Note 49) Contingent Liabilities- Rs. 47634.85 Lakh The Contingent Liabilities are understated by Rs. 4,685.04 Lakh due to following:-	

i)	Income Tax Department vide notice dated 23rd September 2019 had raised a demand of Rs. 20,529.82 lakh for the assessment year 2016-17. IT Department directed to deposit the amount within 30 days of notice failing which the Company would be liable to pay simple interest at one percent for every month or part thereof. However, the Company filed appeal against the notice and the matter is pending. The Company has disclosed contingent liability of Rs. 20,529.82 lakh being the demand amount challenged, however, has not disclose the contingent liability for the interest amount. This has resulted into understatement of Contingent Liability by Rs. 3,543.04 Lakh.	The cited case has been referred under appeal by NPCCL with the Income tax Department. The Company had deposited 20% of the tax amount as deposit for filing the appeal. The demand has been stayed pending the decision of the appeal. Accordingly, the demand as raised by the Income tax department has been shown as contingent liability. The same have been noted for compliance in the ensuing year.
ii)	Ministry of Home Affairs (MHA) had imposed (July 2014) liquidated damages (LD) of Rs. 1,142 lakh on the Company for delay in completion of border fencing and road works at Indo Bangladesh Border. Though the company has represented to MHA for waiver of the LD imposed but the same has not been waived off till date. MHA had directed the Company to submit additional documents and reasons for delays. As the matter is pending for decision, the company should have disclosed contingent liabilities for the LD imposed by MHA. This has resulted into understatement of Contingent Liabilities by Rs. 1,142 lakh.	A committee has been specifically constituted by the Project Authority for examination of the reasons forwarded by the construction agencies for not imposing Liquidation Damaged. The matter has been reviewed by the committee from time to time whereby the decision on crystallization of liquidated damages is still pending. Further the company is holding the corresponding amount of LD from the contractors payment and is not exposed. The requirement of Liquidation Damages shall be reviewed for disclosure under Contingent Liabilities in the ensuing year.

ZONAL OFFICES

1. EASTERN ZONAL OFFICE, KOLKATA The Zonal Manager NPCC Limited, Eastern Zonal Office, 3-A, Dr. S.N. Roy Road, Kolkata-700029, West Bengal Office: 033-24664454 033-246354965 Email: zm.ezo@npcc.gov.in	2. CENTRAL ZONAL OFFICE, RAIPUR The Zonal Manager NPCC Limited, Central Zonal Office Flat No.201-202, Mittal Avenue, Black Side of TATA Motors, Near Magneto Mall, Labhandi, Raipur (Chhattisgarh)-492012 Office: 0771-7132314 Email: zm.czo@npcc.gov.in
3. SOUTHERN ZONAL OFFICE, BANGALORE The Zonal Manager NPCC Limited Southern Zonal Office, H.No. 1316, 2 nd Cross K.H.B. Colony Magadi Main Road, Bengaluru-560079, Karnataka Office: 080-23110309 Email: zm.szo@npcc.gov.in	4. SOUTH EASTERN ZONAL OFFICE, BHUBANESHWAR The Zonal Manager NPCC Limited South Eastern Zonal Office, Plot No. VII-H/59, Sailashree Vihar, Bhubaneswar-751021 Office: +91-674-2741417 Email: zm.sez@npcc.gov.in
5. NORTH EAST ZONAL OFFICE (GUWAHATI) The Zonal Manager NPCC Limited, North East Zonal Office, H.No. 10, Rangmanch Path, Rukmani Nagar, Housing Colony, Guwahati-781006, Assam Office: 0361-2231303 Email: zm.nez@npcc.gov.in	6. NORTH EAST ZONAL OFFICE (SOUTH), AGARTALA The Zonal Manager NPCC Limited N.E.Z. (SOUTH) AGARTALA Tripura Zonal Office, 31 Harish Thakur Road, Nigamananda Bhawan, Agartala, Tripura West Pin-799001 Office: Email: zm.tzo@npcc.gov.in
7. UTTAR PRADESH ZONAL OFFICE, LUCKNOW The Zonal Manager NPCC Limited U.P. Zonal Office, 1/123, Vineet Khand, Gomti Nagar, Lucknow, Uttar Pradesh-226010 Office: Email: zm.upz@npcc.gov.in	8. NORTH WESTERN ZONAL OFFICE, GURUGRAM The Zonal Manager NPCC Limited North Western Zonal Office, Plot No. 148, Sector-44, Gurugram-122003, Haryana Office: 0124-2386620 Email: zm.nwz@npcc.gov.in
9. WESTERN ZONAL OFFICE, AHMEDABAD The Zonal Manager NPCC Limited Western Zonal Office, 1023, Gala Empire Opp. Doordarshan Kendra, Drive in Road, Ahmedabad -380054 Office: Email: zm.wzo@npcc.gov.in	10. PURVANCHAL ZONAL OFFICE, RANCHI The Zonal Manager NPCC Limited Purvanchal Zonal Office, 101/C, Road No. 1, Mandir Marg, Ashok Nagar, Ranchi-834002, Jharkhand Office: +91-651-2242093 Email: zm.pzo@npcc.gov.in
11. NORTHERN ZONAL OFFICE, JAMMU The Zonal Manager NPCC Limited Northern Zonal Office, House No. 822A, Near Dogra Ground, Gandhi Nagar, Jammu-180004, Jammu & Kashmir Office: 01991-2459553 Email: zm.nzo@npcc.gov.in	

Registered office: NPCC Ltd., Raja House, 30-31 Nehru Place, New Delhi-110 019, Fax: 011-26468699

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Website: www.npcc.gov.in

CIN NO. U45202DL1957GOI002752



Bluestar

Management Systems Pvt. Ltd.

Providing Value Added Services

Certificate of Registration

*This is to certify that the
Quality Management System of*

NATIONAL PROJECTS CONSTRUCTION CORPORATION LIMITED

Regd. Office : Raja House, 30-31, Nehru Place, New Delhi-110 019, India.

Corporate. Office : Plot No. 148, Sector-44, Gurugram-122 003, Haryana, India.

has been assessed and conforms to
the requirements of Documentation of:

ISO 9001:2015

for the following activities & scope

(CORPORATE, REGISTERED OFFICES, ZONAL OFFICES AND PROJECT SITES)

Execution of Civil Works for Thermal And Hydro Electric Projects,

River Valley Projects, Industrial Structures,

Project Management Consultancy Service For Buildings,

Housings, Roads, Bridges and Infrastructural Projects

Certificate Number : 10082-QMS-1082

Original Certification Date : 26/10/2021

1st Surveillance Due on : 31/10/2022 Done on: Not Yet Due

Revised Certification Date : N. A.

2nd Surveillance Due on: 30/10/2023 Done on: Not Yet Due

Certificate Expiration Date : 31/10/2024

As per the rules of ISO it is mandatory to get both 1st & 2nd surveillance audits done at least 10 days before the due date. If surveillance audit is not done till due date of both "1 & 2 SURVEILLANCE DUE DATES" then this certificate shall become invalid on the due date. The client should send a proposed date for each surveillance audit at least 15 days before the due date at the email given below.

Date of Initial Registration : 01/11/2018



CB-MS-1103

United Accreditation Foundation
United States of America

Certification Manager

The validity of this certificate is contingent upon the condition that the client has understood & agreed and shall abide by contract agreement, certification agreement, Master agreement for certification services and logo rules as given on our website www.bluestarmspl.com. It applies only to the documentation maintained by the client and it does not substitute the design or product testing or examination procedures, what so ever. The certificate remains valid until the manufacturing conditions and the quality systems are not changed. This certificate validity is subject to positive results of surveillance audit. The client is requested to check the above certificate details at our above mentioned website by entering their certificate number and inform us in case of any discrepancy at our above email id.

Bluestar Management Systems Pvt. Ltd.

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